

Intellectual Property Managers and Developers

Intellectual Property Rights

Haakon Thue Lie, UiO, 2. mars 2013



More than 75 years of experience in IP management

Past positions in IP managment include Telenor, Statoil, Schlumberger, Cisco and ABB.













Espen Christensen, IP Manager and Managing Director

- IP strategy and management for IT, telecom and media, IPR corporate support, innovation processes, patent prosecution, litigation support.
- Espen holds an M.Sc. Electronics/Telecommunication, NTNU (Norway). He is a European Patent Attorney.

Axel Moulin, IP Manager, Director and co-founder

- Focus: IP management for O&G, process, energy, biotech and environment contracts.
- Axel holds a M.Sc in Geology-Geophysics, ENSG (France) and an MBA from BI-Norwegian School of Management.

Haakon Thue Lie, IP Manager, Chairman and co-founder

- Focus: IP strategy and management for IT, telecom and media, Open Source Software, innovation processes, branding, trademarks, design, IP in project management, litigation support.
- Haakon holds an M.Sc. Telematics, NTNU (Norway) and an M.Management from BI-Norwegian School of Management. He is a European Patent Attorney.

Katarina Lundblad Pinnekamp, IP Manager and Director

- Focus: IP management, strategy and implementation, IPR analysis, energy and material technology, litigation support, arbitration.
- Katarina holds an M.Sc. Material Sciences, KTH (Sweden). She is a European Patent Attorney with the Qualifying Exam

Duncan Magnus Park, IP Manager

- Focus: IP management for O&G, energy, environment, pharmaceuticals; .
- Duncan holds an B.Sc (Hon) in Mechanical Engineering, University of Warwick(UK). He is a European Patent Attorney with the Qualifying Exam and a Chartred Patent Attorney in UK.

Jeanette Gjestvang, Office Manager

- Focus: Office management, IP management, product management.
- Jeanette holds an MBA from from OHH/BI the Norwegian School of Management.

Februar 2012



Noen kunder

Konsern

Roxar Flow Measurements, Norsk Tipping, NLI, Prox Dynamics, OceanSaver, iSurvey, Wilfa, Nokas Former long term IPR management assignments include Statkraft, Tomra, Tandberg, Laerdal, Aker Biomarine

Universistet og forskningsinstitutt

Institute for Energy Research (IFE), Norwegian Defence Research Establishment (FFI), Norwegian Institute for Air Research (NILU), Campus Kjeller (TTO for several Research Institutes and Norwegian University of Life Sciences), Norwegian Veterinary Institute, Norwegian School of Veterinary Science

SMB og oppstartsbedrifter

Energreen (hydraulic energy productions), Seaproof solutions (subsea equipment), enCap (secure transactions). VS Safety (alarm systems), Kikora (math education)







































Leogriff arbeider med organisasjons- og forretningsutvikling – og IPR-ledelse.

Vi kjøper patentbyråtjenester på vegne av kundene våre.

Vi tjener ikke noe på patentering, så vi gir uavhengige råd.



Februar 2012



Innhold

- i dag:
 - Introduksjon kopiering god forretningsskikk
 - Sammenheng mellom IPR og verdiskaping.
 - IPR-verktøy: Varemerke, Opphavsrett (inkludert Åpen kildekode),
 Design, Domenenavn, Geografisk Indikasjon, Forretningshemmeligheter,
 Patent
 - Forretningplan.

 hva må være på plass i en liten bedrift.
- Vi kommer ikke til å rekke alt.
- Mål:
 - Kjenne IPR-verktøy (patent, opphavsrett, varemerke....)
 - Forstå sammenheng med forretningsplan

lanuary 2012

Felt for designkopi



Hennig-Olsen har kopiert design fra konkurrenten Diplom-Is, mener Næringslivets Konkurranseutvalg.

03.01.2011

Etter at Hennig-Olsen Is lanserte sin yoghurtis i sommer, mente Diplom-Is at designen på isboksene lignet for mye på Dream-isen de selv hadde lansert i 2008.

Saken ble meldt inn til Næringslivets Konkurranseutvalg, som har konkludert med at Hennig-Olsens design er i strid med god forretningsskikk.

- Vi tar dette til etterretning, og har allerede satt i gang designerne våre, sier adm. direktør Paal Hennig-Olsen til Aftenposten. Men han er overrasket over avgjørelsen. – Det er jo lettere å ta feil brunost i butikken enn det er å ta feil av disse iskrempakningene, sier han og peker blant annet på at lokkene er svært ulike på de to isene.

Også utvalget trekker frem at lokkene er svært ulike. Samtidig peker de på at formspråket heller ikke er sammenfallende.

 Diplom-Is har et ungdommelig og viltert uttrykk, mens Hennig-Olsen har et mer klassisk og voksent uttrykk. På tross av forskjellene er likevel helhetsinntrykket, etter flertallets oppfatning, påfallende likt skriver utvalget i sin konklusjon.

Handelsbladet FK

.012

Dømt for Kvikk Lunsj-kopi



Forlegger Arve Juritzen tapte saken mot Kraft Foods, og er dømt til å betale 10 000 kroner i erstatning, melder E24.

29.10.2010

Handelsbladet FK

Court of Appeal of The Hague, 30 June 2009, Stokke/Fikszo



Bambino



Tripp Trapp

Handelsbladet F1

Nyheter Tall og trender Produktnytt Butikktesten Karriere

Må betale erstatning for stol-kopi



Trumf må betale erstatning til Stokke for det lagmannsretten mener er en stol-kopi. (Tripp trapp til venstre, Oliver-stolen til høyre)

Tripp Trapp-stol-produsenten Stokke har vunnet frem mot Norgesgruppen/Trumf og barnestolen Oliver i Borgarting lagmannsrett. Trumf må ut med 451 268 kroner i erstatning til Stokke.

15.09.2011

Retten finner at den Kina-produserte Oliver-stolen er en klar etterligning av Tripp Trapp-stolen, som de mener er et åndsverk som ikke kan kopieres, skriver VG.

Striden mot Trumf startet da Trumf-kortbrukerne i 2007 kunne kjøpe en rimelig, Kina-produsert Oliver-stol. Da Stokke krevde salget stanset i september 2008 hadde Trumf solgt 974 stoler til en pris som ligger langt under det som er vanlig for en original Tripp Trapp-stol.

Follo tingrett frifant Trumf, men Stokke anket saken. Lagmannsretten finner at Trumf AS har krenket opphavsretten ved uaktsomhet.

 Vi er lei oss og forundret over utfallet fra lagmannsretten, spesielt siden de mener at vi har opptrådt uaktsomt, sier markedsdirektør Truls Fjeldstad i Norgesgruppen.

y 2012



Stokke - Tripp -Trapp

- **Patent**
- **Trademark**
- Copyright!



family table, creating interaction between

patent varemerke design Patentstyret \1

Merketekst/translitterasion Nøkkelinformasjon

Registrert: 2003.10.09 Status

Databasen er sist oppdatert 2011.01.01 Søknadsnumme

2003.03.06 Inngitt: 221137 Registreringsn 2003.10.09 Registrert Registreringen utløper 2013.10.09

Nasjonalt merke Merkekategori Varemerke

Type merke: Merket er et ordmerke i standard font

Merket er i farger: Ikke angitt Nice-klassifikasion: Nidar AS (NO) Innehaver Nidar AS (NO) Fullmektia: Zacco Norway AS





30 Kaffe, te, kakao, sukker, ris, tapioka, sago, kaffeerstatning; mel og næringsmidler av korn, brød, bakverk og konditorvarer, konfektyrer, spiseis; honning, sirup; gjær, bakepulver; salt, sennep; eddik, sauser; krydderier;

Tør ikke stoppe kjedekopier



Nidar godtar Norgesgruppens seigmenn-kopier fra First Price, fordi butikkjeden er blant Nidars største kunder. Men seigmenn-kopiene fra Brynild fikk de stoppet umiddelbart. - Har kjedene for mye makt? spør patentstyret.

09.11.2010

Patentstyret mener mange av matkjedenes produktkopier er ulovlige. Men produsentene vil nødig hisse opp de store makthaverne i bransjen og lar det passere, skriver Aftenposten.

De to gigantene Coop og NorgesGruppen kontrollerer tilsammen 64 prosent av det norske dagligvaremarkedet. Begge har laget egne kopier av Nidars Seigmenn, og patentstyret er helt klare på at varemerkereglene ble brutt. Nidar kunne stoppet produktet om de ville.

- Norgesgruppens og Coops seigmenn er ulovlige kopier, sier avdelingsleder Bernt Boldvik i Patentstyret til avisen. Patentstyret reagerer på at Nidar ikke tar vare på varemerket sitt. Boldvik presiserer at Patentstyret er en nøytral instans og at det vanligvis ikke uttaler seg om slike ting.
- Matkiedenes bruk av Seigmenn er et klart inngrep i Nidars registrerte varemerke i henhold til Varemerkeloven så lenge samtykke til bruk ikke er gitt, slår Boldvik fast.

Da konkurrenten Brynild lanserte kopien Myke Seigmenn for taxfreebutikker i 2005, reagerte derimot Nidar umiddelbart. De klaget Brynild inn for Næringslivets konkurranseutvalg, og fikk medhold, slik at Brynild måtte trekke produktet. Nå lurer Patentstyret på årsaken til forskjellsbehandlingen.

- Man kan stille spørsmål ved om kjedene har for mye makt, sier Boldvik.

Både lederen for Matkjedeutvalget, Einar Steensnæs, og Helge Hasselgård, administrerende direktør i Dagligvareleverandørenes forening (DLF), forteller at leverandører generelt har en høyere terskel for å angripe kjedene enn andre produsenter. Handelsbladet FK





Kilder: thien.blogg.no, Aftenposten

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January 2012

- 1895: Mack breweries introduces «Frugtchampagne», a fruit-based softdrink
- 2003: After discussions with the Champagne producers name is changed to «Fruktsjamp»
- 2007: After trial name is changed to «Fruktsjimpanse» – Fruit Chimpanzee



Champagne becomes Chimpanzee

Pressure from French interests have convinced little Mack in Tromsø, in northern Norway, to change the name of one of their favorite fizzy drinks.

Kilde: Aftenposten











January 2012

Head & shoulders shampo 143,97 pr Ltr

serverence services en a sem som Stk

Head & shoulders balsam

35 99 STR

Head & shoulders shampo

343,87 pr Ltr STREET, STREET Head & shoulders balsam

10.87 je to

+25%

3599



BIG SIZE

wella BALSAM

NORMAL











Shampo 400 ml

24,98 pr Lit

14 PL 02 18

999

Balsam 400 ml Embulous Iruit





Fructis shampo 2999 Manual Manual A R D SHA MAN STR

Fårerstatning etter kopistrid

Vant i retten: Jøtul vinner over konkurrenten Nordpeis i rettsstrid om ovnskopiering. Nordpeis er dømt til å betale Jøtul åtte millioner.

DESIGN

ØYVIND FINSTAD

ette er en viktig sak for hele den norske designbransjen. Skal vi klare å produsere i Norge, er det viktig at vi har formgivere som gjør produktene så interessante og gode at folk er villig til å kjøpe dem til tross for en høyere pris, sier Erik Moe (57). administrerende direktør i av lagmannsretten hvor Nord-

Han kommer med uttalelsen etter å ha vunnet en kopistrid mot konkurrenten Nordpeis.

Jøtul produktserien F370 som fort ble en salgssuksess. Ovnsserien som er produsert i støpejern, ble utviklet i samarbeid med designbyrået Hareide

Designmill. To år senere lanserte Nord-

peis Trio-serien. Jøtul mente konkurrentens produktserie var en kopi av sin serie.

«Snyltet på selskapet»

Jøtul prøvde å stoppe Nordpeis i Drammen tingrett gjennom en midlertidig forføyning, men

Jøtul, som i rettsapparatet har argumentert at Nordpeis har «snyltet på selskapet», har senere vunnet alle slag.

Nå har Jøtul gått seirende ut peis er dømt til å betale Jøtul 6,5 millioner kroner i erstatning samt 1,7 millioner kroner i saksomkostninger for lagmanns-For fem år siden lanserte retten. I tillegg må Nordpeis dekke Jøtuls utgifter for arbeidet i saken i tidligere instanser.

«Sakens kjerne er at det gjennom Jøtuls suksess med F 370 ble skapt et marked for høyreiste trekantovner med



DØMT. Nordpeis Trioserie (til venstre) er for lik konkurrenten Jøtule ovnsserie F 370, mener lagmannsretten, som dømmer Nordpeis til 4 betale erstatning til Jøtul.

Lagmannsretten finner det mest designuttrykk», heter det i sannsynlig at dette skapte Nordpeis' interesse for utvikling av en ny ovn raskest mulig og til «Viktig med beskyttelse» minst mulig kostnader, basert Jøtuls ledelse er meget glad for oyvind finstad@dn.no

godt innsyn til flammebildet. på Jøtuls F 370s form og dommen.

dommen og at lagmannsretten har økt erstatningsbeløpet med over 60 prosent.

- Vi satser mye ressurser på produktutvikling. Derfor er det veldig viktig med en rettslig beskyttelse. Det er helt sentralt for oss og vår evne til å fortsette produktutvikling og produksjon i Norge, sier Jøtul-sjef Erik Moe.

Advokat Anne Marie Sjersted i Haavind, som representerer Jøtul sammen med kollega Håkon Bleken, mener dommen er av stor betydning for designere som får rettslig anerkjennelse for sitt arbeid.

- Det er en viktig dom. Den markerer at det er i strid med god forretningsskikk å legge seg så tett opptil et annet produkt som det Nordpeis har gjort med denne serien. Samtidig viser dommen at markedsføringsloven er et sentralt regelverk for beskyttelse av investeringer i industridesign, sier Sejersted.

- Vi er også svært fornøyd med den høye, men likevel riktige erstatningsutmålingen. Som lagmannsretten selv påpeker er preventive hensyn viktige. Det skal koste dyrt å etterligne ulovlig. Rettspraksis har på dette området ofte ikke vært tilfredsstillende, sier Sjer-

Jeg vet at de bruker metoden min, som jeg har søkt patent på. De har rett og slett stjålet den, sier Johannessen til Dagens Næringsliv

- Jeg vil ikke si hva vi bruker. Jeg vet heller ikke om han har noen patent på den aktuelle metoden. Det er jo bare snakk om å blande to stoffer, svarer Sinkaberg på spørsmål fra Dagens Næringsliv

Lakseluspatent hindrer oppdrettskollaps



Kombinasjons-metoden mot lakselus som Baard Johannessen i Ecolice nå har fått patent på, kan spare en halv million kroner per laksemerd.

Redaksjonen // 16.04.2011 **f** Liker









- Jeg har nettopp fått innvilget patent på en metode mot resistente lakselus som er i full bruk i Norge allerede, og sikkert i mange andre land også, forteller Johannessen til InnoDesign.

Flere har tatt i bruk kombinasjonsmetoden, før patentet ble gitt.

Metoden skal være både effektiv og den så langt billigste og enkleste måten å behandle fisken på. Medisinbruken mer enn halveres. Samtidig sparer man miljøet og forlenger følsomheten til lakselusa.

Patentbeskrivelsen

«Oppfinnelsen tilvejebringer en fremgangsmåte for behandling av oppdrettet fisk for å bekjempe infisering ved multicellulære ektoparasitter med eksoskjeletter, der fremgangsmåten omfatter å topisk eksponere oppdrettet fisk, spesielt laks i sjøbur, overfor et første og et andre fiskelusbehandlingsmiddel, der nevnte første fiskelusbehandlingsmiddel er et karbamat eller organofosfat og der nevnte andre fiskelusbehandlingsmiddel er et pyretroid eller pyretrin.»

Redder oppdrettsnæringen

- Metoden redder muligens den norske lakseoppdrettsnæringen fra et "chilensk kollaps", hevder Johannessen. Chile fikk som kjent redusert oppdrettet sitt med 80% pga lakselus i 2007.
- Det samme kunne ha skjedd i Norge, mener han. Men den nye metoden, som jeg nå har fått patentert, får tilbake effekten av uvirksomme lusemidler.

De store oppdrettsfirmaene er nå i ferd med å etterbetale Johannessen for bruken av metoden, samt å inngå lisensavtale for framtidig bruk.

Lukrativ oppfinnerfremtid

Dagens Næringsliv har regnet seg frem til at bare lisensinntektene for bruk av behandlingen beløper seg 5 til minst 20 millioner kroner per år.



Innsigelser

 Innsigelsesnummer:
 2011/00002

 Innsigelsesdato:
 2011.09.28

Gjeldende status: 2013.02.05, Under behandling

Innsiger: Fiskeri- og havbruksnæringens landsforening

Postboks 5471 Majorstuen

0305 OSLO

NO (OSLO kommune, OSLO fvlke)

Innsigers fullmektig: Bjørn Sørgård

c/o Kyllingstad Kleveland Advokatfirma DA, Postboks

1298 Vika 0111 OSLO

NO (OSLO kommune, OSLO fylke)

 Innsigelsesnummer:
 2011/00003

 Innsigelsesdato:
 2011.12.09

Gjeldende status: 2013.02.05, Under behandling

Innsiger: Fish Vet Group FVG 22 Carsegate Rd

IV38EX INVERNESS

GB

Innsigers fullmektig: Zacco Norway AS
Postboks 2003 Vika

0125 OSLO

NO (OSLO kommune, OSLO fylke)

5. Manglende nyhet

5A)

I meddelt krav 1 er det klart og entydig angitt at oppdrettsfisken eksponeres topisk overfor et første og et andre fiskelusbehandlingsmiddel sekvensleit i denne rekkefølge. Som det fremgår av endret hovedkravsett, krav 1; er det nå innført et trekk hvor det fremgår at eksponering overfor det første fiskelusbehandlingsmiddelet blir utført opp til 12 timer før eksponering overfor det andre fiskelusbehandlingsmiddelet. Begrepet "opp til 12 timer" må her forstås å bety 0-12 timer.

Patenthaver og innsiger synes å være enige om at sekvensiell administrering som involverer forbehandling med et pyretroid etterfulgt av behandling med et organofosfat er del av teknikkens stilling, jf. skriv fra patenthaver datert 15. august 2012, side 4, avsnitt 6 og 7.

I det tilfellet hvor tidsperiode mellom administrering er 0 timer, vil følgelig det patenterte administreringsregime være identisk med hva som er beskrevet i tidligere kjent teknikk. Tilsvarende argumentasjon er og gjeldende for endret hovedkravsett, krav 8. Innsiger er således av den oppfatning at endret hovedkravsett, krav 1 og 8 omfatter utførelsesformer som er beskrevet i kjent teknikk, og således at kravene ikke tilfredsstiller kravet til nyhet i lys av D4-D6.

6. Manglende oppfinnelseshøyde

GA)

D12 definerer hvilke forbindelser som tilhører gruppebetegnelsen organofosfater. En undergruppe av organofosfater er forbindelser som inhiberer serin proteaser, inkludert acetylkolinesterase som er essensiell for nerve transmisjon, ved å blokkere en viktig serinrest. Det er velkjent at disse forbindelsene er effektive insektisider.

D13 definerer hvilke forbindelser som tilhører gruppebetegnelsen pyretrolder. Disse forbindelsene er kjent å paralysere organismer ved å virke på natriumkanaler i nervemembranen. Det er velkjent at disse forbindelsene er effektive insektisider.

Definisjonen av organofosfater og pyretroider bør etter innsigers syn anses å utgjøre

Februar 2012



Nettby vs. Dagbladet

Den bitre striden oppsto sommeren 2006. Da ledelsen i DB Medialab at deres programmere utvikleren av VGs Nettby. Programmerer all hemmelighet hadde gjennomført flere møt Nett. Kristiansen begynte i DB Medialab i 2000 oppbyggingen av nettsamfunnet Blink og hadde inngaende кjennsкар

til selve programmet og kjernebrukerne. Blink-tjenesten ble utviklet gjennom flere år, og i løpet av 2005 hadde tjenesten mer enn 350.000

dlemmer. Brukerne genererte over ti millioner sidehenvisninger ig, og med god drahjelp fra Blink klarte Dagbladet å passere VG t som det største norske nettstedet. Under et møte med ledelsen Medialab 29. november 2005, fremsatte Kristiansen, ifølge ningen, et krav på 15 millioner kroner i kompensasjon for en en han hadde gjort. Kravet ble kontant avvist av daværende sjef **DB Medialab, Rune Røsten og utviklingssjef Ann Baekken.**

slaget på Kristiansens millionkrav ble tatt ille opp», fremgår det evningen. Samme dag som Kristiansen fikk avslag på sitt krav,

han kontakt med sjefen for VG Nett, Torry Pedersen.

DETTE ER SAKEN

- 6. februargikk Dagbladet tilsøksmålmotprogrammererFredrikKristian sen (26) i Nett by Community. Kristiansen hadde værtsentralioppbyggingen av Dagbladets nett samfunn Blink, førhangikk over til VG Nettiapril 2006.
- VGs Nettby ble lan sertfåmåneder senere. Trafikken på Dagbladets Blink-tjenestefalt dramatisk.
- Dagbladet menerd etøkonomiske tapet beløperseg til 413 millioner kroner-basert på tap te fremtidig e annonseinntekter.
- Nettsamfunnersamlingssteder på internetth vor brukerne kan kommuni ser em ed an dre men nesker. De store norske nett sam funn en eer blantannet, Nettby, Blink og Biip.

Dagbladet påstår tap

Milliontap: Dagbladet går til søksmål mot Fredrik Kristiansen (26) har ifølge stevningen påført Dagbladet et tap på over 400

Kilde; DN





Eltek saksøker kinesisk bedrift

På grunn av piratkopiering av telekomprodukter.

Av Peder Qvale

³ublisert: 9. januar 2012 kl. 13:02

PROFILERTE STILLINGER

Statoil Fuel & Retail

ELTEK

Er dette en ulovlig k

Eltek anklager telegiganten ZTE for patenttyveri.

Av Espen Zachariassen (@ezach)

Publisert: 25. januar 2013 kl. 10:59 - Oppdatert: 25. januar 2013 kl. 13:00



er finansdirektør, Bildet er tatt i Drammen i 2011, Foto: Gorm K. Gaare / @ GORM K. GAARE / EUP-Berlin.com

Norsk teknologi kopiert i Kina: - Kun logoen er endret

Norsk selskap mener tidligere ansatte har vært med på å stjele deres teknologi, og vil prøve lykken i det kinesiske rettssystemet.



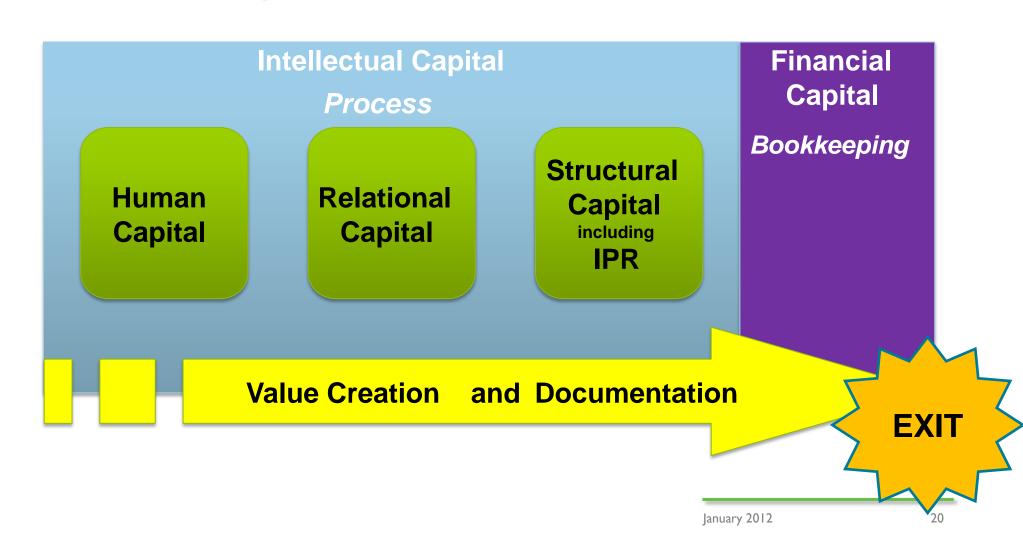
VERDISKAPING OG IPR

January 2012

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Exit value depends on documented value





More value

4.Culture in organisation:

- IPR integrated
- focus: business development

3.Core processes:

- IPR value in/of the company
- focus: IPR as routine concern.

• 2.Projects:

- Faster and better development
- focus: uniqueness of the product.

I.Strategy and policies:

- Board and management anchoring
- focus: market, investors, budget .

Business value Time and effort IPR culture in organisation •IPR in core processes •IPR in projects •IPR in strategy and policies © 2002 Leogriff A.S. All rights reserved.

January 2012

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VERKTØYENE – IMMATERIELLE RETTIGHETER

January 2012 22



IPR: a varied tool-box

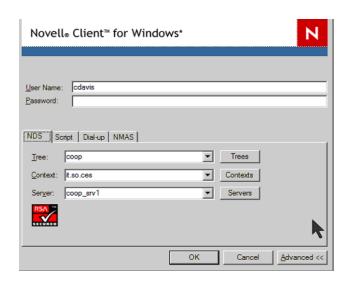
	Field	Requirements – Validity period	Examination
Patent	Technology Product, Process, Use of a product	Novelty, Inventive step, Industrial application Validity < 20 y (+ 5 years possible)	Grant 2-5 years Publication after 18 months
Petty patent , utility model, Innovation patent	Technology Product (mainly)	Lower requirements than for patents No harmonisation of rules between countries Validity 6-12 years	Registration directly No examination
Design registration	Visual appearance, not functionality	Novelty, Individual character - classes Validity < 25y – grace period : 12 m.	Grant after examination. Unregistered designs under certain conditions.
Trademark registration	Name, logo, sound and odour	Distinguishable over other marks - classes Validity < no limit if trademark is used and fees paid	Registration or Shown to be known within the field
Copyright	Artistic works Computer programs	Originality (low requirement) Prevents against copying and adaptations Validity < Life + 70y	Automatic © 2005, Acme AS
Trade secrets, Know-how	Anything that will give a company a competitive advantage by not being generally known	Positive measures to keep secret must be applied. Valid as long as secret. Note confusion on know-how vs trade secret	Protected by secrecy agreements
Domain names	Related to trademarks	Validity unlimited, fee payment	Registered by special authority
Scientific Publications	Publication	Novelty bar to later patent applications Content of patent applications can be published in Scientific Publications	Peer review
Geographical indications	Agricultural	Special legislation and marking	Political process

Also: plant varieties rights, Integrated Circuit Topologies, Databases, Indigenous Peoples' Rights and others



Trademarks are designed to protect the buyer

- Særpreg, klasser
- In 2003 Novell sued TVNorge at The Court of Enforcement (Namsretten) and asked for a temporary injunction against TVNorge as they found the logo too similar to their own. Novell did not seem to proceed to a full court case after losing their case there. (Source: Wikipedia)





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1 GOATS DO ROAM

Trade mark

004286852

Type of mark: Word

Filing date:

Date of 28/03/2006

06/12/2004

registration:

Nice 29, 33 Classification:

Status: CTM registered

Name of the owner:

FAIRVIEW TRUST

CTM registration published (B1)

Applicant's reference:

FD/LMA

basis:

Trade mark CTM



Goats do Roam



- Halv pris på champagne i kveld!

Den norske restauranten Champagneria i jubelrus.

Martin Riber Sparre
Publisert 27.05.2008 - 16:29 Oppdatert 27.05.2008 - 19:46

Norske Champagneria fikk rettens medhold til å beholde navnet, mot franske vinbanders vilje



Bruk av varemerke "mozell" for et norsk mineralvann var etter Høyesteretts oppfatning verken i strid med varemerkeloven §§ 13, 14, eller villedende eller i strid med god forretningsskikk, jf. markedsføringsloven §§ 1 og 2. Dommen er inntatt i Rt. 1995, s. 1908. Saksøker og representanten for vinprodusentene i Moseldistriktet i Tyskland, Deuscher Weinfonds, hevdet blant annet at navnet Mosel, som et stedsnavn og en opprinnelsesbetegnelse, hadde krav på særlig beskyttelse, og at varemerket "mozell" var villedende og innebar en uberettiget utnyttelse av Mosel-distrikets goodwill. For øvrig uttalte Høyesterett på prinsipielt grunnlag at selv om generalklausulen i markedsføringslovens § 1 supplerer lovens spesialbestemmelser, må det vises forsiktighet med å anvende markedsføringsloven § 1 på forhold av lignende karakter som omhandlet i spesialbestemmelsene når vilkårene etter disse ikke er oppfylt.

> January 2012 25



YAST



Yast: A simple online time tracker for individuals & teams

www.yast.com/ - Cached

Use **Yast** time tracker for online time tracking and invoicing. 1-click timers, team or individual, shared projects & tasks, configurable reports, mobile app, ...

Live demo - Pricing - Tour - Blog

Portal: YaST - openSUSE Q

en.opensuse.org/Portal:YaST - Cached

11 Feb 2011 – **YaST** is the installation and configuration tool for openSUSE and the SUSE Linux Enterprise distributions. It is popular for its easy use and ...

YaST Software Management - openSUSE Q

en.opensuse.org/YaST_Software_Management - Cached

23 Feb 2011 - YaST Software Management. tagline: From openSUSE ...

■ Show more results from opensuse.org

YaST - Wikipedia, the free encyclopedia Q

en.wikipedia.org/wiki/YaST - Cached

YaST (Yet another Setup Tool) is an RPM-based operating system setup and configuration tool that is featured in the openSUSE Linux distribution. ...

Project: Yast - oss.oracle.com Q

oss.oracle.com/projects/vast/ - Cached

This is the home of Oracle's Linux Projects development group. We host a number of Open Source projects here - including source and binary downloads, ...

Chapter 2. YaST — Configuration Q

www-uxsup.csx.cam.ac.uk/pub/doc/suse/sles9/...sles9/ch02.html - Cached

In SUSE LINUX Enterprise Server, YaST handles both the installation and the configuration of your system. This chapter describes the configuration of system ...

YAST's sounds on SoundCloud - Create, record and share your sounds ... Q

soundcloud.com/yast - Cached

25 Jul 2011 – Create, record and share the sounds you create anywhere to friends, family and the world with SoundCloud, the world's largest community of ...

Yast - The World's Easiest Time Tracker - Chrome Web Store Q

https://chrome.google.com/.../gokleigpmoameleoajncmkmajedgfgb... - Cached

27 Apr 2011 – Try **Yast** and discover how easy time management can be. Do something, time it, see how long it took.

Explanation of Terms & SUSE Features: YaST Q

suseroot.com/terms.php?term=YaST - Cached

Resource for new SUSE Linux users: Explanation of Terms & SUSE Features: YaST. Find installation help, tutorials, guides, and links to other resources.

Linux Headquarters: Network Configuration Using SuSE YaST Q

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When choosing a company or product name

- Creative work needs to be supported by trademark quality control
 - Trademark databases
 - Company name databases
 - Family names
 - E.g. Norway limit at 200 bearers of a surname
 - Internet domains searches
 - No .com another name?
 - Internet searches
- Names we created:
 - SIGNICAT
 - ALLFINN
 - JUNIJULI

• ...

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Design examples



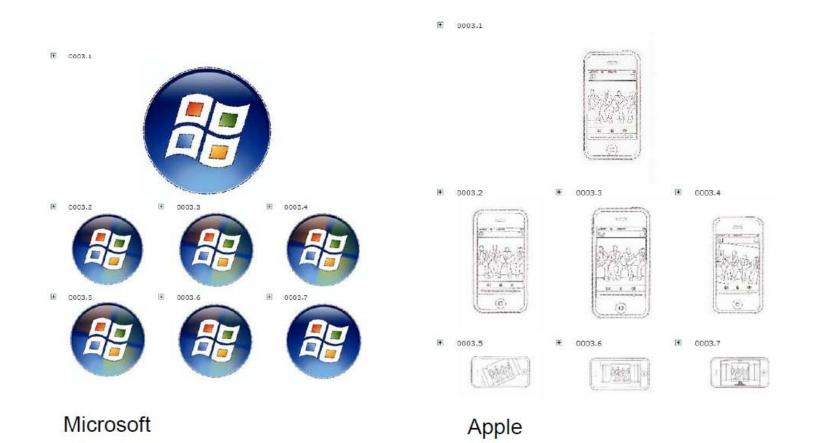




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Animated user interfaces can be design registered



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3D trademarks vs design registration

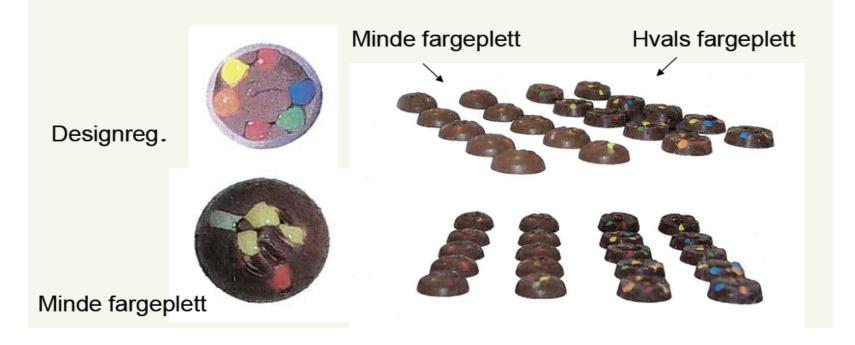
- Harder to get
 - Examined
- May last forever
- Comparable cost





Designregistrering - Markedsføringsloven

 Borgarting lagmannsrett 19. juni 2008 Hval Sjokoladefabrikk mot Brynild Gruppen





Først: Brynild krenket designregistrering med rund.

Så: Firkantet krenket markedsøringsloven og god forretningsskikk



Opprinnelsesbetegnelse

FOR 2004-02-10 nr 581: Forskrift om beskyttelse av produktbetegnelsen Økologisk Tjukkmjølk fra Røros som Beskyttet geografisk betegnelse.

DATO: FOR-2004-02-10-581

DEPARTEMENT: LMD (Landbruks- og matdepartementet)

AVD/DIR: Mattilsynet
PUBLISERT: I 2004 hefte 5
IKRAFTTREDELSE: 2004-03-17

SIST-ENDRET:

ENDRER:

GJELDER FOR: Norge

HJEMMEL: FOR-2002-07-05-698-§15 , jf LOV-2003-12-19-124-§30 SYS-KODE: BG09f, BG14a, BG14b, BG14d, BG14i, BG14j, D02

NÆRINGSKODE: 11, 13, 9124 KUNNGJORT: 02.04.2004

RETTET:

KORTTITTEL: Forskrift om Økologisk Tjukkmjølk fra Røros

INNHOLD

Forskrift om beskyttelse av produktbetegnelsen Økologisk Tjukkmjølk fra Røros som Beskyttet geografisk betegnelse.

- § 1. Beskyttet produktbetegnelse
- § 2. Rettmessig bruker
- § 3. Vilkår for bruk av produktbetegnelsen
- § 4. Ikrafttredelse

Vedlegg: Beskrivelse av produktets opprinnelse og tilknytning til det geografiske området

Forskrift om beskyttelse av produktbetegnelsen Økologisk Tjukkmjølk fra Røros som Beskyttet geografisk betegnelse.

Fastsatt av Mattilsynet - Hovedkontoret 10. februar 2004 med hjemmel i forskrift 5. juli 2002 nr. 698 om beskyttelse av opprinnelsesbetegnelser, geografiske betegnelser og betegnelser for tradisjonelt særpreg på landbruksbaserte næringsmidler, fisk og fiskevarer § 15.



Badsturøkt kjøtt på namdalsk vis

Eplejuice frå Hardanger

Fenalår fra Norge

Festsodd fra Trøndelag

Fjellmandel fra Oppdal

Gamalost frå Vik

Gulløye fra Nord-Norge

Hardangereple Hardangermoreller Hardangerplommer

Hardangerpærer

Høgfjellslam fra Nord-Gudbrandsdal

Ishavsrøye Vesterålen

Kurv frå Valdres

Lofotlam

Rakfisk fra Valdres

Ringerikserter

Ringerikspotet fra Ringerike

Sider frå Hardanger

Skjenning

Tørrfisk fra Lofoten

Villsau frå Norskekysten

Økologisk Tjukkmjølk fra Røros

Prosciutto di Parma: Parmigiano Reggiano

§ 1. Beskyttet produktbetegnelse Februar 2012 32



Plantesortsnemnda - Plant breeder's rights

- UPOV-konvensjonen fra 1961
- 71 medlemstater
 - I Norge Plantesortsnemnda fra 1993
- 20-25 års beskyttelse
 - Grace period 4-6 år
- Mattilsynet administrerer ordningen
 - Publiserer lister tre ganger i året
- <u>DUS-tester</u>, (Distinctness, Uniformity, Stability)



Foto: Timbo81 - Creative Commons Attribution-Share Alike 3.0



Februar 2012 33



Open Source is not "Public Domain"

Common misconception and error among engineers is that Open Source means "Public Domain"





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Boarisch | Беларуская (тарашкевіца) | Català | Deutsch | Еλληνικά | English | Esperanto | Esperanto | Esperanto | Eesti | פֿרַטייט | Suomi | Français | Gaeilge | Galego | עברית | Հայեղեն | Italiano | 日本語 | 한국어 | Lietuvių | Македонски | മലയാളം | Plattdüütsch | Nederlands | Polski | Português | Română | Русский | ใหม | Vèneto | 中文 | 中文 (前体) | 中文 (蒙禮) | +/-

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Open Source is based on copyright and IPR

- Creative Commons
- Wikipedia
- Software
 - OpenOffice.org
 - <u>7-Zip</u> <u>file archiver</u>
 - Mozilla Firefox web browser
 - Apache HTTP web server
 - <u>MediaWiki</u> <u>wiki</u> server software, the software that runs Wikipedia
 - WordPress blog software
 - <u>Linux</u> family of Unix-like <u>operating</u> <u>systems</u>
 - <u>Symbian</u> <u>real-time</u> mobile <u>operating</u> <u>system</u>
 - PHP scripting language suited for the web
 - <u>Python</u> and <u>Perl</u> general purpose programming language

Hardware

- OpenRISC: an open-source microprocessor family, with architecture specification licensed under GNU GPL and implementation under LGPL.
- OpenCola Free Beer.
- <u>Tropical Disease Initiative</u> drug discovery





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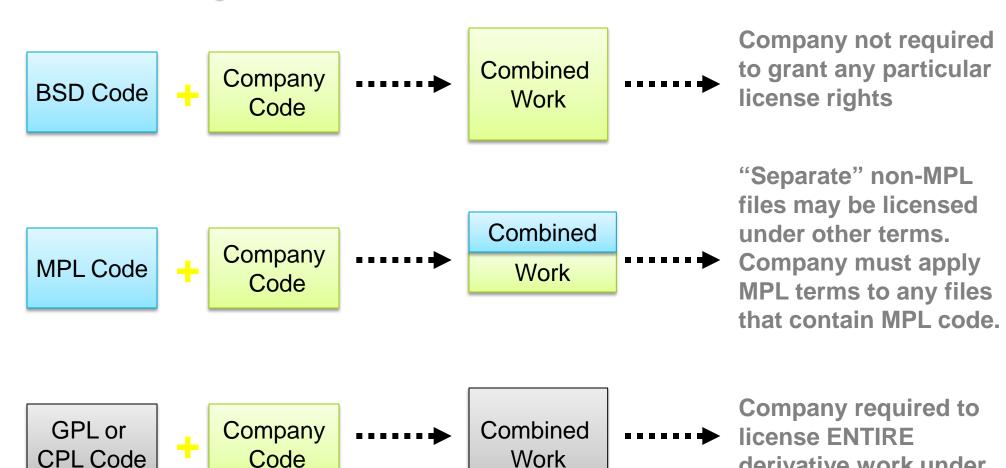
Proprietary Licensing vs. OSS Licensing

Trade Secret	Released in compiled form only. Structure, architecture, sequence, etc. of source code is hidden and therefore may be protected by trade secret law	Release of code in source form results in loss of trade secret protection
Copyright	Narrow licenses to run software and make backup copies. No rights to create derivative works or make additional reproductions and distributions	Allows others to make unlimited reproductions and create derivative works (often conditional)
Patent	Narrow licenses to run software. No license to use patents in other works.	Allows others to make broad use of patented technologies (often conditional)
Trademark	Strategic, use of company trademarks by others is typically restricted.	Many OSS licenses are silent on trademarks, some have like LINUX – but not

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R&D & Licensing Issues



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derivative work under

the GPL or CPL



Examples from Tandberg User Manuals

Third Party Software

Amended / Expanded Copyright notices for third-party software on the TANDBERG MXP systems are listed below:

Full copies of the licenses and warranty statements are located on the product CD in the the license files directory.

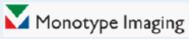
The non-commercial third party code is distributed in binary form under the terms of non-copyleft style open source licenses such as BSD. Artistic or MIT/X Consortium.

The product also has some binary code distributed under the terms of the GNU public license with an exemption which allows static links to non-copyleft commercial code.

In accordance with section (3) of the GNU General Public License, copies of such code will be provided upon request by contacting TANDBERG. Please contact us by using the Online Support section at www.tandberg.net or the "contact us" section of this manual. Please provide USD 10.00 for media and shipping.

Agfa

Contains iType™ from Monotype Imaging Corporation.



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Dropbear - an SSH2 server

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The Dropbear SSH2 server is distributed under the terms of the Dropbear License, which is a MIT/X Consortium style open source license.

eCos

eCos, the Embedded Configurable Operating System.

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Portions of eCos code are distributed under several BSD style licenses. Other portions of eCos code are distributed under the terms of the GNU General Public License with a non-copyleft exception which allows static links to non-copyleft programs.

a) md5crypt.c, md5crypt.h

"THE BEER-WARE LICENSE" (Revision 42):

<phk@login.dknet.dk> wrote this file. As long as you retain this notice you can do whatever you want with this stuff. If we meet some day, and you think this stuff is worth it, you can buy me a beer in return. Poul-Henning Kamp

b) snprintf replacement
Copyright Patrick Powell 1995
This code is based on code written by Patrick Powell
(papowell@astart.com) It may be used for any
purpose as long as this notice remains intact on all
source code distributions



Kopiering – bare den er stygg

Swedish Market Court, MD 2006:3

- No danger of confusion
- MD 2004:23 found that the design of the LEGO bricks essentially are functional. No legal obstacles within market law to market bricks that are compatible with LEGO.
- the design of the COBI models differed, e.g. COBI, but not LEGO, had bricks in silver.
- the COBI packages differed from LEGO's: they were "messier" ©

COBI Byggeklosser - populær gave til barn

Multicom [no-reply@multicom.no]

Sent: fr 2009-11-06 14:59 Haakon Thue Lie





Endelig finnes det et rimelig alternativ! COBI er en stor aktør på det europeiske markedet og nå fås de endelig også i Norge - hos Multicom. Brikkene går om hverandre med andre byggeklosser



COBI ACTION TOWN: Crane & Forklift - kran og truck, 330 brikker Alder: 5+

245,- (i) Mer info (196,- ekskl. mva)

COBI ACTION TOWN: Digger & Dumper gravemaskin og dumper, 500 brikker

450,- i Mer info (360,- ekskl. mva)

95,- (i) Mer info



COBI ACTION TOWN: Fire Squad brannbil, 115



Hvem eier hva og når og hvor?

- Lov om arbeidstakeroppfinnelser
 - "her i riket"
 - Norsk patentsøknad til USA oppfinner eier
 - Assignement
 - "Oppfinnelse" hva er det, når er det det
- Opphavsrett
 - Ideelle rettigheter
 - (HR-2006-01045-A) Om NRK selger programstoff til reklame for produkter som ikke har sammenheng med NRKs virksomhet, må opphavsmannens samtykke innhentes.
 - NRK-logoen ble til NRK1. Opphavsmann Ingolf Holme lagde opprinnelige logoen var før han ble ansatt. Forlik
- Arbeidsresultater
- Ulovfestet lojalitetsplikt
 - Domener
 - Varemerker





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Trade secrets - knowhow - NDA

- Know-how is non-patented information that is kept secret
 - Must be possible to identify
 - Need for effort to keep secret
 - Must be business critical
- Documentation is needed for
 - the secret
 - how kept secret
 - how employees and partners who knew could distinguish it from general knowledge
- Non Disclosure Agreement -NDA
 - Could just repeat what law says in Norway
 - Could make you liable in US for 20 million USD or more
 - Read it carefully consult legal advice before signing

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NDAs and patents

- A joint developmen consortium, you have the right to commercialize and file patents.
- Before you start Disclosure the projects, Non Disclosure
 Agreements are signed with partners.
- The project evolves...one year, two... your organisation files for a patent
 - After 18 months get public
- The most spectacular way to violate an NDA is filing for a patent

lanuary 2012 4:



Patent law has been harmonized since 1883 but is still national

- The Paris convention in 1883
 - Rules for priority and deadlines and tools.
 - Reviewed appr every 20th year since the
 - 169 member states.
 - Do check: e.g. Angola, Ethiopia is not.
 - Patent Law Treaty from 2000, still few members
- PCT Patent Cooperation Treaty
 - Simultaneous filing in 126 states.
 - Do check: e.g. not Argentina, Angola, Thailand, Venezuela..
 - Handled by WIPO World Intellectual Property Organisation in Geneva
- Regional Patent Cooperation, e.g. European Patent Organisation EPO
 - Russia/CIS one, African one etc etc.
 - Singapore and Japan, Dutch solution
- TRIPS The Agreement on Trade-related Aspects of Intellectual Property
 - since 1995 regulating trade with IPR
 - All WTO members
 - Case: China joins WTO

www.wto.org/english/tratop e/trips e.htm www.wipo.int







Fundamental:

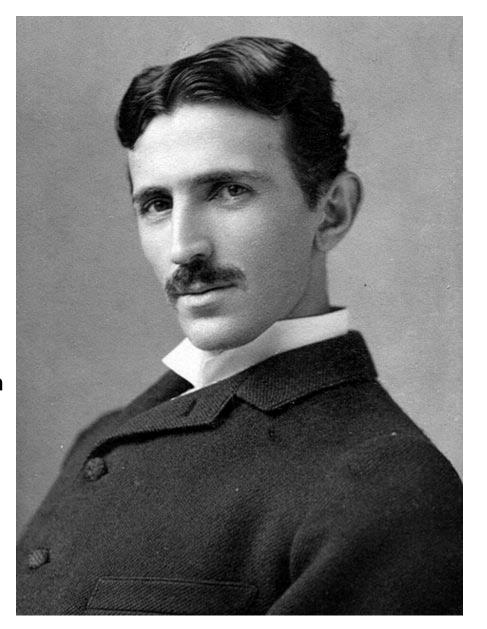
A patent is a bet between a state and an inventor

- The aim of the patent system is innovation and industrial progress
- An inventor disclose completely the inner works of the invention that solves a known problem.
- Provided that the invention is
 - New
 - Inventive
 - Industrial useful the inventor is granted a 20 year monopoly in that state, and has to pay fees for that monopoly. (No other way to get a monopoly!)
- There is no police looking after your rights, you must defend them in court.
 - You may infringe another patent, when using your own. Thus, patent is the right to exclude others.
- There are agreements among most nations (Paris convention, PCT) that respect priority and other rights for foreign citizens.
- If a better way to solve the problem is found by others, the inventor has lost the bet and spent ten thousands of euros enlightening competitors.



Oppfinnere - hvem

- Patent
 - Nytt
 - Oppfinnelseshøyde
- Oppfinner
 - Udefinert i store deler av verden
 - Veldig definert i USA
 - Sameie
 - Feil oppfinner konsekvenser
- System bla. ved universitetene
 - Fordelingsnøkkel for inntekter





Patents are for inventions

- An invention solves a technical problem
 - Thus in Europe: Software patents must show a technical effect
 - In US and in line with TRIPS: "patents shall be available for any inventions, whether products or processes, in all fields of technology"
- Games, algorithms, plants, discoveries like natural processes, bacteria, animals, genes, surgical or diagnostic or therapeutic treatment – or indecent proposals – cannot be patented.
 - Subject to national law and moral
 - Methods for cloning of humans, applications of embryos etc. etc.
 - The military can grab your invention and the patent become secret
 - Foreign filing license
- If you have an invention and a good patent attorney, you can;
 - The artificial Diamond case ASEA and GE 1950ies
 - Lesson: Something can always be patented



January 2012



Turning a discovery into an invention

A new microorganism is a discovery

- A chemical compound isolated from that organism may be possible to patent.
- Application of a known organism to something industrial outside its natural environment may be possible to patent.
- Deposit organism, if cannot be described

The workings of a gene is a discovery

- Genetically modifications for plants may be possible to patent
 - i.e. not the plant by itself, but an effect of that gene applicable to more than one sort of plants.



2007-03-19 47



Process

- Writing the application e.g. 100 hours from the researcher, unless based on good documentation – and 20 hours from business developer.
- The patent prosecution process typically involves:
 - 1. Filing a patent application by inventor or applicant.
 - 2. Formalizing of application (signatures by inventors or applicant), often filed at the same time as the application.
 - 3. Establishing of a prior art search report by the patent office.
 - 4. Publication at 18 months from earliest claimed filing date. US applicants can request non-publication if the application is not filed outside the United States.
 - 5. Review by the examiner or the Examining Division, including communication with applicant to modify the claim language, if needed.
 - 6. Grant of the patent (if it the patentability criteria are met) and publication of the issued patent.
 - 7. Opposition period, during which anybody (e.g., other companies) can challenge the patent grant. This is not applicable for the US where other procedures are available, namely the reissue and re-examination procedure. In several countries, oppositions can be filed before the grant of the patent.

Source: Wikipedia

(Wikipedia is very good at Intellectual Property Rights)



Examination procedure

- The specifics of the examination process include:
 - 1. Verifying that claims are for a patentable subject matter.
 - 2. Ensuring unity of invention, since each patent application can only be for one invention (called "restriction" practice in the United States).
 - 3. Formalities. Ensure that the drawings, description, and claims meet all formal requirements.
 - 4. Utility or industrial applicability.
 - 5. Novelty (newness)
 - 6. Non-obviousness or inventive step.
- Different patent systems use different terms and different standards for these concepts, of which the most important probably are: patentable subject matter, novelty, non-obviousness and sufficient disclosure.

Source: Wikipedia



Structure of a patent and patent application

- Bibliographic data
 - IPC- Int. Patent Class,
 Priority date,
 Assignee/Inventor,
 Designated Country
- Abstract

(54) Title: ORAL HYGIENE PRODUCT

(57) Abstract: An oral hygiene product, such as tooth paste, is described. A methos for controlling undesirable bacterial flora in the oral cavity, as well as the use of the plant Sphagnum, are also described.

- Description
- Preferred embodiment
- Claims

(12) INTERNATIONAL APPLICATION PUBLISHED UNDER THE PATENT COOPERATION TREATY (PCT)

(19) World Intellectual Property Organization

International Bureau





(43) International Publication Date 12 May 2005 (12.05.2005)

PCT

(10) International Publication Number WO 2005/041912 A1

(51) International Patent Classification⁷: A61P 31/04 A61K 7/26,

(74) Agent: BRYN AARFLOT AS; P.O.Box 449 Sentrum, N-0104 Oslo (NO).

(21) International Application Number:

PCT/NO2004/000326

- (22) International Filing Date: 27 October 2004 (27.10.2004)
- (25) Filing Language: Norwegian
- (26) Publication Language: English
- (30) Priority Data: 20034847 30 October 2003 (30.10.2003) NO
- (71) Applicant (for all designated States except US): NTNU TECHNOLOGY TRANSFER AS [NO/NO]; S.P. Andersensvei 5, N-7491 Trondheim (NO).
- (72) Inventors; and
- (75) Inventors/Applicants (for US only): BÖRSHEIM, Knut, Yngve [NO/NO]; Ladehammerveien 38a, N-7040 Trondheim (NO). BALLANCE, Simon [GB/NO]; Institutt for bioteknologi, NTNU, N-7491 Trondheim (NO). CHRISTENSEN, Björn, Erik [NO/NO]; Institutt for bioteknologi, NTNU, N-7491 Trondheim (NO). SMID-SRÖD, Olav [NO/NO]; Institutt for bioteknologi, NTNU, N-7491 Trondheim (NO).

- (81) Designated States (unless otherwise indicated, for every kind of national protection available): AE, AG, AL, AM, AT, AU, AZ, BA, BB, BG, BR, BW, BY, BZ, CA, CH, CN, CO, CR, CU, CZ, DE, DK, DM, DZ, EC, EE, EG, ES, FI, GB, GD, GE, GH, GM, HR, HU, ID, IL, IN, IS, JP, KE, KG, KP, KR, KZ, LC, LK, LR, LS, LT, LU, LV, MA, MD, MG, MK, MN, MW, MX, MZ, NA, NI, NO, NZ, OM, PG, PH, PL, PT, RO, RU, SC, SD, SE, SG, SK, SL, SY, TJ, TM, TN, TR, TT, TZ, UA, UG, US, UZ, VC, VN, YU, ZA, ZM, ZW
- (84) Designated States (unless otherwise indicated, for every kind of regional protection available): ARIPO (BW, GH, GM, KE, LS, MW, MZ, NA, SD, SL, SZ, TZ, UG, ZM, ZW), Eurasian (AM, AZ, BY, KG, KZ, MD, RU, TJ, TM), European (AT, BE, BG, CH, CY, CZ, DE, DK, EE, ES, FI, FR, GB, GR, HU, IE, IT, LU, MC, NL, PL, PT, RO, SE, SI, SK, TR), OAPI (BF, BJ, CF, CG, CI, CM, GA, GN, GQ, GW, ML, MR, NE, SN, TD, TG).

Published:

with international search report

For two-letter codes and other abbreviations, refer to the "Guidance Notes on Codes and Abbreviations" appearing at the beginning of each regular issue of the PCT Gazette.

January 2012



How to read a patent/application

- Abstracts
- Derwent titles available from e.g Delphion

```
Oral hygiene product, e.g. toothpaste, for controlling undesirable bacterial flora on teeth and in oral cavity, contains plant Sphagnum or extract [Derwent Record]

ORAL HYGIENE PRODUCT
```

- Read start of description, look at drawings, read claims.
- Check dates, assignee, legal status
- When searching:
 - Need for speedreading 200 patents



Device, Product, Method, System, Arrangement, Software, Signal, Use.....Dependent, Independent

Claims

- Two main types: "device"/"product" and "use" /"method"
 - Use claims e.g.

 - US business method patents is what often is referred to as "software patents"
- Dependant claims refer to others, and detail them

- The use of the plant Sphagnum, or extract thereof, together with conventional fillers for the production of tooth paste having antibacterial effect.
- 2. The use of the plant Sphagnum, or extract thereof, in tooth paste.
- 3. The use of the plant Sphagnum, or an extract thereof, in a composition for reducing the amount of bacterial flora on teeth and in the oral cavity.
- 4. An oral hygiene product, c h a r a c t e r i s e d i n that it contains the plant Sphagnum, or extract thereof, together with conventional fillers.
- 5 5. The oral hygiene product of claim 4, characterised in that it is a tooth paste.
- A method for controlling undesirable bacterial flora on teeth and in the oral cavity by means of an oral hygiene product, preferably a tooth paste, containing the plant Sphagnum, or extract thereof.

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Claims

- Ist claim
- Preamble
 - Different in US and Europe
- Dependant claims
- Previously US claims were very different from European Claims
- Claim is not an exact science national legislations that change over time



Patenters beskyttelsesomfang Are Stenvik

Innbundet, 2001, 1. utg. Innholdsfortegnelse

Cappelen akademisk, 864 sider Norsk Bokmål

ISBN: 8202212618

Leveringstid: 3-10 dager

Pris: 898,00

BESTILL



Unity – one invention – The right inventors

One patent per invention

- Unity exists when there are one or more technical features in common.
- Divisions and continuations
- In particular in the US a base patent applications can have many, many continuations: new applications or variations of the same inventions or divisions – different inventions originally gathered in one application
 - The PTO may demand that you divide or choose what is the invention
- If US patenting (and not PCT) you do not need publications and the forest of continuations and divisions may surface like a submarine.
- Inventor is the one who made the inventive step not someone who contributed or made it possible.
 - Make a map of the claims and inventors. Have the inventors sign it. Use US rules as an excuse.
 - In the US: wrong inventor could make the patent invalid and a forgotten inventor could claim co-ownership.



Do not write the patent yourself

- i.e. do not write the claims
- Do write the rest have a team with inventor, patent attorney/agent/engineer and someone from marketing.
- Do not let the inventor and a patent engineer write and file without review
 - Always involve someone who understand the value chain/configuration for the product/service
- Understand the difference between US patent agents and attorneys – and European Patent Attorneys with exam and agents. Is there a certified Norwegian European Patent Attorney?
- Understand the correspondence system used by many patent agents – they do not always know the quality of the local agent. For important countries, make up your own mind, check who is the agent. Call them.





The Patent agent/attorney/engineer

- Expert on claim drafting
 - Not on your business
- Improves your invention ⁽³⁾
- Knows a lot of national details where are the borderlines for patent claims
- New matter cannot be introduced invalidation by the PTO or later in court.
- Knows the national and international procedures
- Handles opinions and oppositions
- Keeps track of all deadlines docketing system
- Pays fees
 - Note: for a portfolio you could save a lot from using firms specialising in fee payments.



CASES



Patent – but is it relevant?

Patent myth - The Alvern patent from Cato Nyberg, Cisco

"Stein Alvern har fått patent på reklame på bensinpumpepistoler"

- Dagens Næringsliv





The claimed invention (EP0836733)

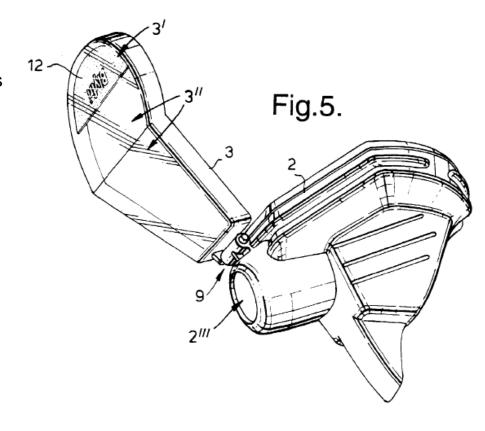
1. An information supporting device for the display of information and/or advertising, the device being adapted to be placed on a fuel pump filler gun, whereby the device comprises a supporting member having an upper surface portion for the support of an information and/or advertisement card, and where a top member can be placed on the supporting member at the surface portion thereof and through which information and/or advertising provided on the card are visible,

characterised in

that the top member (3) is a cover (3) of a transparent plastic material which is pivotally connected to the supporting member (2), and

that a first, minor portion of the cover (3), seen in the axial direction of said cover, has a surface area (3') provided with non-detachable information (12) with regard to the fuel type delivered from the filler gun, and

that the cover (3) has a second, major portion (3"), seen in the axial direction of said cover, through which the information and/or advertisement (7) provided on said card (6) is visible.





The claimed invention (EPO83

1. An information supporting device for the display of information and/or advertising, the device being adapted to be placed on a fuel pump filler gun, whereby the device comprises a supporting member having an upper surface portion for the support of an information and/or advertisement card, and where a top member can be placed on the supporting member at the surface portion thereof and through which information and/or advertising provided on the card are visible, characterised in

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that the cover (3) has a second, major portion (3"), seen in the axial direction of said cover, through which the information and/or advertisement (7) provided on said card (6) is visible.

EPO Rule 29 (1)(a): A statement indicating the designation of the subject-matter of the invention and those technical features which are necessary for the definition of the claimed subject-matter but which, in combination, are part of the prior art



The claimed invention (EP0836733)

1. An information supporting device for the display of information and/or advertising, the device being adapted to be placed on a fuel pump filler gun, whereby the device comprises a supporting member having an upper surface portion for the support of an information and/or advertisement card, and where a top member can be placed on the supporting member at the surface portion thereof and through which information and/or advertising provided on the card are visible, characterised in

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EPO Rule 29 (1)(b): The second part or "characterising portion" should state the features which the invention adds to the prior art, i.e. the technical features for which, in combination with the features stated in sub-paragraph (a) (the first part), protection is sought.

January 2012



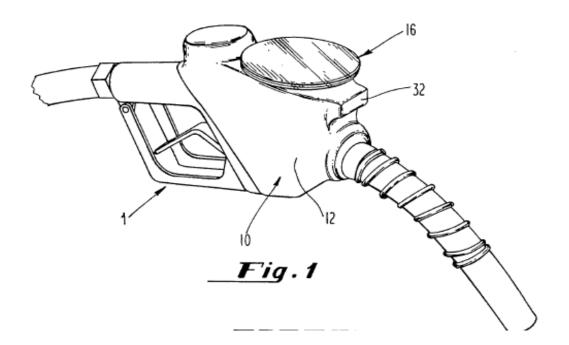
Prior art

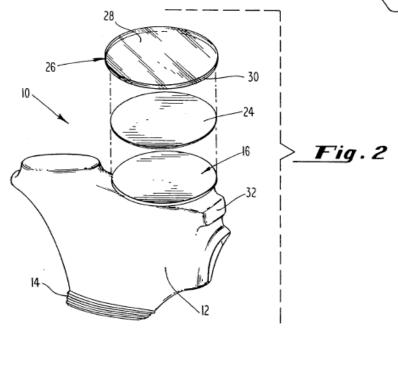
U.S. Patent

Oct. 22, 1991

Sheet 1 of 3

5,058,637







The claimed invention (EP0836733)

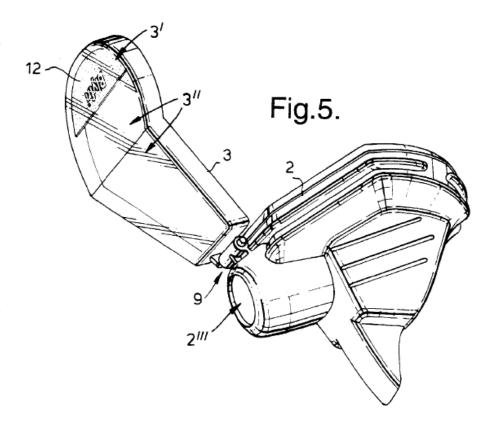
1. An information supporting device for the display of information and/or advertising, the device being adapted to be placed on a fuel pump filler gun, whereby the device comprises a supporting member having an upper surface portion for the support of an information and/or advertisement card, and where a top member can be placed on the supporting member at the surface portion thereof and through which information and/or advertising provided on the card are visible,

characterised in

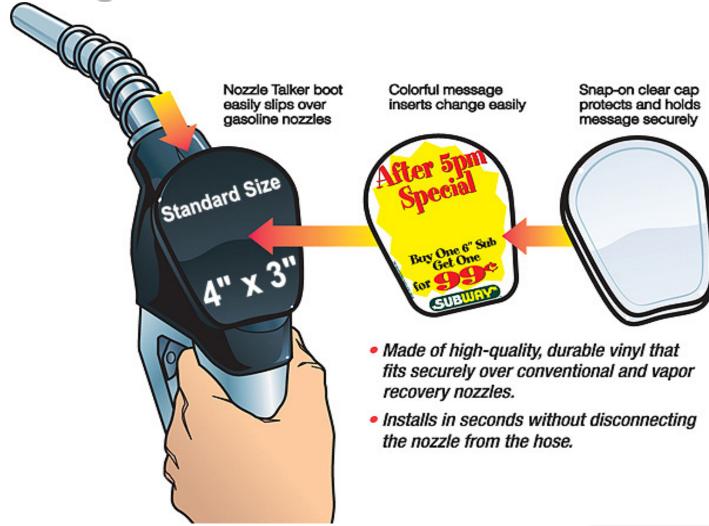
that the top member (3) is a cover (3) of a **transparent plastic material** which is **pivotally connected** to the supporting member (2), and

that **a first**, minor portion of the cover (3), seen in the axial direction of said cover, has a **surface area** (3') provided **with non-detachable information** (12) with regard to the fuel type delivered from the filler gun, and

that the cover (3) has a second, major portion (3"), seen in the axial direction of said cover, through which the information and/or advertisement (7) provided on said card (6) is visible.







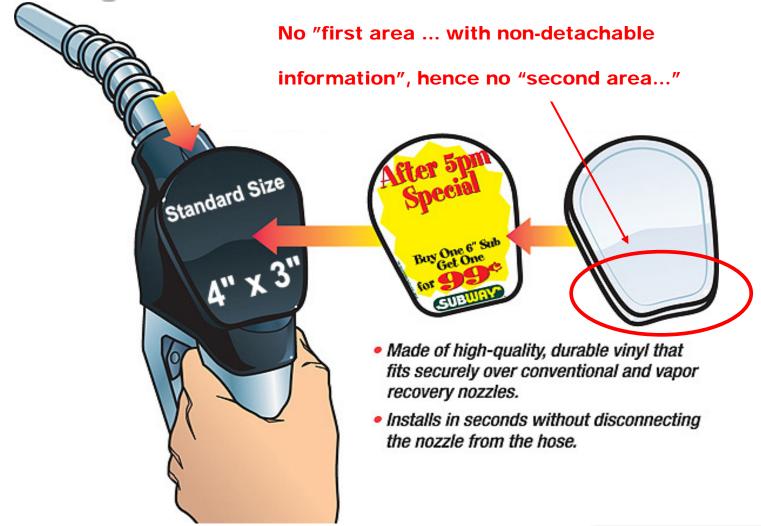




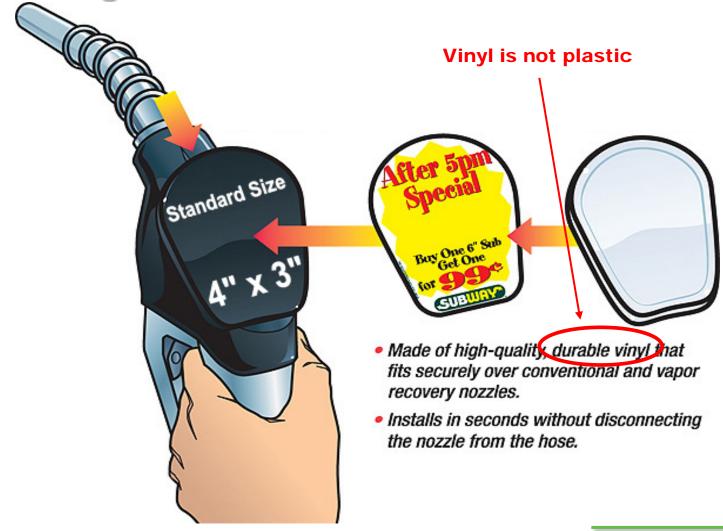
January 2012

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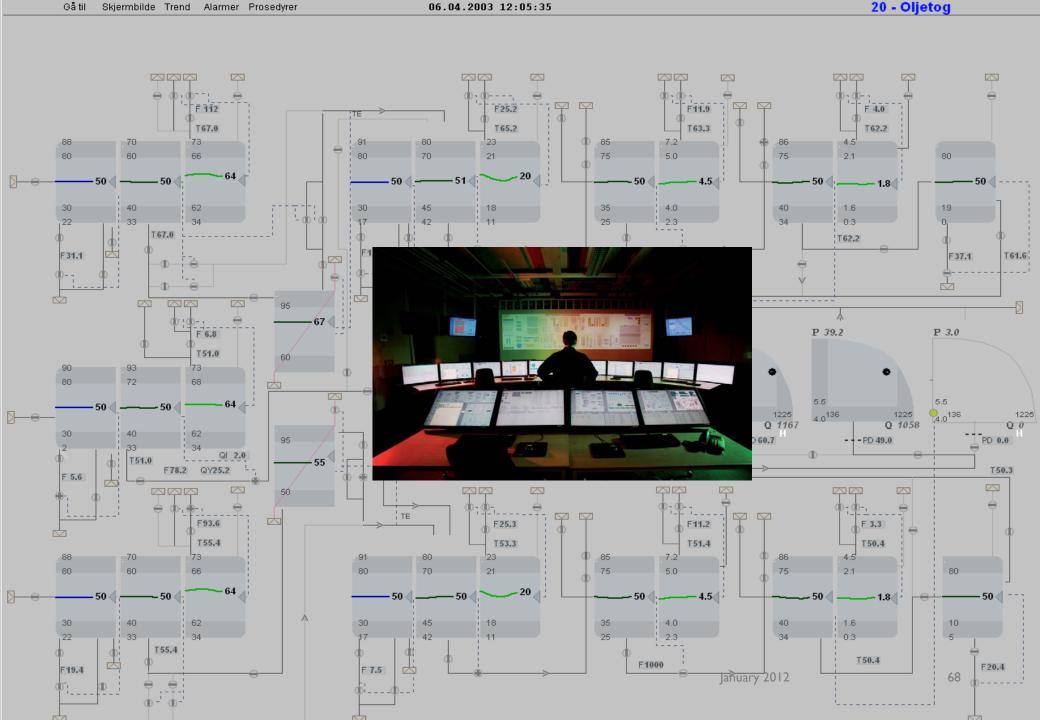




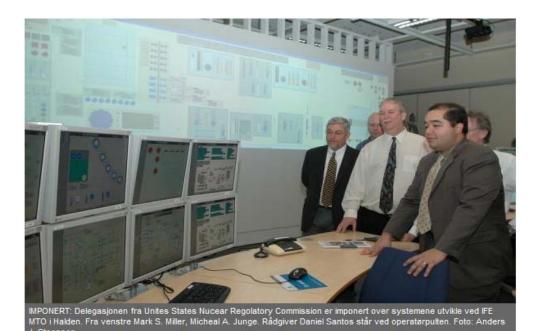


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Institutt for energiteknikk - IFE



Rosenergo atom, St. Petersburg

USA lærer om kjernekraft i Norge





Case of using multiple rights

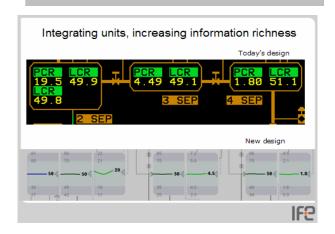
- Unique user interface developed by IFE as part of control system software
- Publication in conference paper
 - Only patent application in USA
 - Difficult area to patent
- Before one year grace period, applications for design registration
 - Screen display is new and difficult area
 - Rapid registration in EU and Norway, design patent application in US
- Evaluation of extent of copyright
- Describe package that can be licensed
 - concept, rights, know-how
- Successful licensing to major industrial actors.

A Building Block for Information Rich Displays

Alf Ove Braseth, Robin Welch and Øystein Veland IFE Halden Email: alfob@hrp.no

Abstract

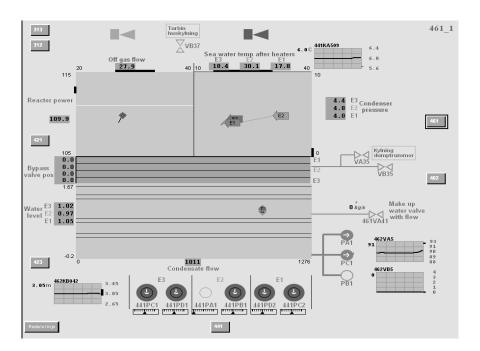
This paper presents a feature called "the building block" developed for use in design of Information Rich Displays. The purpose of Information Rich Displays (IRDs) is to condensate prevailing information in process displays in such a way that each display format (picture) contains more relevant information for the user. The need for a new approach to offshore display design is in particular based on shortcomings in today's designs related to the key-hole effect, where the display format only reveals a fraction of the whole process. Furthermore, the upcoming introduction of larger off-on-shore operation centres will increase the control room operators' work domain and workload due to the need of operating several processes in parallel. The proposed RDs aim to meet this increasing workload by providing more relevant information to the operator.

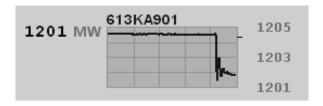


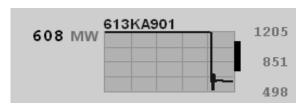


Design vs patent

1. A computer supported display screen system comprising process monitoring displays (MON) showing information in condensed form; the process monitoring displays comprises part-plant displays showing an overview covering selected areas of a process plant, said part-plant displays comprising diagrams with graphs, which ordinates represent measured parameters and where the diagram's scale may be changed in order to let an operator more easily observe trends in values of the measured parameters characterised by that combined with the diagrams are one or more visual representation showing whether one or more area of the graph has been scaled, and said visual representation of scaling indicates range and place of the displayed ordinates relative to a larger range.





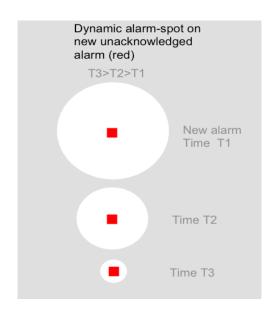


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Beveglig design 082551

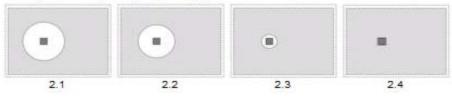
- Hvis en animasjon ikke kan registreres som design, men enkeltbildene kan – så gir det ikke god nok beskyttelse.
 - Det trenger ikke å være opphavsrett på en slik industriell løsning
 - Enkeltbilder trenger ikke være nye selv om animasjonen er det
 - I eksempel er ikke runding med firkant nytt
 - Animasjonen er ny



1. Skjermbilde (bevegelig design)



2. Skjermbilde (bevegelig design)



January 2012



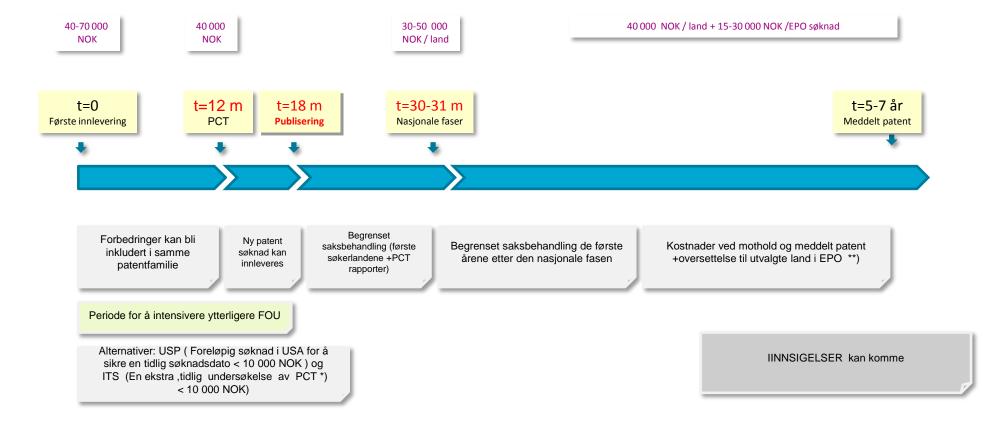
IPR: a varied tool-box

	Field	Requirements – Validity period	Examination		
Patent	Technology Product, Process, Use of a product	Novelty, Inventive step, Industrial application Validity < 20 y (+ 5 years possible)	Grant 2-5 years Publication after 18 months		
Petty patent , utility model, Innovation patent	Technology Product (mainly)	Product (mainly) No narmonisation of rules between countries Validity 6-12 years Novelty Individual character - classes Grant a			
Design registration	Visual appearance, not functionality				
Trademark registration	Name, logo, sound and odour	Distinguishable over other marks - classes Validity < no limit if trademark is used and fees paid	Registration or Shown to be known within the field		
Copyright	Artistic works Computer programs	Originality (low requirement) Prevents against copying and adaptations Validity < Life + 70y	Automatic © 2005, Acme AS		
Trade secrets, Know-how	Anything that will give a company a competitive advantage by not being generally known	Positive measures to keep secret must be applied. Valid as long as secret. Note confusion on know-how vs trade secret	Protected by secrecy agreements		
Domain names	Related to trademarks	Validity unlimited, fee payment	Registered by special authority		
Scientific Publications	Publication	Novelty bar to later patent applications Content of patent applications can be published in Scientific Publications	Peer review		
Geographical indications	Agricultural	Special legislation and marking	Political process		

Also: plant varieties rights, Integrated Circuit Topologies, Databases, Indigenous Peoples' Rights and others

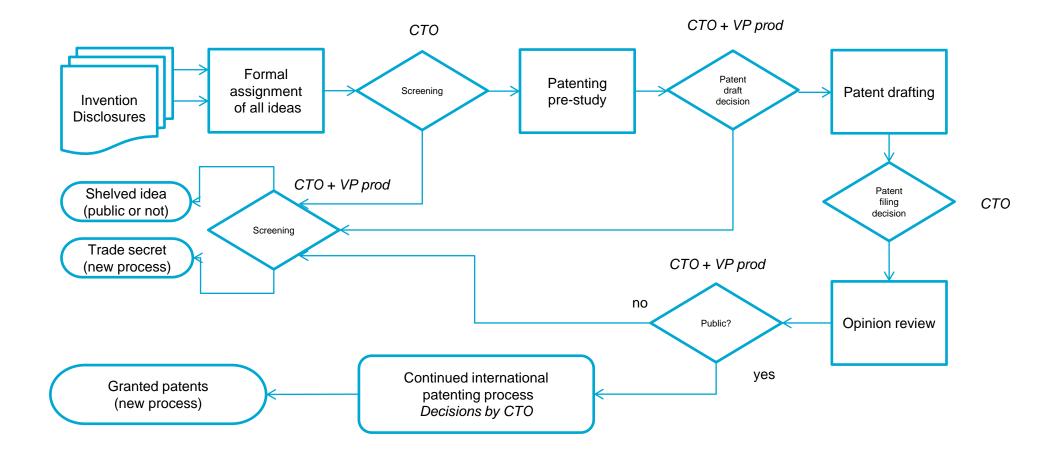


BUSINESS PLAN, DUE DIL



^{*)} PCT_En verdensomfattende ordning for forenklet innlevering – foretar forberedende behandling, men beslutter ikke om søknaden fører til patent

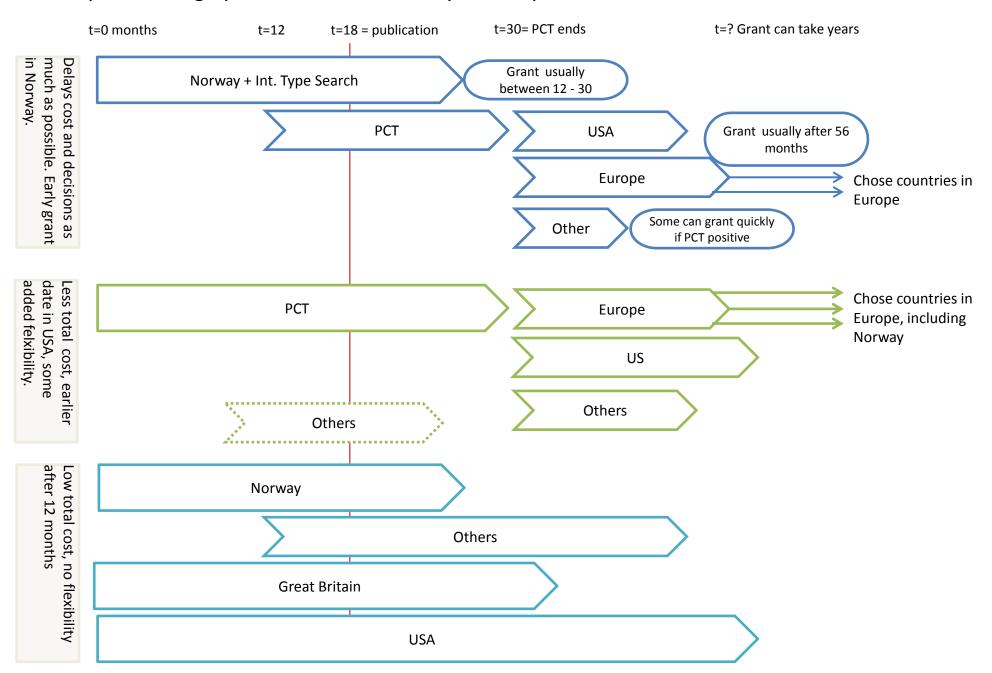
^{**)} EPO – Europeiske PatentOrganisasjon – innvilger patent for medlemslandene – men så må oversettelse og avgifter betales i hvert land («validering»)



Notes:

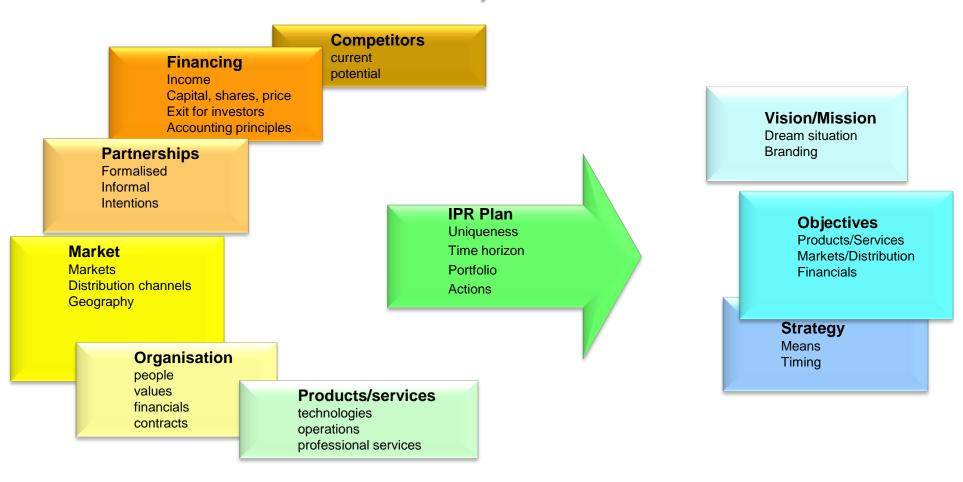
- Invention Disclosures are also used for documenting "Background information" in cooperative R&D
- Assignments are the legal transfer of ownership to company
- For decision points, Vice President Products are included when decision concerns man-hours or product risk
- "Patent filing decision" is both decision to apply, and where, based on outcome of pre-study and drafting. There will be two classes of applications: "core" to be filed widely, and "feature" to be filed in US and Europe (or NO/GB) only.
- Opinion review evaluates the chances for actually getting a patent granted, based on Patent Office search report and opinion.
- "Public?" is the last chance to stop the publication of the patent application 18 months after filing
- There are many decisions to be taken during the international patenting process: CTO will be responsible for IP management.
- There are separate processes for IP management of granted patents and trade secrets. Trade secrets are handled similar to NDAs.

Three patent filing options – there are many more options





The Business plan should state how IPR contributes to mission and objectives



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The business plan must discuss how relevant IPRs are to the business idea

Financing

- Biotech vs ICT
 - Biotech is absolutely dependant on getting patents early
- Upfront investment of IPR,
 - Few short term benefits from a patent application
 - Hard to spend time documenting trade secrets, when resources are needed for sales and deliveries

Strategic control and Freedom to Operate

- Most companies end up doing something different
 - First IPR may be of less value
- Empty threat
 - Cannot afford litigation and bigco knows
- How do you secure Freedom to Operate



ONLY write things that you would like your competitor to use against you in court

- Do not discuss specific infringement risk
- BUT discuss what you will do to have Freedom to Operate
 - Own IPR
 - Activities to create more IPR
 - Activities to search for competitors IPR and relate to that
- Do not discuss weaknesses in the prosecution,
- BUT state how IPR management will be done
- AND be honest about the scope of the IPR e.g. covers a field or only a particular implementation



EXTRAS

- Markedsføringsloven, god forretningskikk og IPR
- Geografisk indikasjon Beskyttet opprinnelsesbetegnelse i Norge,
 EU og øvrige verden.
- IPR i FoU-prosjekter og konsortier, samarbeid med Universitet og Høgskoler. Hva må mindre bedrifter passe spesielt på.
 - De ti IPR-sjekkpunktene i løpet av et prosjekt.
- Diskusjon i forhold til samarbeidsprosjekter.
- IPR-søk og overvåking
- Verdifastsettelse og lisensiering.



MARKEDSFØRINGSLOVEN, GOD FORRETNINGSKIKK OG IPR



Roxar/Fluenta vs. FlowSys

Forøvrig ber innsiger om at patentet overføres til Roxar Flow Measurement i henhold til Lov om arbeidstakeroppfinnelser § 8. Innsiger støtter seg på publikasjon D4 og D5 i argumentasjonen.

Utvalget bemerker at det foreligger en på dette punktet rettskraftig dom av 19. mai 2003 i Stavanger Tingrett der dommen konkluderte med at Fluenta AS (nå Roxar Flow Measurment) ikke hadde krav på å få overført patentet til seg.

Utvalget tar dommen til etterretning, og spørsmålet om rettighetene til oppfinnelsen er det dermed ikke tatt stilling til under behandlingen av innsigelsen.

DOMSSLUTNING I ANKESAKEN:

- FlowSys AS forbys, alene eller i samarbeid med andre, direkte eller indirekte, enhver produksjon, salg og markedsføring av FlowSys AS' flerfasemålere TopFlow og Sub-Flow innenfor et tidsrom av 3 – tre – år.
- FlowSys AS betaler erstatning til Roxar Flow Measurement AS med kr. 8.000.000 åttemillioner – innen 2 – to – uker fra dommen er forkynt.
- 3. I saksomkostninger for lagmannsretten betaler FlowSys AS kr. 2.311.981,70 tomillionertrehundreogellevetusennihundreogåttien 70/100 innen 2 to uker fra dommen er forkynt. I tillegg kommer utgiftene til de sakkyndige, slik disse blir fastsatt av lagmannsretten, samt alminnelig forsinkelsesrente av saksomkostningene, herunder utgiftene til de sakkyndige, etter forsinkelsesrenteloven § 3 første ledd første punktum fra utgangen av oppfyllelsesfristen og til betaling skjer.

Dette er saken

- Gründerne Audun Aspelund og Tor Widerøe etablerte FlowSys sammen med Martin Halvorsen i 1999 etter å ha jobbet med flerfaseteknologi utviklet av Fluenta, som senere ble oppkjøpt og innfusjonert i Roxar Flow Measurement as.
- Fluenta ble etablert av Christian Michelsens Institutt og Christian Michelsens Research i Bergen, hvor Aspelund jobbet. De to andre gründerne hadde også bakgrunn fra Fluenta.
- Da FlowSys etterhvert fikk patent på en flerfasemåler, mente Roxar denne representerte en etterligning av Fluentas teknologi.
- Roxar gikk til sak mot Flow Sys, men tapte i Stavanger tingrett.
 Saken ble anket videre til Gulating lagmannsrett, hvor Roxar fikk medhold. Flow Sys anket dommen fra lagmannsretten inn for Høyesterett.
- Etter at kjæremålsutvalget avviste anken, er det Roxar i Stavanger som har vunnet frem i den flerårige rettsfeiden.

Kilde; DN

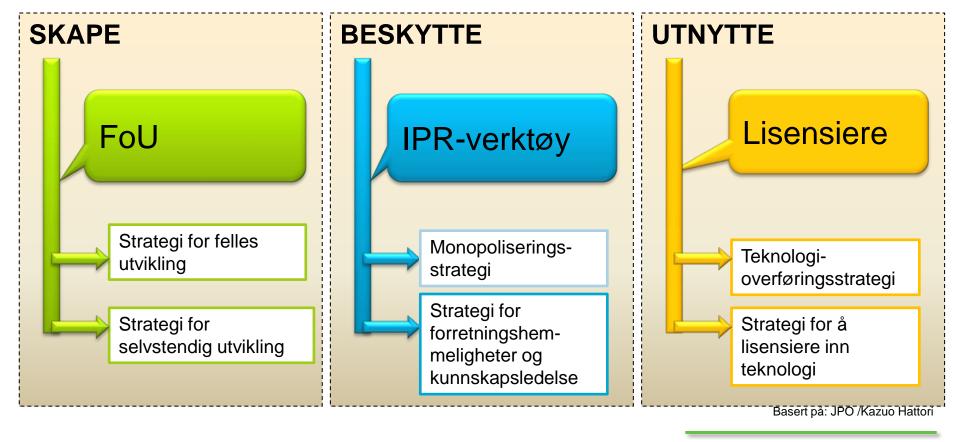


FOU I KONSORTIER PROSJEKTLEDELSE OG IPR

January 2012

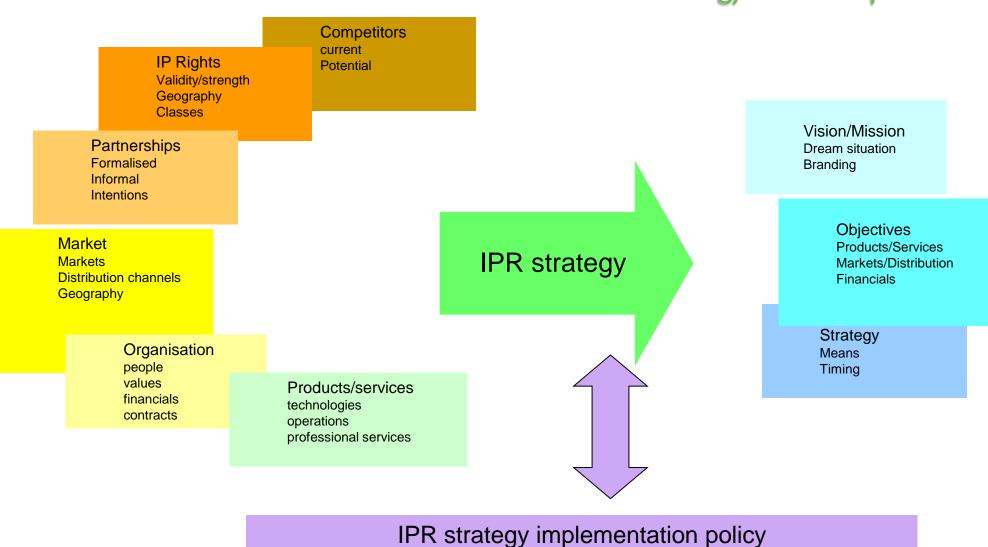


Tre sentrale områder for IPR-strategi





IPR strategy workshop model



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Preparation to the workshop

- Analysis of documents (non limitative list):
 - Project description, including objectives and manning
 - Report on strategy and/or IPR strategy of the company
 - Agreements with clients, partners and sub-contractors to the project
 - Typical employment contract or company handbook
 - Relevant in-house technology portfolio, owned or licensed
 - The competition landscape, in terms of patents, technologies, companies
 - Brands, trademarks
- Interviews with selected personnel for key issues detected in document analysis
- Patent landscape analysis
 - Freedom To Operate
 - Potential for patenting
 - Competitors/Potential Partners



The workshop session

Objectives

- Validate understanding
- Identify key issues
- Discuss possible strategy(-ies)
- Discuss implementation of the possible strategy(-ies)

Profile of persons to attend (non limitative list, 5 persons is perfect):

- Salesman, which may be responsible for the product(s) developed
- Project owner, a project steering committee member
- Project Manager
- Production Manager
- IPR Manager
- HR Manager
- Facilitator



After the workshop

- More research on former and/or new issues
- Production of a report
 - Recap on basic hypothesis, such as the company IPR strategy
 - Analysis of the project situation
 - Analysis of the relevant IPR issues and processes at the company
 - Results of the competitive IPR landscape analysis
 - Recommendations for IPR management for the project
 - CREATE
 - IPR-TOOLS
 - LICENCING
 - Suggestions in terms of IPR management processes at the company



Meeting to discuss the report

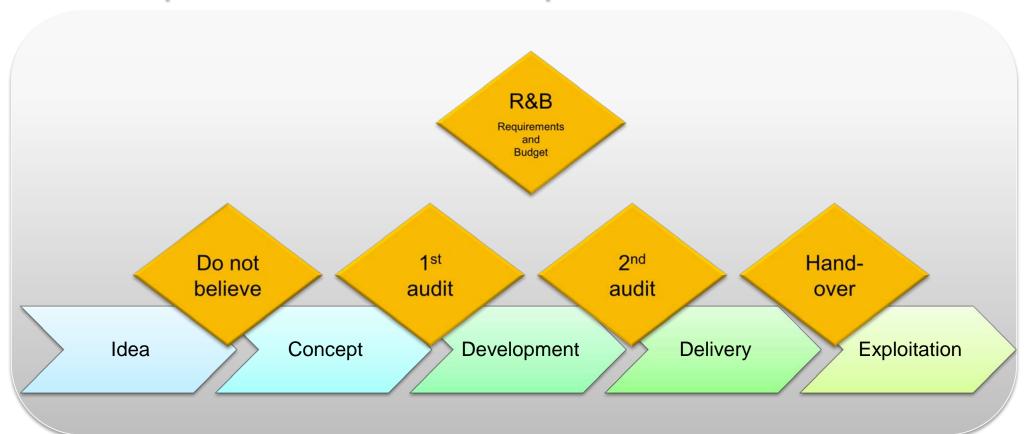




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R&D process issues – 5 check points





Internal work before joining a collaboration

- ✓ Clarify all current organisation IPR issues (documenting pre-existing know-how)
 - ✓ apply for patents, finalise licensing contracts, formalise agreements etc...
- ✓ Clearly define the dissemination strategy, its opportunities and threats
 - ✓ Commercial potentials must be supported by a *formalised IPR strategy*
 - ✓ Competition risks must analyse formal (access-rights) and unformal (collaboration) know-how leakage
- ✓ Statutory constraints must be evaluated
- ✓ Check employment/subcontracting contracts for company ownership of IPRs
- ✓ Remember that information object of an NDA cannot be made public



When joining a collaboration

- ✓ Plan serious formalising work (application/contract)
 - √ time and persons
 - ✓ professional advice
 - √ alignment with business strategy internal value proposal
- ✓ Be involved early in the writing of applications
- ✓ Double-check initial (one year old?) assumptions from application before drafting contracts

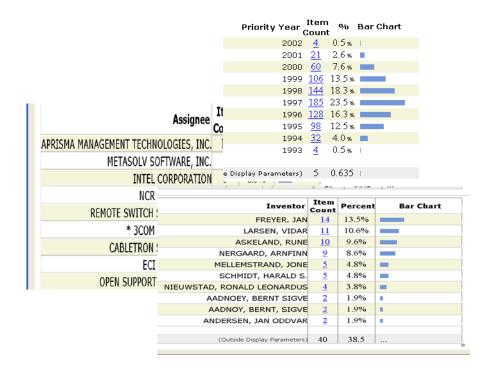


IPR-SØK OG OVERVÅKING



Using patent databases

- Commercial like Delphion offer improved user interface and better query language.
 - Includes public databases
- Espacenet (EPO) is free and very good – or just Google
 - EPOLINE alerts when something happens
- You can find partners, competitors, industry analysis...
 - 80% of this info is not published anywhere else
 - 60% of all research has been done before
 - Figures above are "thumb of rules", not based on research







Finding patents – and applications

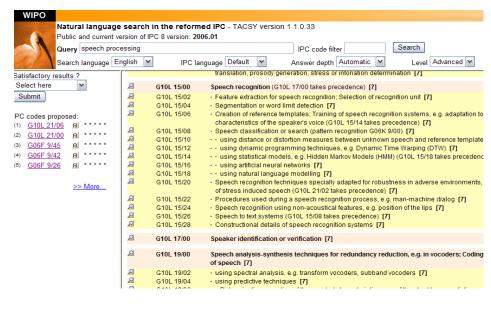
- Finding a patent if you know the number or inventor or assignee or title or a claim or dates is more or less straightforward.
 - If you do not find it, remember

- æøå and other characters
- Not all databases are full text, some are OCRed
- Number formats are different leading or inserted zeroes, difference between application and patent numbers, suffixes like A1, Japanese dates



Searching for "patenting in my field"

- IPC-classes
 - http://www.wipo.int/tacsy/
- Speech processing
 - G10L 15/22 Procedures used during a speech recognition process, e.g. man-machine dialog
- GI0L I5/22 into Delphion
 - 4900 patents
 and apps to look at...



☐ G10 MU ☐ G10L S pr cc	ON G — PHYSICS (24 didd dates) c SICAL INSTRUMENTS; ACOUSTICS (16 child dates) c PEECH ANALYSIS OR SYNTHESIS; SPEECH RECOGNITION (sound input/output for computers G06F 00316; digital data occessing methods or equipment specially adapted for handling natural language data G06F 01720; teaching or immunicating with the blind, deaf or mute G99B 20100; telephonic communication H04M) (12 child dates) c 5/00 Speech recognition (G10L 01700 takes precedence) (23 945 pates), 18 child classe) c 15/22 Procedures used during a speech recognition process, e.g. man-machine dialog (4,879 pates)	appear below 3. To search class titles, enter phrase and click "Search IPC-R"
1,900 matches	found Displaying results 1 - 20 of 4,900	

<< First Page < Previous Page Next Page > Last Page >>

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	Add ○ selected items to Work File: Create new Work File ▼ Add						
)F		Publication	Title (To sort a column, click label at top)	Pub. Date ▼			
8		EP1239460B1	Providing help information in a speech dialogue system	2006-11-02			
1		DE102005019097A1	Verfahren zur Inbetriebnahme, Justierung, Wartung oder Steuerung einer optoelektronischen Schutzeinrichtung	2006-11-02			
1		DE102005018174A1	Verfahren zur gezielten Ermittlung eines vollständigen Eingabedatensatzes in einem Sprachdialog 11	2006-11-02			
		DE60123153C0	Sprachgesteuertes Browsersystem	2006-11-02			
¥		WO06111230A1	METHOD FOR THE TARGETED DETERMINATION OF A COMPLETE INPUT DATA SET IN A VOICE DIALOGUE SYSTEM	2006-10-26			
8		<u>US7127395</u>	Method and system for predicting understanding errors in a task classification system	2006-10-24			
8		US20060235696A1	Network based interactive speech recognition system	2006-10-19			
		DE602004002230C0	Spracherkennungssystem für ein Mobilgerät	2006-10-19			
1		DE102005016853A1	Verfahren zur Kontrolle von sprachgesteuerten Applikationen und zugehöriges Kontrollsystem	2006-10-19			
		DE69835792C0	Verfahren und Apparat zum Erzeugen semantisch konsistenter Eingaben für einen Dialog-Manager	2006-10-19			
8		EP1485773A4	VOICE-CONTROLLED USER INTERFACES	2006-10-18			
4		CN1849579A		2006-10-18			



Looking at 4900 patents

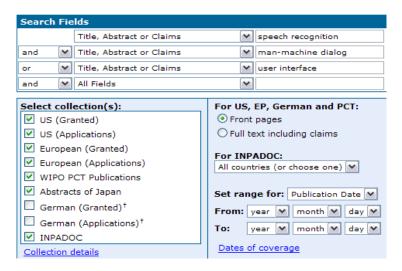
- Ways of filtering
- Not all info is present
 - US Inventor vs Assignee
 - Some do not file inventor before late
 - Families of patents
 here three to five hits
 per technology

Priority Year It	tems	%	Bar Chart	Inventor	Item	s % Bar Chart
2005	<u>61</u>	1.2 %	T.	No inventor	<u>488</u>	4.5 %
2004	<u> 252</u>	5.1 %		DOBLER, STEFAN	26	0.2 %
2003	456	9.3 %		ONO TAKESHI	22	0.2 %
2002	<u>529</u> 1	0.9 %		LEWIS; JAMES R.	21	0.2 %
2001	780 1	6.0 %		GSCHWENDTNER, WOLFGANG	19	0.1 %
2000	630 1	2.9 %		LEWIS, JAMES R.	19	0.1 %
1999	601 1	2.3 %		SQUIBBS, ROBERT FRANCIS	18	0.1 %
1998	396	8.1%		GOULD; JOEL M.	<u>17</u>	0.1 %
1997	285	5.8%		KATSUKURA YUTAKA	<u>17</u>	0.1 %
1996				KO SEIYO	<u>17</u>	0.1 %
(Below cutoff)	679	13.9		(Below cutoff)	10,014	193.8



Searching in patent text databases

- Abstract always available
 - Are abstracts written to hide or show?
- Language
 - May file in German, French, Chinese, Russian...
- Bibliographic data always searchable
- Claims
 - Describe invention
 - OCR
- Text remember describes prior art too
 - Many irrelevant hits
- Oops 75 247 hits.....



Collections searched: European (Applications - Full text), European (Granted - Full text), INPADOC, Abstracts of Japan, US (Granted - Full text), WIPO PCT Publications (Full text), US (Applications - Full text)
75,247 matches found of 40,642,375 patents searched

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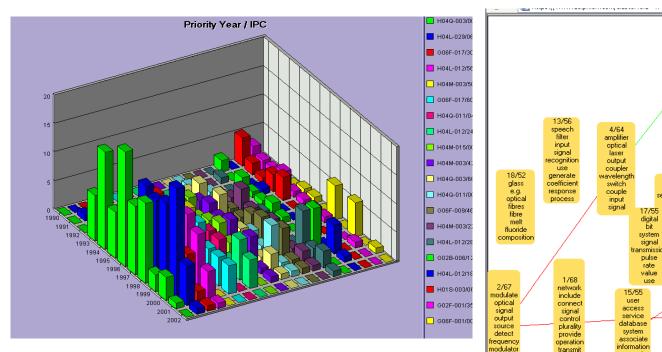
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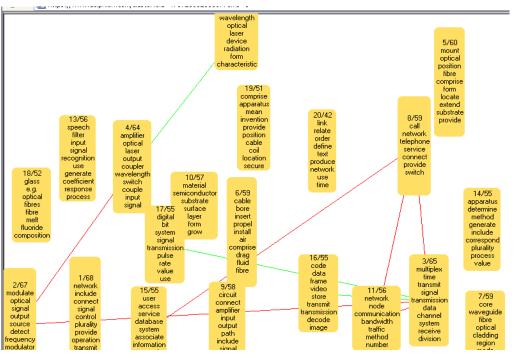
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	Add	○ selected items to Work File: Create New Work File ill 75,247 items (up to 20,000)							
PDF		Publication	Derwent Title Title (To sort a column, click label at top)	Assignee	Priority	Score ▼			
Å		W006113934A1	PROGRAMMING FOR A GRAPHICAL USER INTERFACE	THE MATHWORKS, INC.	2005-04-19	100%			
۶		W006113418A2	APPARATUS AND PROCESS FOR A UNIVERSAL DIAGNOSTIC MONITOR MODULE ON A WIRELESS DEVICE	QUALCOMM Incorporated	2005-04-14	100%			
<u> </u>		W006112795A1	IMPROVEMENTS IN AND RELATING TO SEARCHING ON A USER INTERFACE	CREATIVE TECHNOLOGY LTD.	2005-04-22	100%			
<u> </u>		WO06110879A1	POWER CONTROLLER USER INTERFACE ASSEMBLY AND METHOD	WATLOW ELECTRIC MANUFACTURING COMPANY	2005-04-11	100%			
M		WO06107457A2	METHOD AND SYSTEM OF PROVIDING USER INTERFACE	COMCAST CABLE HOLDINGS, LLC	2005-03-30	100%			
Æ		W006107335A1	METHODS AND SYSTEMS TO PROCESS A SELECTION OF A BROWSER BACK BUTTON	EBAY, INC.	2005-03-30	100%			



More complex searches for trend analysis







Varemerker, Design

- Edital, Compumark...
- WIPO, OHIM...
- Patentstyret Varemerketidende, Designtidende
- Overvåking er vanskelig
 - Vanligste produktet å kjøpe er "bruke noen andre mitt varemerke"
 - Overvåking av varer fra Leogriff
 - Google og andre søketjenester
 - "inurl"



VERDIFASTSETTELSE

January 2012

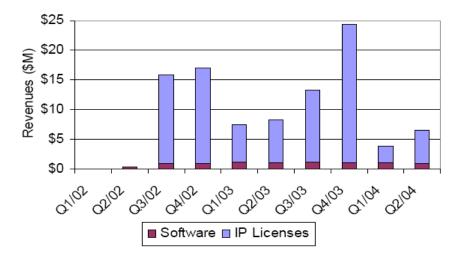


Extreme case: software is worthless, IPR is everything

- Publicly traded software vendor with patents meets heavy competition.
- Start licensing patents to competitors in 2002.
- Industry magazine says:

You have to ask yourself why this company doesn't exit its small, shrinking, and unprofitable software business altogether and just sit on the IP licensing business – probably with half a dozen employees to count the money, talk to the law firms, and make shuttle trips to the bank.

- 2005: Software sold to competitor, including some patents, and license to others.
- Only licensing of IP





Valuation Implications

"When IBM acquired Think Dynamics, a painstaking manual examination of its code revealed 80 to 100 examples of open source code that Think Dynamics programmers had passed off as their own. As a result, the price of that company went down from 67 million dollars to 46 million--not a happy moment for its owners and shareholders, I'm sure."

http://www.oreillynet.com/pub/wlg/4291#infringers



The business plan must discuss how relevant patents are to the business idea

- Also applies for other IPR
- ONLY write things that you would like your competitor to use against you in court
 - Do not discuss specific infringement risk
 - BUT discuss what you will do to have Freedom to Operate
 - Own IPR
 - Activities to create more IPR
 - Activities to search for competitors IPR and relate to that
 - Do not discuss weaknesses in the prosecution,
 - BUT state how IPR management will be done
 - AND be honest about the scope of the IPR e.g. covers a field or only a
 particular implementation



Valuation – the different views all mix

The financial analyst: Net Present potential revenues

Organisational change:

assessment for exploitation and improve management of innovation

Portfolio management:

value to the corporation, possible revenue extensions, prioritisation, divestment

The Manager
looking for
Capital: signaling
value to investors
and financial
analysts, or
internal project
funding

M&A, spin-offs: valuing input and

complementarity of each party



Object for valuation

- A single object, e.g. a patent
- A combined object, e.g. a product protected by several patents and licensing agreements
- A portfolio
- A company with all IPR



Purpose of valuation

- External trigger: sell, M&A, licence, spin-off...
 - I. Exit Value
 - 2. Capacity to exploit
 - 3. Capacity to enrich portfolio
- Internal trigger: benchmark, portfolio management, finance/risk reduction, incentive, capital growth...
 - I. Capacity to exploit
 - 2. Capacity to enrich portfolio
 - 3. Value creation
- Accounting
 - Any Value

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IP assets valuation classic light

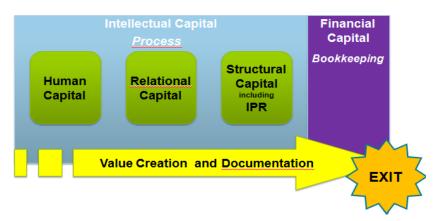
- Do one or more of these:
 - Market value of company and subtract net tangible and goodwill (10% of market value)
 - Historical Cost, Replacement Cost of technology
 - Market value based on comparable M&A, licenses or valuations
 - Macro-economics
 - Economic Benefit Income
 - IP Score model from DKPTO / EPO
- Look at the purpose of the valuation (company, technology, project) (external, internal, accounting),
- 2. compare results of several methods,
- 3. make an educated opinion



Uten IPR-management blir verdien ofte satt feil

- Ved investering godtas ofte garantier fra ledelsen om at IPR er iorden som eneste vurdering i due dill..
 - Advokatfirma har sjelden teknologisk kompetanse til å vurdere risikoen.
- Hverken regnskapsføring eller revisjon følger normalt opp IFRS38-prinsipper om årlig verdifastsettelse.
 - Verdi blir sjelden satt systematisk på en armlengdes avstand.
 - Oftest brukes kostnader som verdi
 - Lite kunnskap i ledelse og styre

Exit value depends on documented value





Growing companies: some IPR concerns

Financing

- Biotech vs ICT
 - Biotech is absolutely dependant on getting patents early
- Upfront investment of IPR,
 - e.g. few short term benefits from a patent application
 - Hard to spend time documenting trade secrets, when resources are needed for sales and deliveries

Strategic control

- Most companies end up doing something different
 - First IPR may be of less value
- Empty threat
 - Cannot afford litigation and bigco knows

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Nordic IPR study – 10 good rules that you could discuss in the business plan

- Understand the power of IPR: evaluate risks and opportunities
- Make IPR a board issue: designate and train an IPR Manager
- Put in place basic IPR quality control: review contracts etc.
- Map and rank internal intellectual assets
- Know the IPR and technology landscape
- Formalise an IPR strategy, start with most critical assets
- Train all employees in IPR
- Put in place IPR processes
- Use systematic selection to choose partner IP firm
- Question IPR strategy and portfolio regularly

see www.leogriff.no/NordicIPR