The European Molecular Biology Laboratory: Excellence by choice

Prof. lain W. Mattaj EMBL Director General

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EMBL: promoting excellence for over 40 years

- EMBL was founded in 1974, as European Intergovernmental Research
 Organisation, following the CERN model, to create a centre of excellence for
 molecular biology research in Europe
- Former Directors General



John Kendrew Nobel Prize in Chemistry 1962



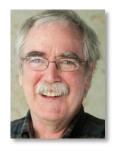
Lennart Philipson



Fotis C. Kafatos

Many award winning scientists





Christiane Nüsslein-Volhard & Eric F. Wieschaus

Nobel Prize in Medicine 1995



EMBL member states

Member States (21)

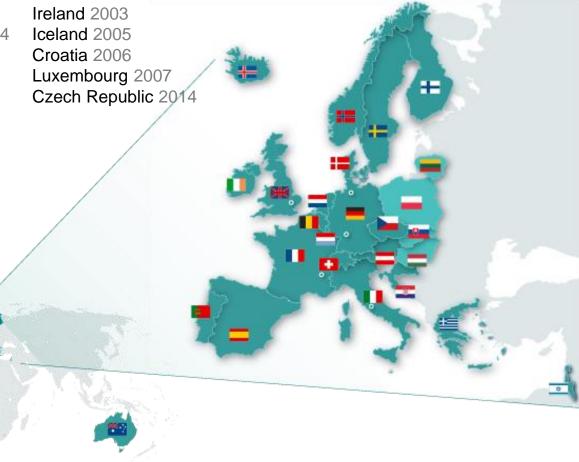
Austria 1974 Switzerland 1974 Denmark 1974 United Kingdom 1974 France 1974 Finland 1984 Germany 1974 Greece 1984 Israel 1974 Norway 1985 Italy 1974 **Spain** 1986 Netherlands 1974 Belgium 1990 Sweden 1974 Portugal 1998

Associate Member States

Australia 2008 Argentina 2014

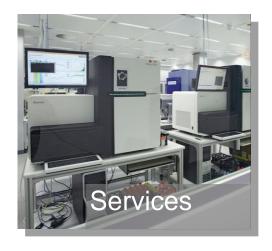
Prospect Member States

Slovakia 2014 Hungary 2014 Poland 2014 Lithuania 2015

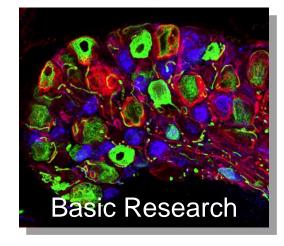




EMBL's missions













Organisational principles: The EMBL model

- 'Hire the best'
 - focus on young scientists
 - complete scientific independence
- Stringent quality control
 - Scientific Advisory Committee
- Adaptability & flexibility
 - continuous turnover
 - international (> 80 nationalities)

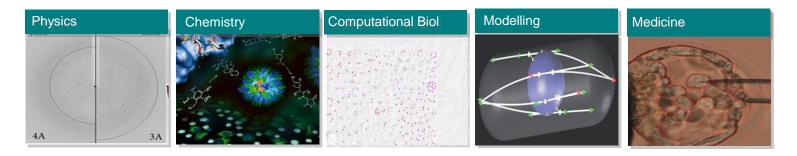


- Financial, intellectual and technical support
 - mentoring
 - creativity & scientific freedom
 - open & collaborative culture
 - non-bureaucratic & efficient processes/systems
 - focus on research, few other tasks (e.g. teaching)

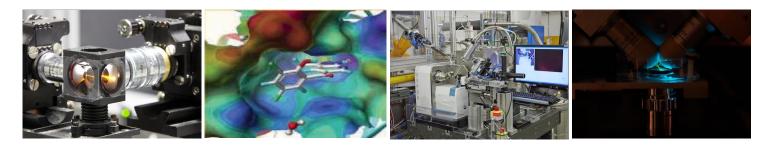


Motors for scientific excellence at EMBL

Interdisciplinary expertise & collaboration

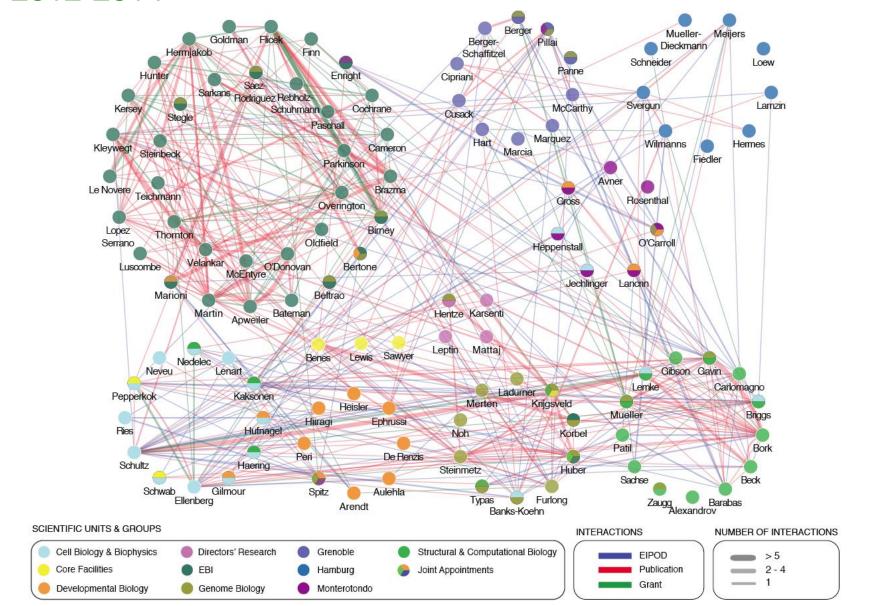


Cutting-edge infrastructure & innovative technology development





Interdisciplinary collaboration at EMBL 2012-2014



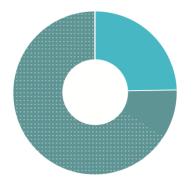
Scientific publications in collaboration

2012-2014

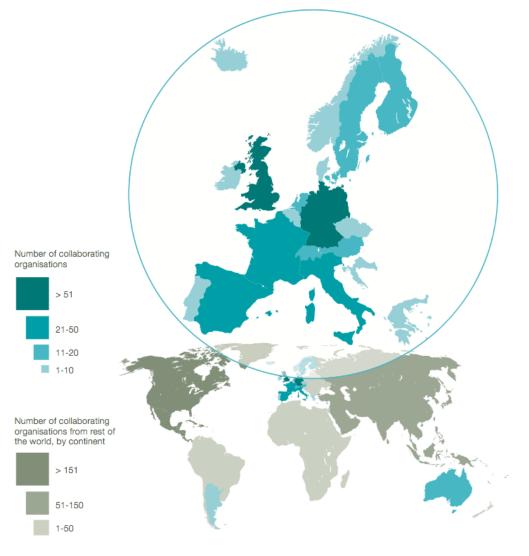


- 1471 By EMBL with over 800 collaborating organisations worldwide
- 1288 By EMBL in collaboration with organisations in member states

1955 Total



75% of EMBL's publications were published jointly with more than **800** institutions worldwide





Scientific excellence at EMBL



650 publications/year on average

40% of EMBL's publications in the top **5%** of journals in biochemistry, genetics and molecular biology

4 EMBL publications in the top 100 highest cited papers ever

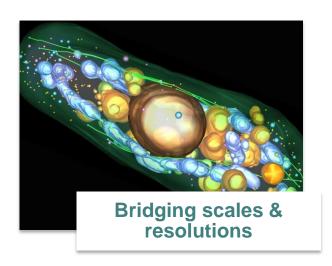
Overall quality of its publications places EMBL in the top 10 research institutions worldwide

~30% of EMBL's research group leaders hold ERC awards

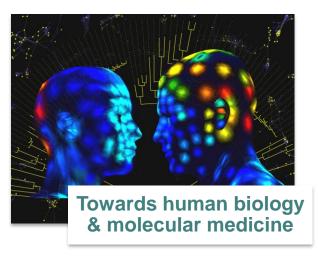




Promoting excellence for the future









World-leading infrastructures and services promote scientific excellence

- generate scientific breakthroughs
- attract talent & provide optimal working conditions for researchers









- training of young scientists
- development of new technologies and innovation



EMBL infrastructure and services



Structural Biology

~ 2,500 user visits per year many users of complementary services



Bioinformatics at EMBL-EBI

> 11,000,000 web visits per day



Core Facilities

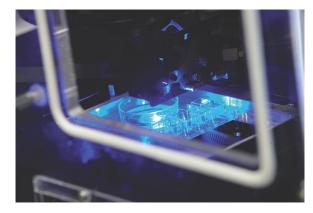
> 1,200 internal and external users per year



The EMBL model for research infrastructures and services

- Close interaction with the scientific community
 - research collaborations
 - user feedback
- Stringent review
 - Scientific Advisory Committee

- Rapidly adapting to changing landscape
 - scientific needs
 - new technologies





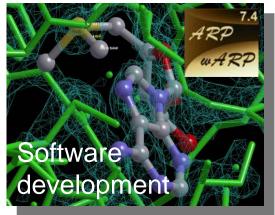


Excellence through innovation: Technology development & transfer

EMBL develops a broad spectrum of technology and instrumentation for life science research

Cross-fertilisation between research activities and technology development





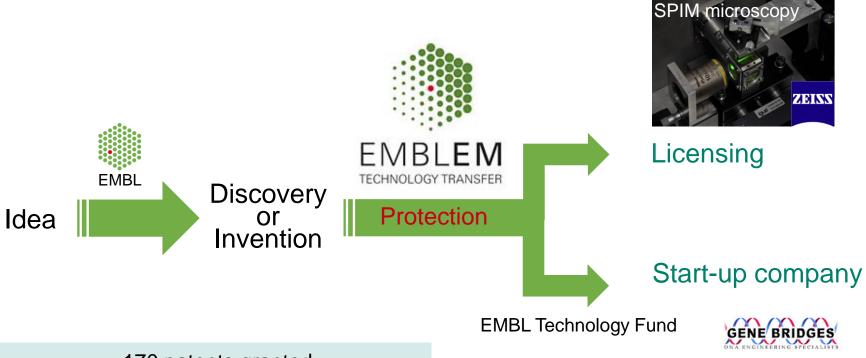


Economic impact



Technology transfer

The scientific community and society at large benefit from EMBL's technology development and research discoveries



>170 patents granted ~ 2800 license & collaboration agreements 17 spin-outs

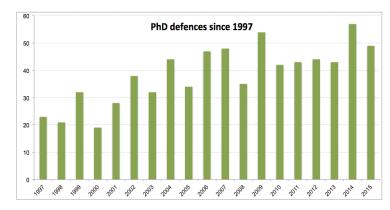




Promoting excellence at EMBL: Internal training

EMBL International PhD Programme

- Joint PhD degree with 25 universities in 17 countries
- ~ 240 students from over 40 countries





Postdoctoral programmes

- Classical postdoctoral scheme
- EMBL Interdisciplinary Postdocs (EIPODs)
- EMBL Sanger Postdocs (ESPODs)
- EMBL-EBI BRC* Postdocs (EBPOD)

(*BRC: NIHR Cambridge Biomedical Research Centre)



Promoting excellence beyond EMBL: External training 2014

- Courses and conference programme across all five EMBL sites
 - 22 conferences and 43 courses
 - > 6000 participants from > 80 countries
 - 147 CPP fellowships and/or travel grants
- Off-site training (mainly by EMBL-EBI staff)
 - ~ 150 training events
- Online bioinformatics training at EMBL-EBI
 - 90 online courses with > 130k unique users
- Visitors' Programme
 - > 500 visitors/year





Exporting the EMBL model: EMBL Partnerships

- Close cooperative affiliation with national institutions in EMBL member states
- Establish network of international centres of scientific excellence and advanced training modelled on EMBL
- Exploit complementarity or synergy
- Transfer know-how





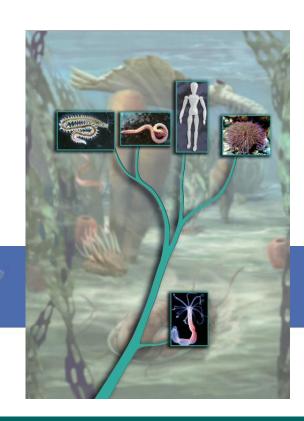
EMBL Partnership in Marine Molecular Biology with the Sars Centre

Promoting scientific exchange and collaboration in basic research on marine organisms and the study of animal evolution

- Focus on study of animal evolution and establishment/use of marine model organisms
- Established in 2003
- Renewal of partnership agreement for ten years in 2015



Sars International Centre for Marine Molecular Biology





The Nordic EMBL Partnership for Molecular Medicine

Fostering translational research and promoting exchange of expertise in basic and clinical research

- 2007 partnership initiated between University of Oslo, Umeå University, University of Helsinki and EMBL
- 2013 renewal of partnership agreement for 10 years and opening of Danish node at Aarhus University

NCMM Centre for Molecular Medicine Norway

MIMS Laboratory for Molecular Infection Medicine Sweden

FIMM Institute for Molecular Medicine Finland

DANDRITE Danish Research Institute of Translational Neuroscience

>25 research group leaders have been recruited to the Nordic EMBL Partnership Nodes using the EMBL model since 2007



Thank you!

