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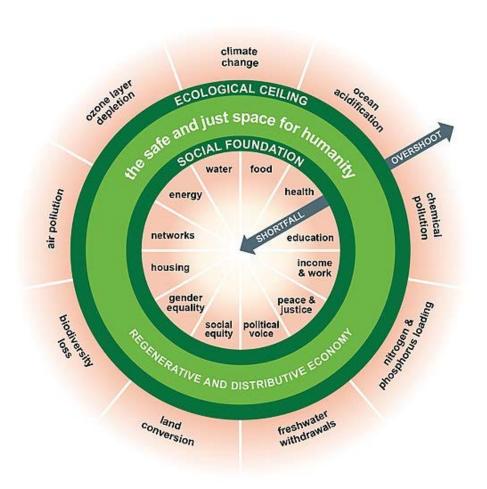
Can Nordic business law encompass sustainability?

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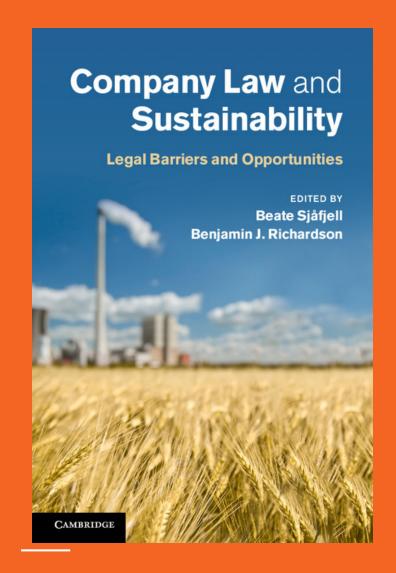


Source: Raworth 2017; Leach, Raworth & Rockström 2013

Shareholder Primacy: The Main Barrier to Sustainable Companies

Sjåfjell, Johnston, Anker-Sørensen & Millon Chapter downloadable at SSRN:

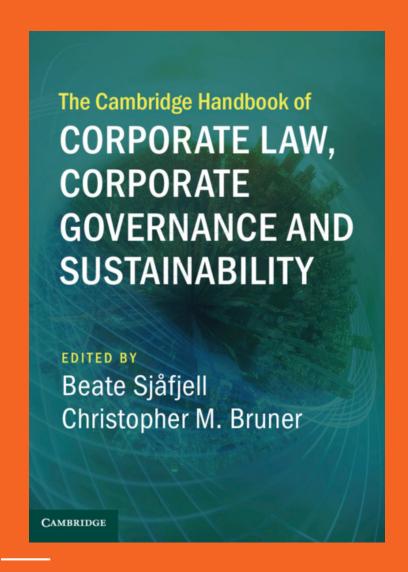
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Cambridge Handbook of Corporate Law, Corporate Governance & Sustainability

Sjåfjell & Bruner (eds). Our introductory chapter is downloadable from SSRN:

ssrn.com/abstract=3383384



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Obstacles to Global Sustainable Business

Sjåfjell, Mähönen, Johnston & Cullen Report downloadable at SSRN:

ssrn.com/abstract=3354401





Nordic business law today

- Scope and tension in Nordic company law
 - Nordic company law: from pluralistic approach to 'enlightened' shareholder value
 - Hierarchical systems with often strong shareholders
 - Nordic corporate governance codes: from shareholder primacy to sustainable value creation
- Cooperatives as a sustainable alternative?
 - Nordic cooperatives law: member-oriented with abstract sustainability principles
- Sole entrepreneurs and micro companies

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All reports are available at:

smart.uio.no/reform_proposals



Integrating sustainability in Nordic business law

- Redefined overarching purpose
- Sustainable value creation within planetary boundaries
- Redefined duties
- Integrating sustainability in business models and strategies
- Sustainability due diligence across the business
- Ambitious plan for continuous improvement
- Assurance, auditing and enforcement
- Assurance of process by external experts
- Auditing of sustainability reporting
- Public and private enforcement



Further reading

- J. Mähönen and G. Johnsen, '<u>Law, Culture and Sustainability: Corporate Governance in the Nordic Countries</u>', in B. Sjåfjell and C.M. Bruner (eds), Cambridge Handbook of Corporate Law, Corporate Governance and Sustainability (Cambridge University Press, 2019), Chapter 16 (available through Cambridge Core)
- B. Sjåfjell, 'Sustainable Value Creation Within Planetary Boundaries Reforming Corporate Purpose and Duties of the Corporate Board', Sustainability 2020 12(15), 6245, https://doi.org/10.3390/su12156245
- J. Mähönen, <u>Comprehensive Approach to Relevant and Reliable Reporting in Europe: A Dream Impossible?</u>, Sustainability 2020, 12(13), 5277, https://doi.org/10.3390/su12135277
- J. Mähönen, B. Sjåfjell, and M. Mee, 'Stewardship Norwegian-Style:
 Fragmented and State-Dominated (but not without potential?)', forthcoming in D. Katelouzou and D.W. Puchniak (eds), Global Shareholder Stewardship: Complexities, Challenges and Possibilities, (Cambridge University Press, 2021) Preprint available on SSRN: https://ssrn.com/abstract=3635359



The potential of Nordic business law to encompass sustainability can be realised through reform

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