

UiO • Institutt for informatikk

Det matematisk-naturvitenskapelige fakultet

Margunn Aanestad

Information Systems as a research field

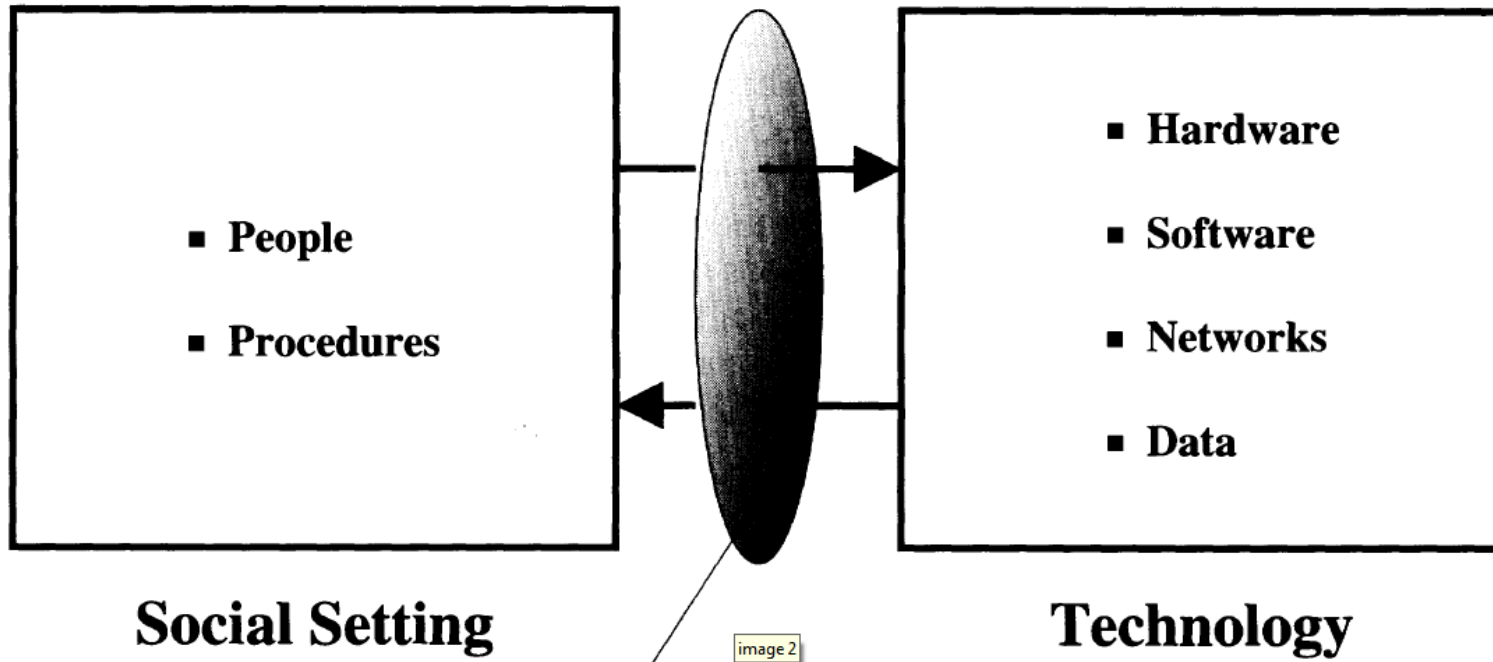
IN5210 – Information Systems

27.8.2018



Agenda for today

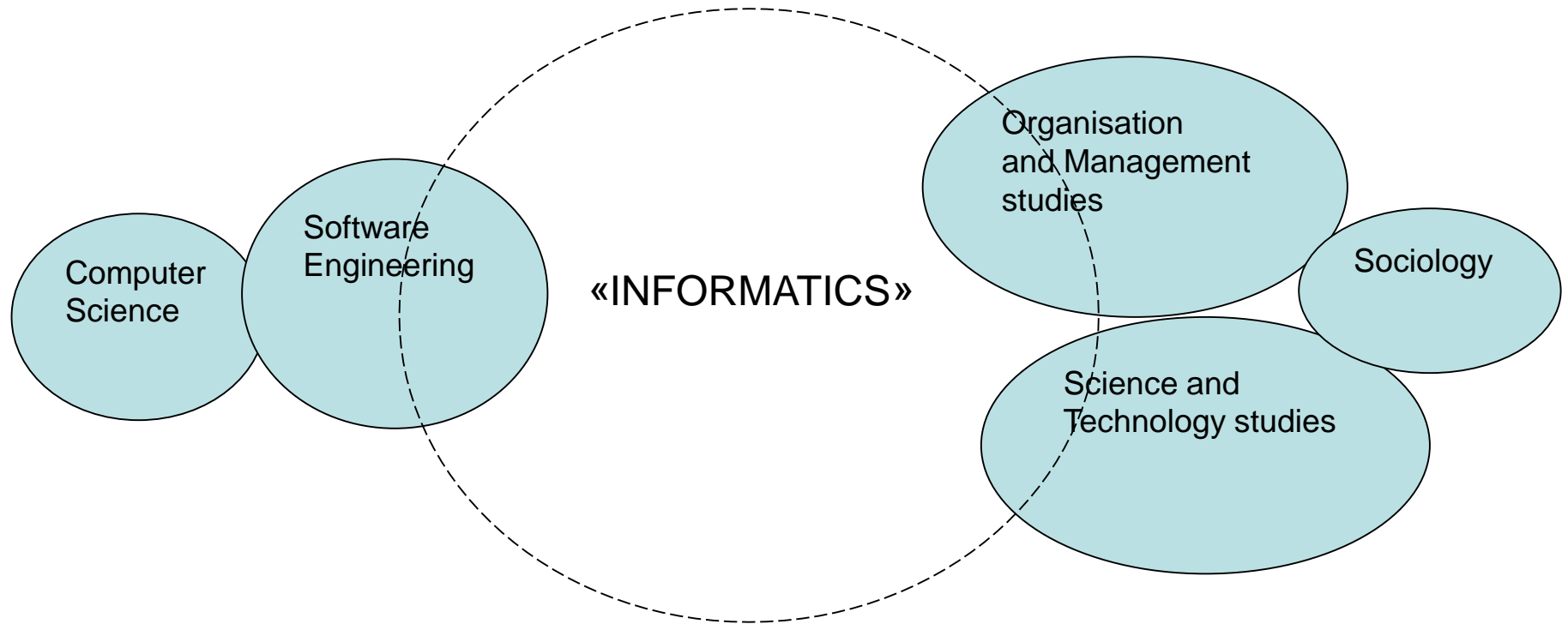
- Overview: IS as a research field
 - Historical emergence
 - Key concerns of IS
 - The Scandinavian tradition / IS at IFI
 - A look at IS today
 - Key people and works



**Managing the Emergent Interactions Between
the Social Setting and the Technology**

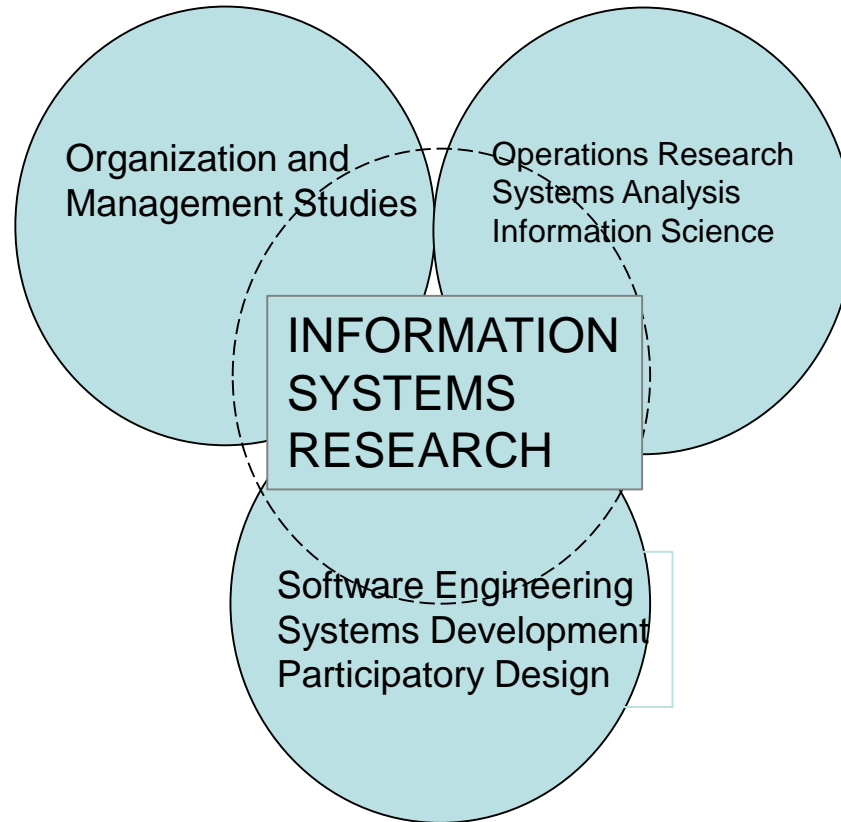
Figure 1. A Way of Conceptualizing Information Systems

Technical, socio-technical, and social research



Bo Dahlbom: «The New Informatics», SJIS 8(2)

http://iris.cs.aau.dk/tl_files/volumes/volume08/no2/02_dahlbom_p29-48.pdf



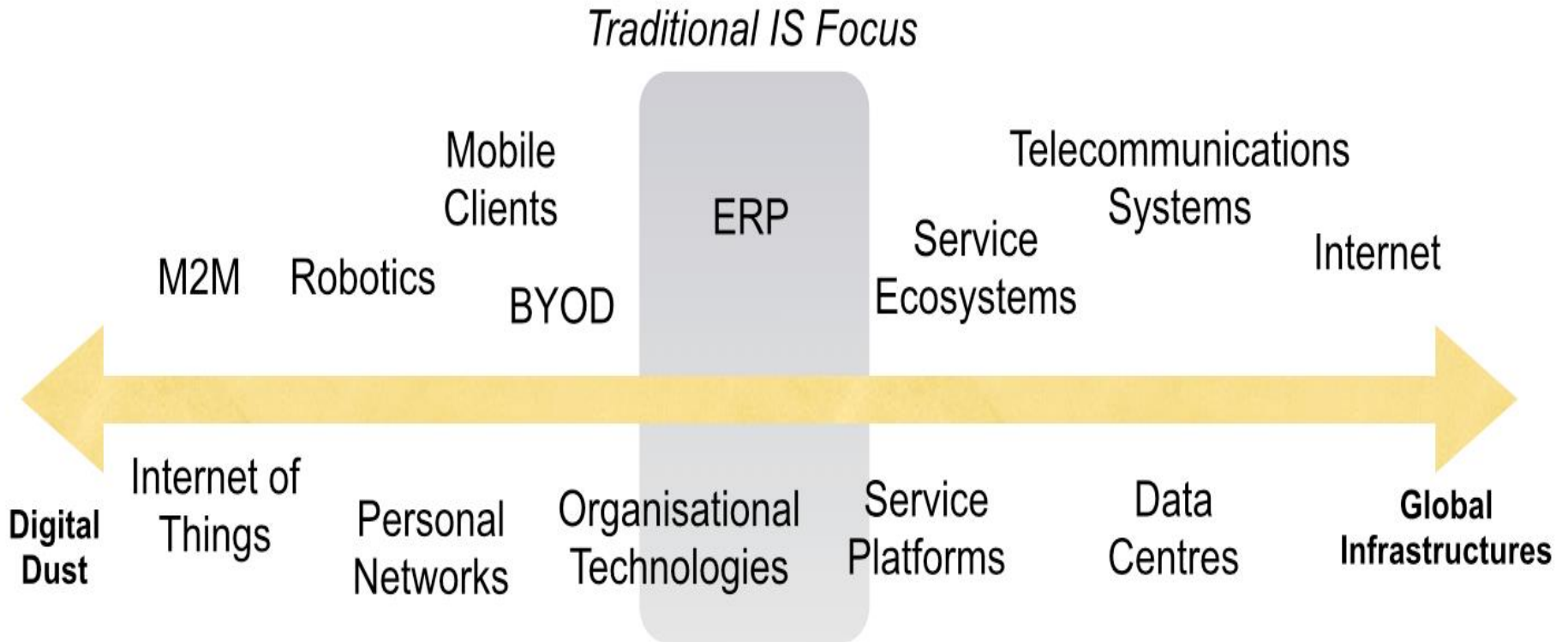
Object area: Information, people and technology

Methodological pluralism – positivist, interpretivist, critical, design science

Various «academic homes»: business schools, social science departments etc.

IS as an academic field: history and location

- Internationally: built from Operations Research, Systems Analysis, etc. and from Organization Studies
 - Initially: Management Information Systems → Information Systems
 - Methodological pluralism – positivist, interpretivist, critical, design science
- Scandinavian IS: OR/SA, but also the socio-technical tradition + «trade union projects» → participatory systems development.
 - Work place ethnographies, design-oriented research
 - (overlap with CSCW, PD, STS, etc...)



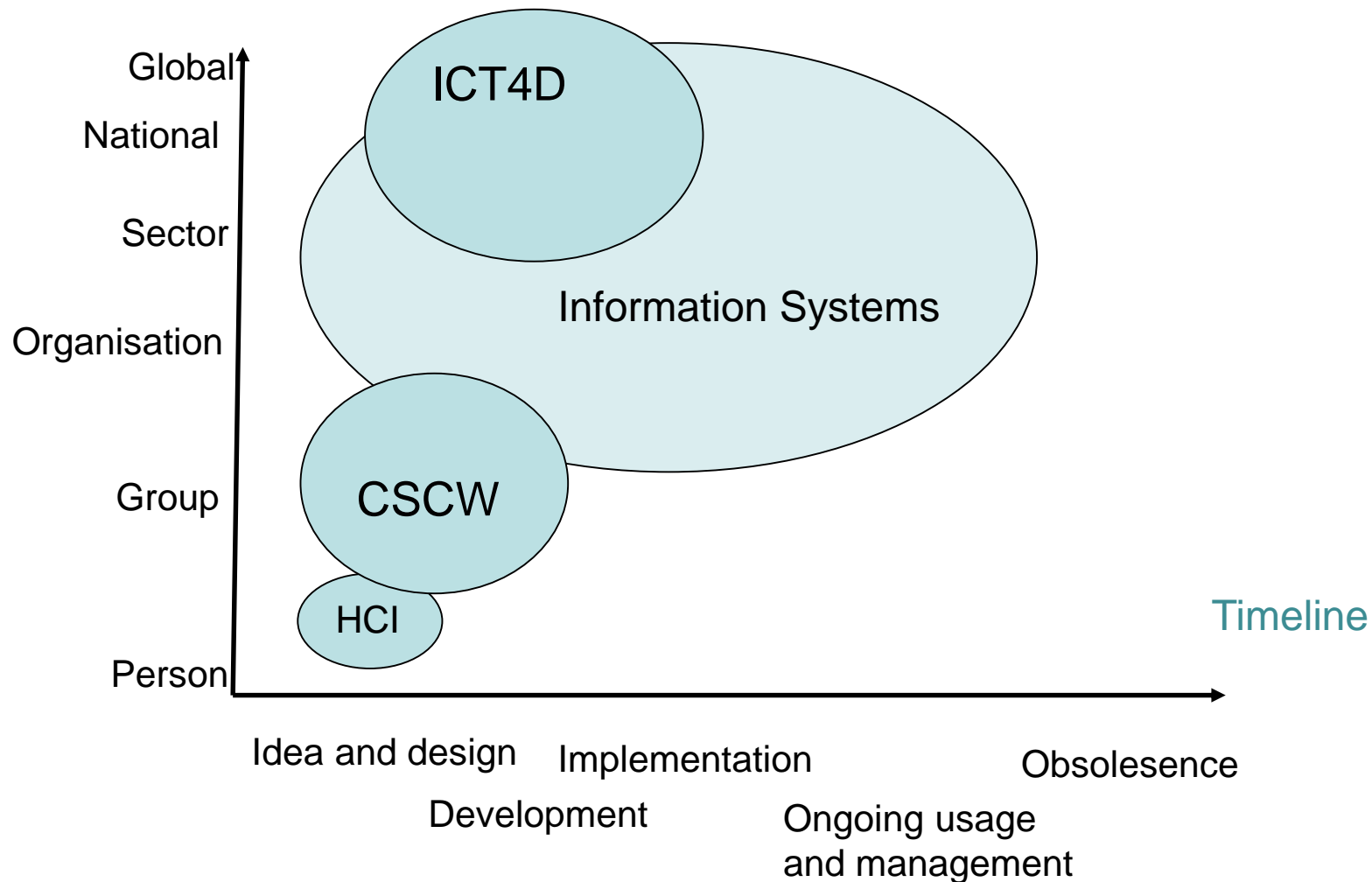
Sørensen, C. «The Curse of the Smart Machine...» SJIS 28(2)

[http://iris.cs.aau.dk/tl_files/volumes/Volume%2028/3%2028-2-Sorensen\(IRISweb\).pdf](http://iris.cs.aau.dk/tl_files/volumes/Volume%2028/3%2028-2-Sorensen(IRISweb).pdf)

IS as an academic field: orientation

- Information systems in organizations (real life, not experimental/lab)
 - Temporal scope:
 - Design and development,
 - Implementation (adoption, assimilation, benefits realization)
 - Ongoing management, strategy, governance, innovation etc.
 - Empirical focus:
 - Individual – TAM models, «technological frames»
 - Team/group – sensemaking, learning, coordination – practice studies
 - Organization – implementation studies (process, learning, politics,..)
 - Sector/domain – Institutional change
- Central aims:
 - “The fundamental knowledge interest that underlies information system (IS) research is this: how can an IS [...] be effectively deployed in the human enterprise?” (Grover and Lyytinen, 2015)

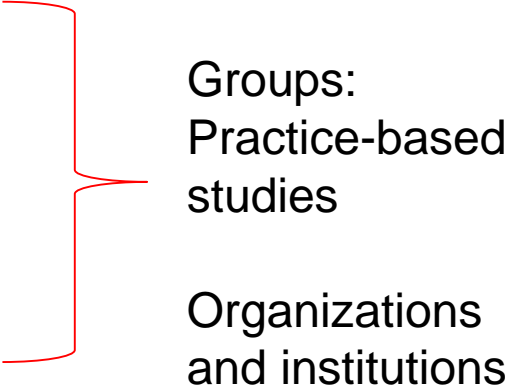
Scale (unit of analysis)



Historical context (post WWII technology development)

- Computers as «computing machines»
- Computerised Numerical Control (CNC)
- Computerized information systems – gather, present and analyse information for managers (MIS)
- Automation of office work
- Personal Computers, client-server architectures
- Internet & connectivity ...
- Mobile, smart, IoT, «lightweight»
- «Born digital» organizations...

Expansion of IS field

- Initial focus: how to design IS,
 - how to organize the design and development work?
 - Implementation studies
 - Resistance, inertia, change management
 - Organizational transformation processes
 - Politics, learning, process redesign
 - Users' actions, end-user development
- 
- Individual:
TAM models
 - Groups:
Practice-based studies
 - Organizations
and institutions
- More systems in use over a longer time frame:
 - Maintenance of systems over time (life cycle)
 - Multiple systems – integration, redesign
 - Networked systems
 - Interorganizational systems, information infrastructures, digital infrastructures

Theorizing the interplay

- Socio-technical systems theory
- Structuration theory
- Institutional theory
- Actor network theory
- Sociomateriality

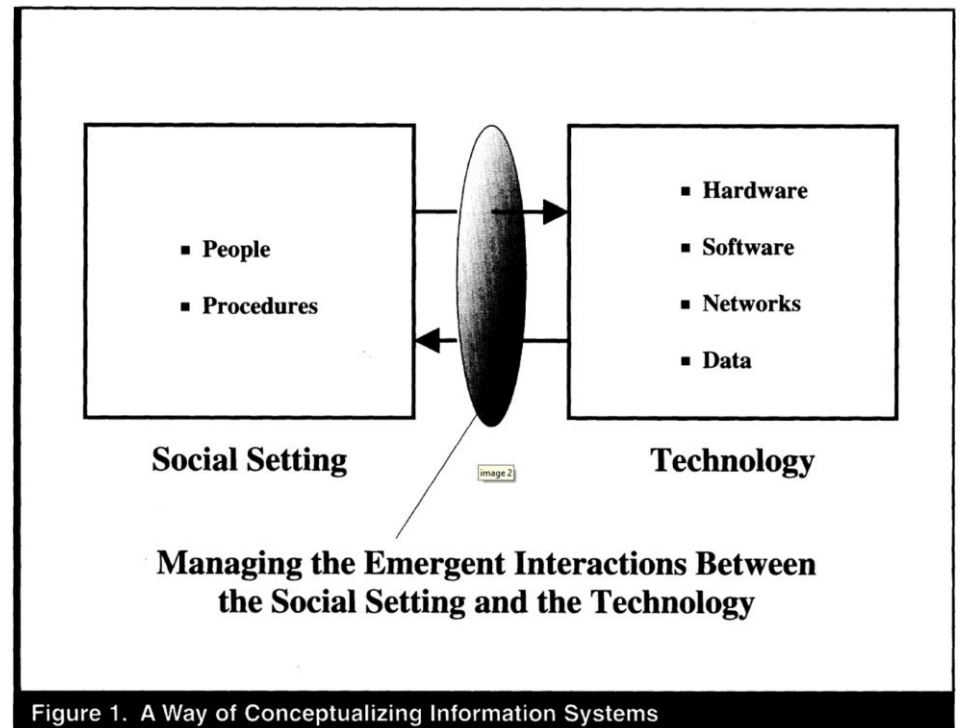
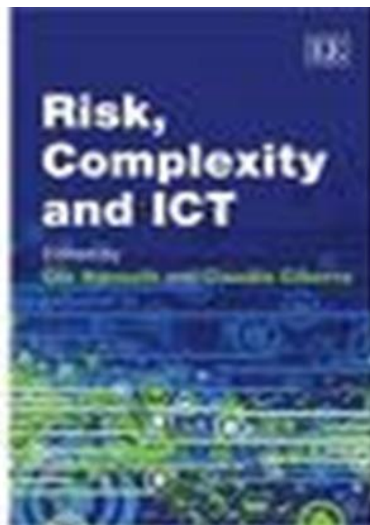
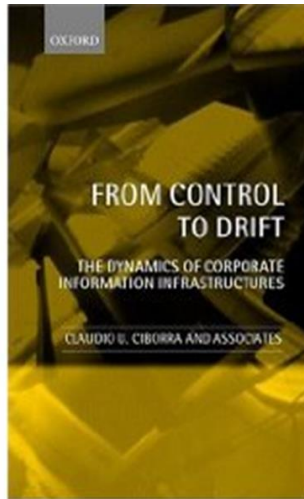


Figure 1. A Way of Conceptualizing Information Systems

Scandinavian IS research

- Articles;
 - Bansler: three approaches
 - Iivari and Lyytinen: broader perspective
- «The Collective Action» approach at IFI
 - Kristen Nygaard's collaboration with trade unions (NJMF),
 - others
- Today at IFI:
 - Participatory Design, user-oriented IS, work/use ethnography, CSCW
 - Studies of Information Infrastructures
 - Globally distributed action research



<http://ecis2019.eu/programme/research-tracks>

A few classic works/key persons in user-oriented, interpretive IS

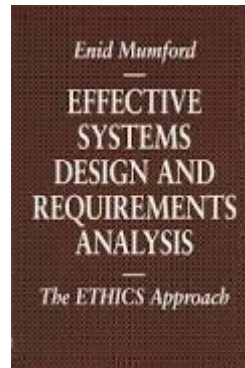
- Enid Mumford
- Peter Checkland
- Rob Kling
- Shoshana Zuboff
- Geoff Walsham
- Claudio Ciborra

Enid Mumford

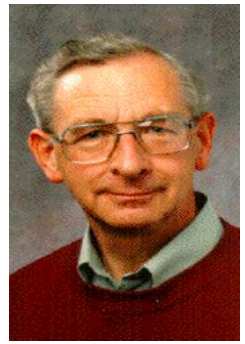


1924-2006

- Human factors, sociotechnical systems
- ETHICS (Effective Technical and Human Implementation of Computer-based Systems)



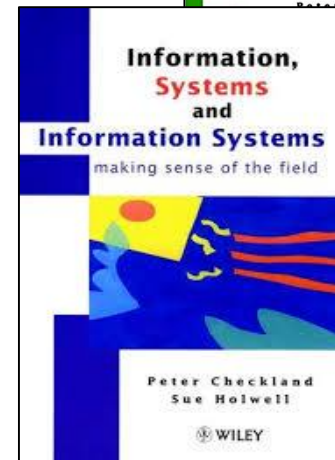
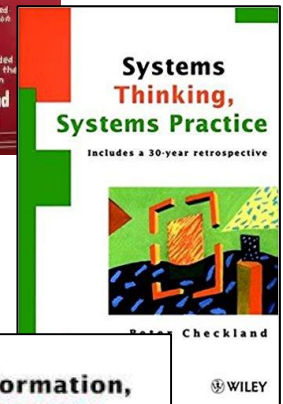
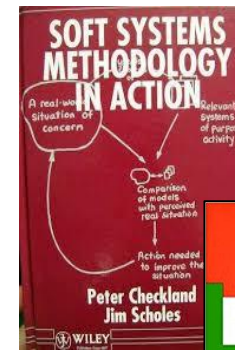
- <https://web.archive.org/web/20150108063043/http://www.enid.u-net.com:80/C1book1.htm>



1930 -

Peter Checkland: Soft Systems Methodology

- Peter Checkland: Systems thinking, Systems practice (1981)
- Checkland and Scholes: Soft Systems Methodology, Action research (1990)
- Checkland & Holwell: Information, systems, and Information systems (1998)
- «Hard» vs. «soft» systems thinking
 - Hard: structured approaches, systems engineering, assumes well defined problem, predominantly technical
 - Soft: assumes messy/ill-defined problem, consider also humans, values, politics
- Core concepts: Rich Pictures, Root Definitions, CATWOE (clients, actors, transformations, Weltanschauung, owner, environment), model of transformation, measure of performance (the three E's: efficacy, efficiency, effectiveness)





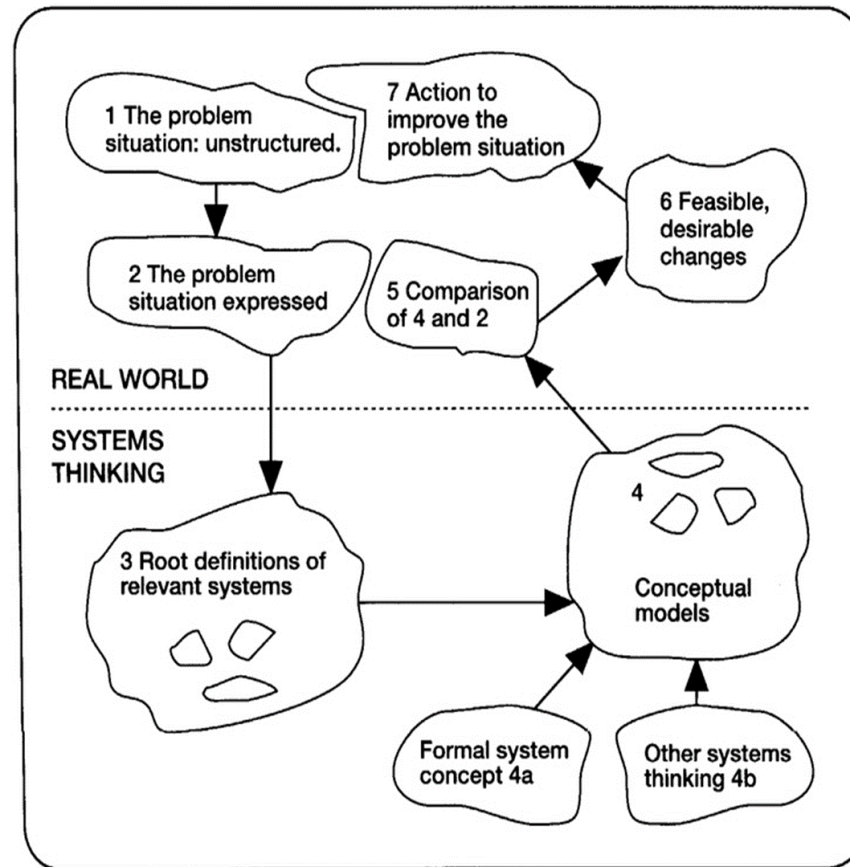
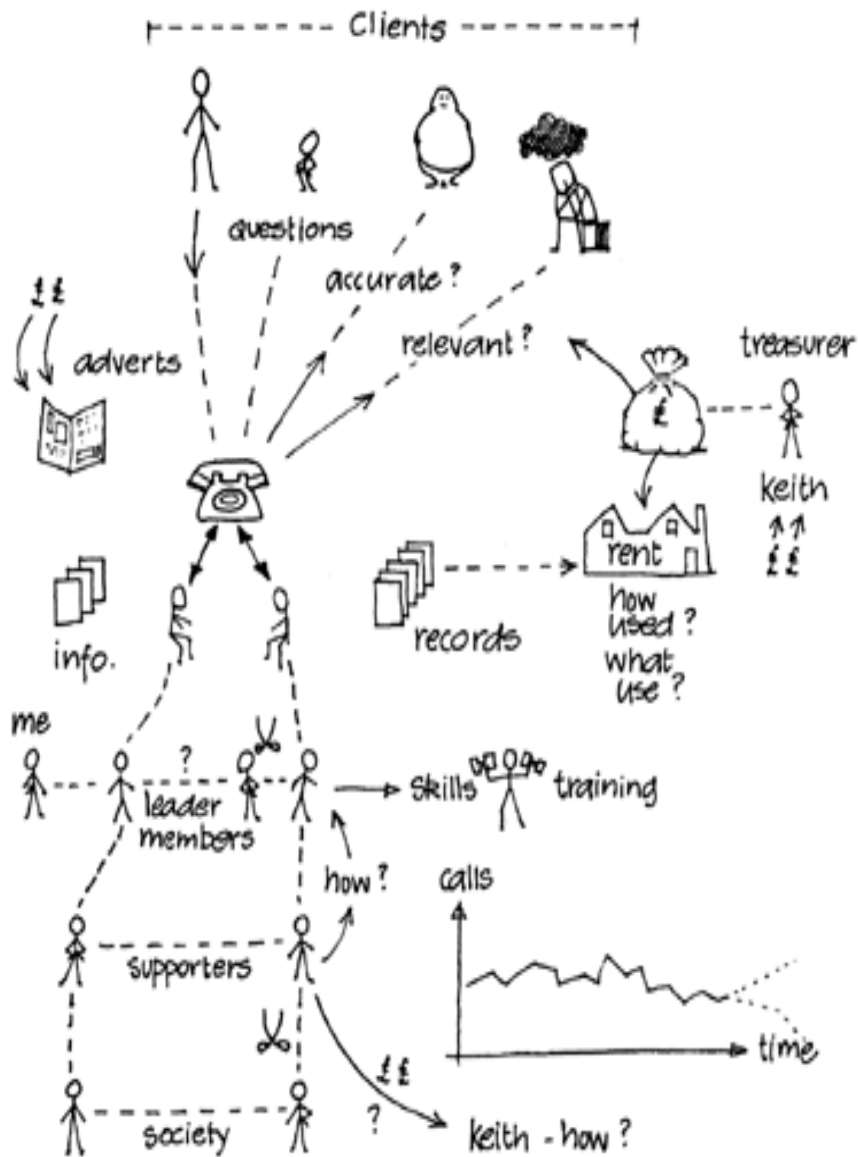


Figure 2.1 Checkland's Soft Systems Methodology: a Summary



Rob Kling: Social Informatics

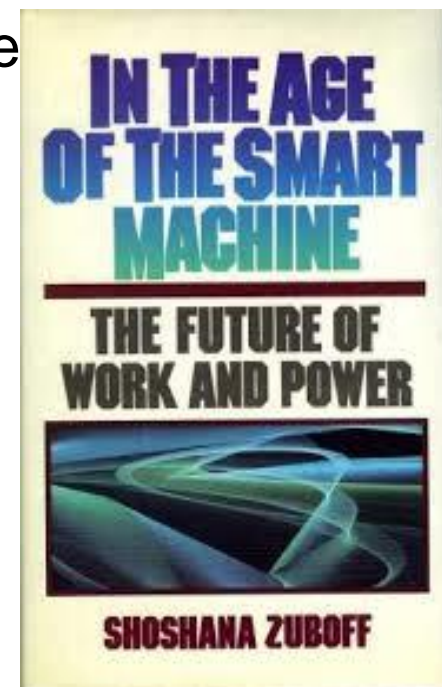
- Interested in processes of computerization in organizations and social life
- Attention to interactions and webs of relationships
 - Sociotechnical interaction networks
 - Web models/web of computing
- Five «big ideas»:
 - “multiple points of view”, “social choices”, “the production lattice” (and its corollary, the problematization of the user), “socio-technical interaction networks”, and “institutional truth regimes”
 - <http://www.emeraldinsight.com/doi/pdfplus/10.1108/09593840510584621>
- *Kling, R. and Scacchi, W. (1982), “The web of computing: computing technology as social organization”, Advances in Computers, Vol. 21, Academic Press, New York, NY, pp. 1-85.*
- <https://www.indiana.edu/~rkcsi/wordpress/home/sample-page/rob-kling/>

Shoshana Zuboff

- Shoshana Zuboff (1988): «In the age of the smart machine: The future of work and power»
 - Ethnographic studies from 8 contexts.
 - Automated factories and offices
- Technology has a substantially transformative capacity.
- Core concepts: «Textualization», «automate and informate», «information panopticon»
- See also:
 - Burton-Jones, A. (2014) "What have we learned from the Smart Machine?." Information and Organization 24.2,71-105.



1951 -



Recent work

Articles



Interviews





Geoff Walsham: Interpretive research

- Important books:
 - *Interpreting Information Systems in Organizations* (1993)
 - process focus on studying organizational change (change content, social process, social context).
 - *Making a World of Difference: IT in a Global Context* (2001)
- Articles:
 - Walsham, Geoff. "Interpretive case studies in IS research: nature and method." *European Journal of information systems* 4.2 (1995): 74.
 - Walsham, Geoff. "Doing interpretive research." *European journal of information systems* 15.3 (2006): 320-330.

1946-

Claudio Ciborra

- Technology-organization, change, infrastructures...
 - phenomenology
- Books:
 - «From Control to Drift» - studies of information infrastructures in "global companies"; Hoffmann-La Roche, Astra, IBM, SKF, Hydro, Statoil 2000
 - "The labyrinths of information: Challenging the wisdom of systems: Challenging the wisdom of systems", 2002.
 - «Risk, Complexity and ICT»: integration – solution or problem? 2007



1951-2005

