# Information Infrastructures and multiple logics: a case from heart transplants

05 Sept 2016

# 'Boring things' and infrastructures

- The focus in this study: the 'boring things'
- Articulation work vs primary work
  - E.g. how doctors document their practices while they are 'practicing'
- Infrastructures are «transparent to use»: they become visible when something does *not* work

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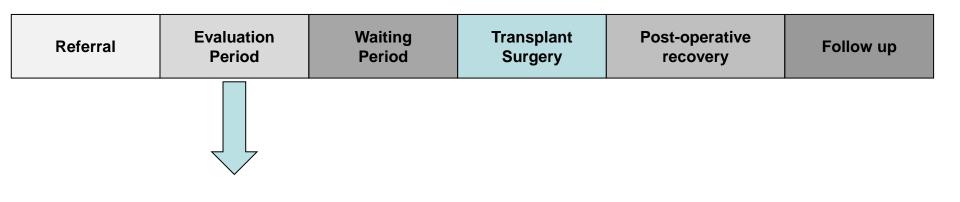
### Heart transplant process

- Distributed work process
  - Within the hospital
  - Across hospitals
  - Across levels of care
- Interdisciplinary process
  - Cardiology: identification of recipients and donors
  - thoracic surgery: surgical procedure
  - Immunology: immune response
  - Others: e.g. organ preservation techiques
- Before/after surgery: complex process of information production, collection, selection, use

Phase 1		Phase 2	Pha	se 3	Phase 4
Accentance to n	Acceptar ational hospital	ice to Waiting Li	st for Transplant		
		Water			
Referral	Evaluation Period	Waiting Period	Transplant Surgery	Post-operative recovery	Follow up
-District Hospital	-Cardiology -Tx Coord. -Specialized Examination -Immunology	-Periodical Controls	-Thoracic Sur -Harvesting Team -Tx Coord. -Immunology	gery -ICU -Cardiology	-Cardiology

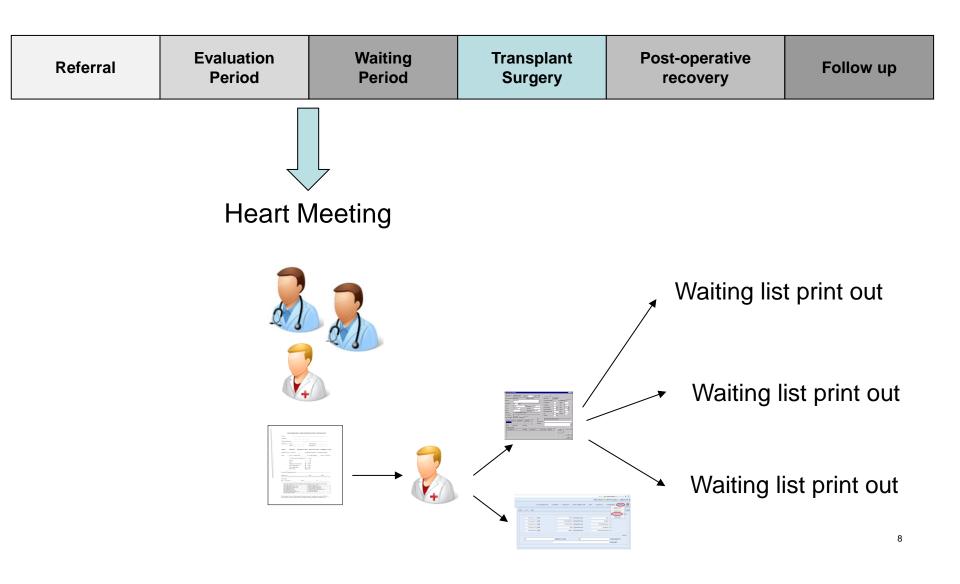
#### PHASES OF THE TRANSPLANT PROCESS

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- Patient record
- Electronic Patient Record
- Paper and electronic forms with Results from visits

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Paper form of acceptance on the WL

Navn	:				
Personnr:	·				
Hjemsted (p	ostnr) :				
Telefon-nr:	Privat : Mobil :		en :		
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	Høvde	: cm			
	Vekt	: kg			
	Tidligere thoraxkirurgi:				
	Tidl. svangerskap:	Ja / Nei			
	Tidl, transfusion:	Ja / Nei			
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03 Cardie	smyon, -hypertr. (CMh)	11 Annen hj/lung	m pulm. byp		
04 Klaffe	feil (KLAFF)	12 Annen hj/lung	u, pulm. hyp.		
	nitte (CONG) hiertefeil (AND)	13 Emfysem - alt 14 Annen hi/lons	a-1 mangel (EMFYa)		
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#### Waiting list data entry screen in Nyrebase/HLA Lab

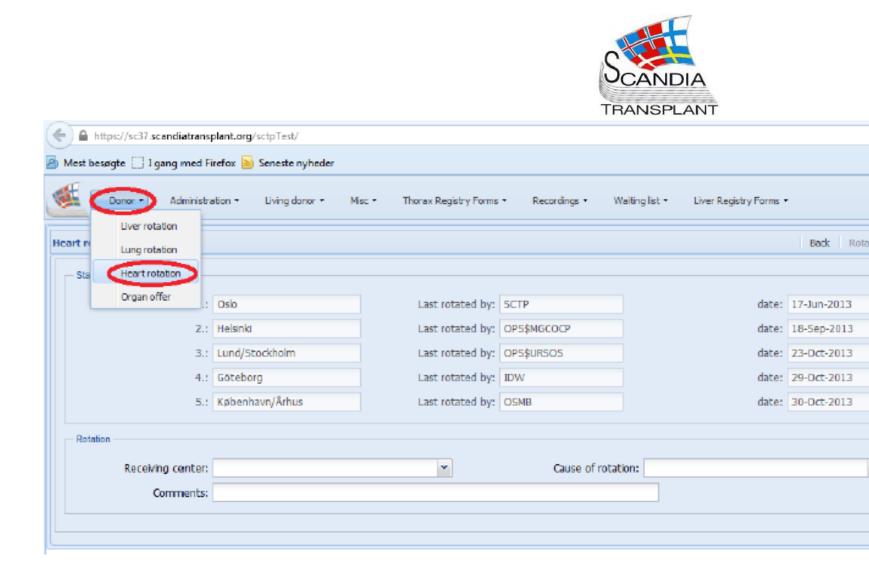
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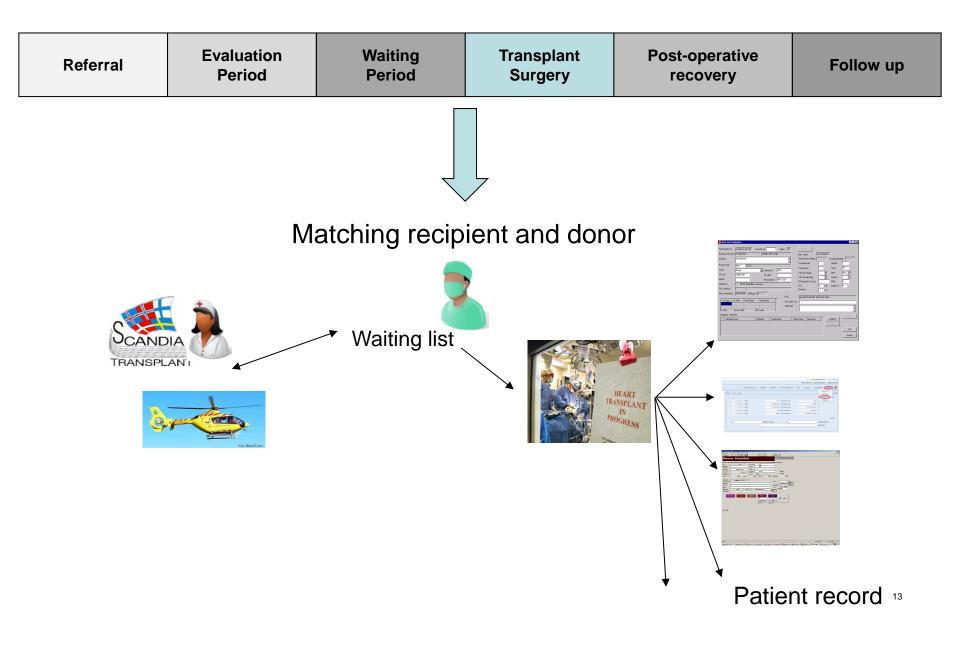
#### Paper printout of the WL from Nyrebase/HLA Lab

### Data on the waiting list:

- Name, Personal Number, Address, Telephone (private, work, mobile), Beeper, Scandia transplant number
- High, Weight, PVR (pulmonary vascular resistance) and date, TLC (total lung capacity), previous thoracic surgeries and date
- ABO, HLA (antigens), CMV (cytomegalovirus), pregnancies, transfusions,

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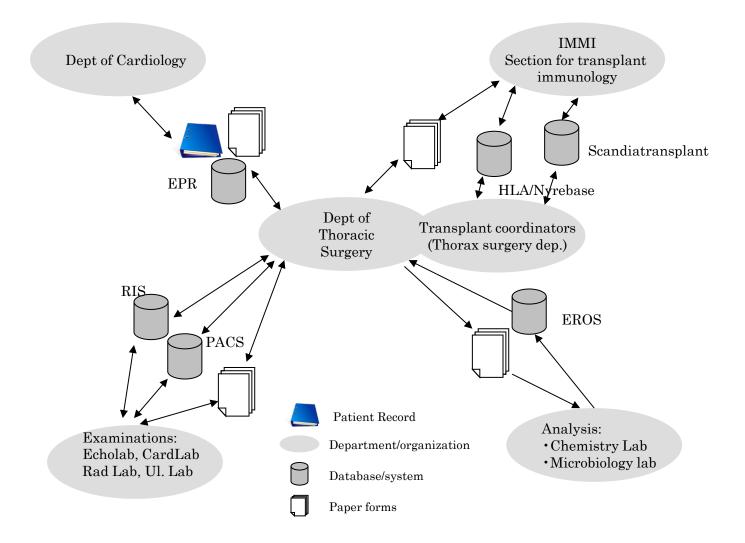


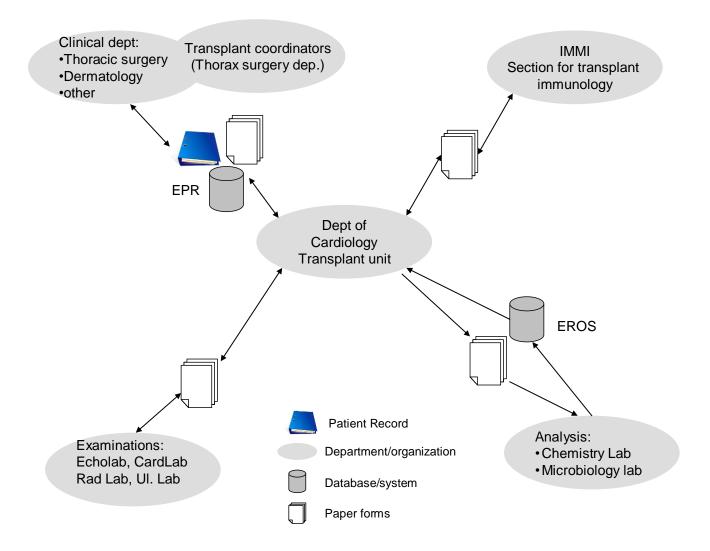


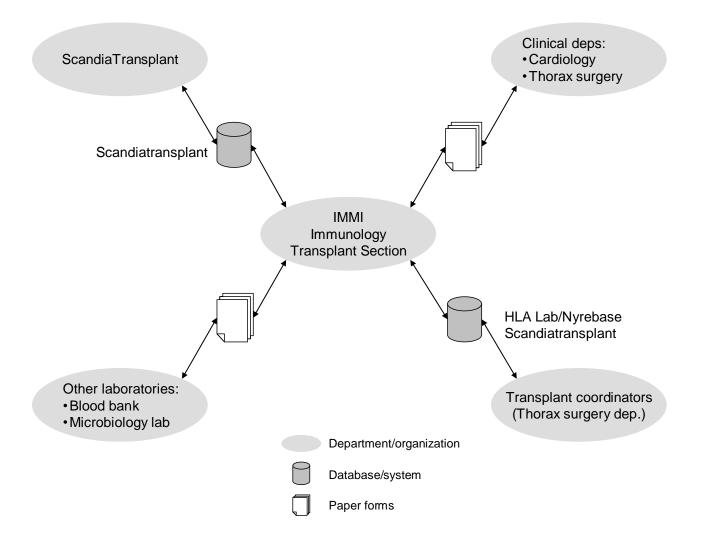
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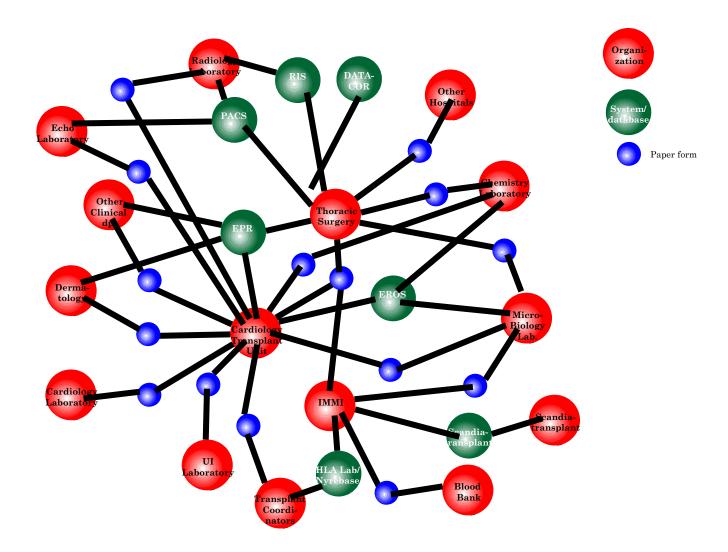
Referral	Evaluation Period	Waiting Period	Transplant Surgery	Post-operative recovery	Follow up
				7	7
				<ul> <li>Patient reco</li> <li>Electronic P</li> </ul>	rd atient Record

- Paper and electronic forms
- with Results from visits









# Logics of information use

- 1. Patient-centered logic
- 2. Treatment-centered logic
- 3. Activities-centered logic
- 4. Event-centered logic
- Multiple logics of Information ordering
- Multiple effects

# **Patient-centred logic**

- Medical history of each singular patient
- Chronological order
- What has been done, what results, what are the next steps
- Checklists across shifts, EPR, referral
- Connecting recipient and donor
- Not integrating disciplines and professions

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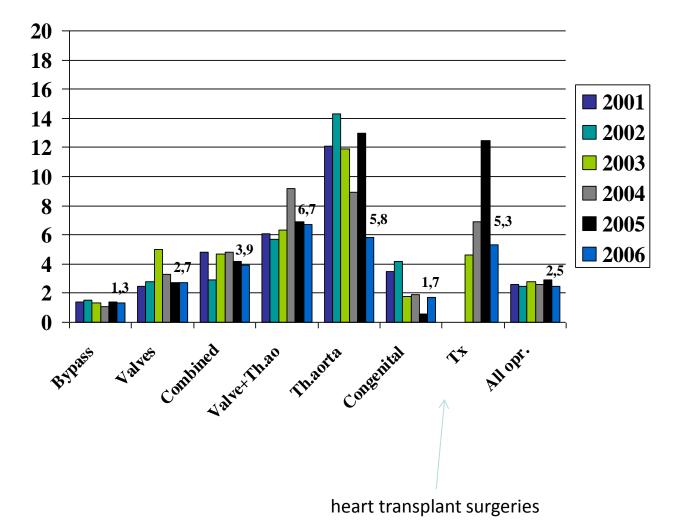
«The patient has been at the medical department previously. In March 1989 the diagnosis has been of a dilated cardiomyopathy (...) The patient has been previously evaluated at (...) and in principle he is accepted for transplant. The patient is hospitalized because he has been lately feeling unwell...on the day of hospitalization the patient had pain in the head ....»

### **Treatment-centred logic**

- HTx as specific treatment
- Category of patient
- Not identities of patients but aggregated data
- Quality of the process
- Research oriented
- Located in meetings, conferences, research articles, scientific community
- EPR as source of info, Datacor, personal databases, Scandiatransplant

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Heart operations in Norway 2006 - 30-day mortality (%)



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«from 1983 to 1999 317 heart transplants have been performed, an average of 23 transplants per year, 82% of the recipients were males, 50% had heart failure due to coronary heart disease. The survival rate after one and ten years is 85% and 53% respectively with a significant higher survival rate among recipients younger than 50 at transplant, especially if the graft was from a donor younger than 35 years»

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«in 2000 there was a discussion because Norway had exported a high number of livers. Usually they export about 10 per year, but in 2000 it was up to 35. Thus the board decided that Norway should be refunded from the recipients' hospitals for the all the medical equipment used like liquids or machines to treat bodies and organs before the surgery»

### **Activities-centered logic**

- Concurrent tasks and patient trajectories
- Logistic issues.
- Articulation work for managing many patients:
  - Different schedules for the same day,
  - -Same stage, different places (WL)
- Organize movements in time and space of many patients
- Daily patient list in departments, weekly plans

### **Event-centered logic**

- Heart transplantation as surgical procedure
- Specific event
- Minimize uncertainties
- Two directions:
  - Define as much as possible temporal and spatial boundaries of the transplant surgery
  - -Rely on flexibility of schedules and plans
- Donation plan, waiting list

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Oppbevares i pasientens journal - kopi hos transplantasjonskoordinator, lokal AMK sentral og pasier



Thoraxkimikkon

Transportplan ved innkalling av hjerte-, hjerte/lunge- og lungerecipienter til transplantasjon

Venteliste Hjerte 🖵	Hjerte/lunge	э <i>Д</i>	Lunge Д
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Sted			
Telefon privat	Mobiltelefon	Personsøker	Andre :
Lokalsykehus		Pt. innla	aat
Telefon		Div	

Ovenfor nevnte pasient er i dag påmeldt til transplantasjon. Han/hun er utstyrt med personsøker og kan bli innkalt til Rikshospitalet for transplantasjon på kort varsel.

I utgangspunktet benyttes ordinære rutegående kommunikasjonsmidler. Ambulanse for pasienter i sentrale Østlandsområdet.

Pasienter som kalles inn til transplantasjon skal ha absolutt prioritet på rutefly. I de fleste tilfeller har de med ledsager. Flyselskapets plassjef kontaktes ved problemer. Pasienter som innkalles til lungetransplantasjon vil være avhengig av kontinuerlig surstofftilførsel under hele transporten.

# Four co-existing logics

### 1. Patient-centered logic

- Information ordered chronologically,
- Makes visible the medical history of each patient
- Checklists across shifts, EPR, referral
- Not integrating disciplines and professions

### 2. Treatment-centered logic

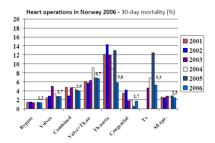
- Information is aggregated (no identity of patient)
- Makes visible heart transplant as specific treatment
- Specific category of patients
- Quality parameters, risk factors

### 3. Activity-centered logic

- Information is organized to care for many patient trajectories
- Organize movements in time and space of many patients
- Daily patient list in departments, weekly plans

### 4. Event-centered logic

- Information is organized to define as much as possible temporal
- and spatial boundaries of the transplant surgery
- Heart transplantation as surgical procedure
- Minimize uncertainties; Donation plan, waiting list



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# Conclusion

- Many reasons why you work with information in an organization
- Work and the use of information is linked in complex way
- No single logic
  - No sufficient to have a patient trajectory logic, there are many other legitimate needs
- The case shows:
  - 'socio-technical' quality of infrastructures
  - 'shared' quality of infrastructures
  - And the complexities they generate