Date	Teacher	Place	Торіс	Lecture notes / comments
01.09.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	Introduction into Process Improvement	Attending this lecture is mandatory Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
08.09.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	Processes and Process Modeling (Section A)	Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
15.09.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	Processes and Process Modeling (Section B)	Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
22.09.2010			no lecture	
29.09.2011	Dag Sjøberg	OJD 2453 Seminarrom Perl	Flow-based Agile Development (KANBAN)	Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
06.10.2011	Students & Dietmar Pfahl	OJD 2453 Seminarrom Perl	Student presentations	Time: 14:15 – 17:00 (3-5 min each / attending this session and giving a presentation is mandatory) The presentations will be posted in the folder <i>student-presentations</i> under
				directory <u>undervisningsmateriale</u>
13.10.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	SPI & Measurement	Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
20.10.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	Problem Solving and Improvement - by Individuals and in Groups	A draft of the project report is due at the latest by 13:30 (submission is mandatory - please submit by e-mail to dietmarp@ifi.uio.no / only PDF format will be accepted). Note that any delay (even 1 minute) in submission will result in a penalty! Lecture Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
27.10.2011	Bente Anda	OJD 2453 Seminarrom Perl	Industry Presentation: SPI at Skatteetaten (Cost Estimation)	Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>

03.11.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	SPI & Empirical Research Methods	Time: 14:15 - 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u> First draft of project report will be returned with feedback during the lecture.
10.11.2011	Dietmar Pfahl	OJD 2453 Seminarrom Perl	Learning from Experience	Time: 14:15 – 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
17.11.2009	Dietmar Pfahl	OJD 2453 Seminarrom Perl	Process Assessment, Process Improvement Frameworks, Course Review	Time: 14:15 - 17:00 Lecture notes and additional readings can be found in the folder <u>undervisningsmateriale</u>
06.12.2011			no lecture	Final project report is due on December 6th at 19:59 (submission is mandatory - delay will NOT be accepted!). Please submit electronically to dietmarp@ifi.uio.no Only PDF format will be accepted!
15.12.2011		to be announced	no lecture	Individual oral exams Duration: approx. 20 min Begin: 9:00 am If more than 16 students register for the oral exam, additional exams will be conducted on December 16.
16.12.2011		to be announced	no lecture	Additional oral exams (only if needed)
20.12.2011			no lecture	Final grade available (tentatively)