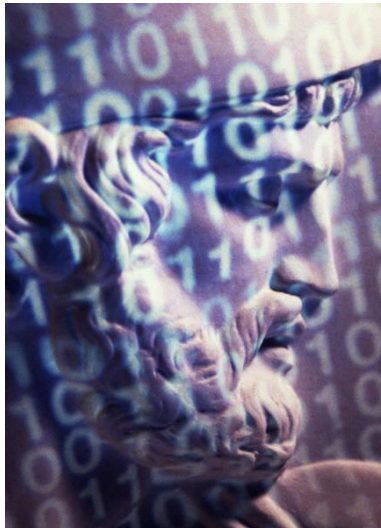# Project Management: An Introduction based on Cadle and Yeates (2008)

Bendik Bygstad, NITH

IFI, 7.Oct 2011

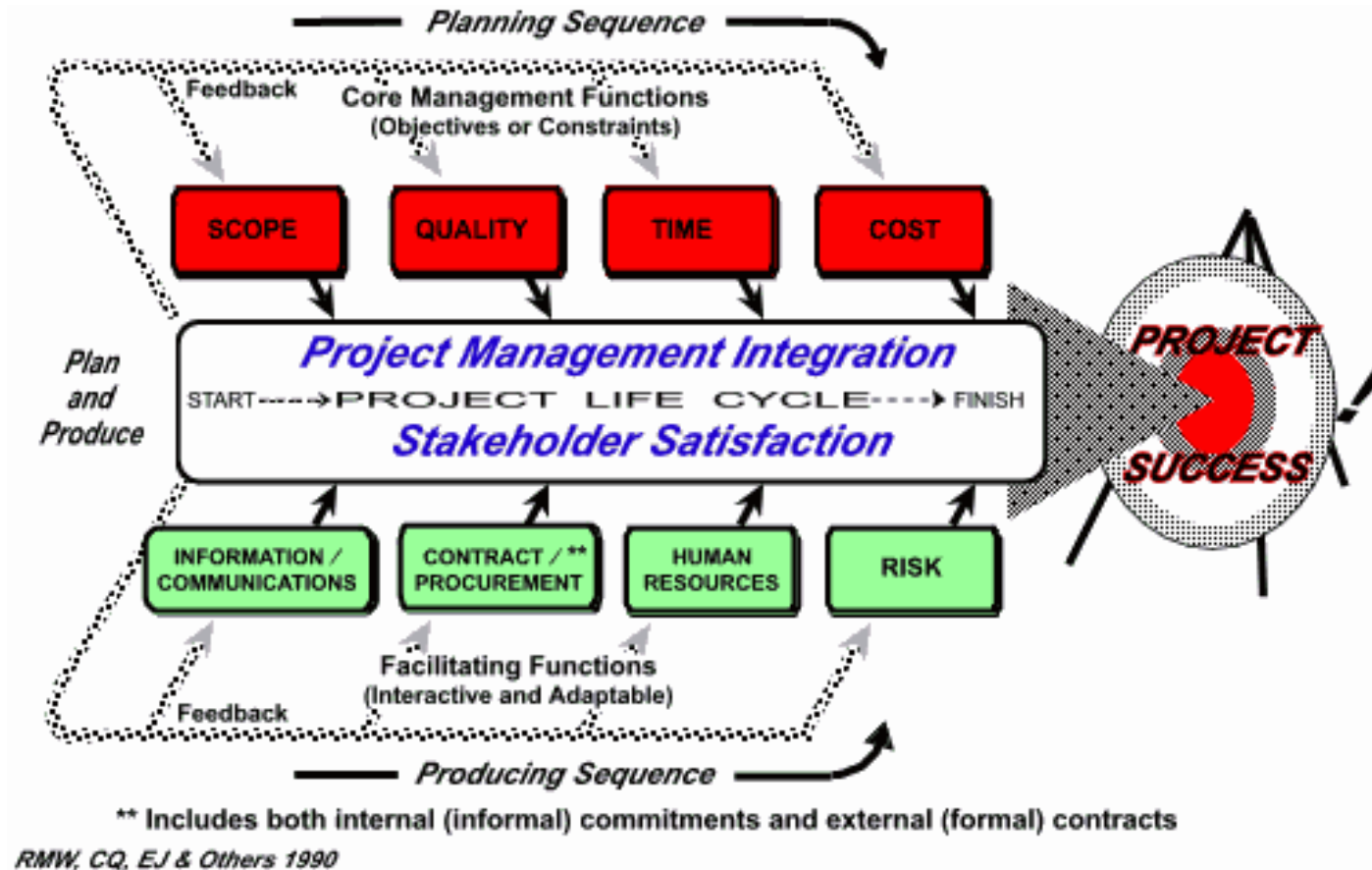# Two Faces of Project Managemement

Normative	Critical
PMI, CMM Turner, Paulk, Cadle&Yeates	Alternative perspectives, Fitzgerald, Ciborra, Hanseth
Methods and control	Theories and paradoxes
Main evidence: Statistics	Main evidence: Cases
Focus on planning and control	Focus on human and social aspects

The Normative Approach: PMI

Project Management Institute

Cadle & Yeates: Project Management for Information Systems

- Standard text book
- Practice based and practice oriented
- Includes:
  - Hard topics: Goals, WBS, estimation, schedule, control, risk management, quality
  - Soft topics: Organisational issues, people issues, management
  - New topics: Change management, value engineering

Cadle & Yeates: Overview

- What is a project? Chapter 4
- Development approaches. Chapter 6
- Project planning . Chapter 8
- Scheduling and resourcing. Chapter 10
- Monitoring progress. Chapter 11. (See Earned value)
- Delivering success: Managing change. Chapter 20
- Delivering success: Value management. Chapter 16

Earned value