

THE FUTURE OF GLOBALIZATION AND INTERNATIONAL TRADE EXEMPLIFIED THROUGH MODERN DANISH ECONOMIC DIPLOMACY

PRESENTED BY JARL FRIJS-MADSEN
AMBASSADOR OF DENMARK IN NORWAY

LECTURE AT UNIVERSITY OF OSLO, INTERNATIONAL TRADE
FRIDAY FEBRUARY 9TH



@DKAmbNorway (Jarl Frijs-Madsen)



@danskeambassadeinorge



ABOUT ME



- Master of Economics, University of Copenhagen
- Retail banking, Privatbanken which later became: Nordea
- Various job in the MFA
- Associated professor at Denmarks International Study program
- Counsultant in Public Affairs and Communication
- Management positions in Trade Council Denmark
- CEO of the Trade Council of Denmark
- Ambassador, Consul General of Denmark in New York
- Associated Partner, Copenhagen Institute for Futures Studies
- Ambassador of Denmark in Norway



WHAT I PLAN TO COVER TODAY

- What are the advantages of international trade?
- Why was global trade limited for many years?
- What is economic globalization?
- When was globalization born?
- What happened to int. trade after globalization was born?
- What is the future of globalization?
- What is modern Economic Diplomacy?
- What is trade policy?
- How does a country like Denmark work with international trade and globalization?

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ADVANTAGES OF INTERNATIONAL TRADE



As you have learned in the first lectures this semester:

Through international trade countries use comparative advantages to create higher production, growth and increase wealth





David Ricardo (1772-1823)



As you have also learned:

This growth makes countries as a whole richer – but not necessarily every industry, company or employee



LIMITATIONS OF GLOBAL TRADE

PROTECTIONISM WAS THE NORM

- In general the world has been dominated by protectionism rather than open, free markets in the last 80 year.
- Open markets is a new thing
- And as you will learn open markets is also a very rare thing.
 To put it bluntly: total open markets do not exist.

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DEFINITION OF ECONOMIC GLOBALIZATION

WHAT IS ECONOMIC GLOBALIZATION?

That physical and manmade **barriers are reduced** leading to a higher degree of interaction between countries, companies and humans. **Borders** dissolve and distances are being reduced.

In a totally globalized world, there is not a big difference between doing business in Bergen, Beijing and Boston. Same language (English), samme ways of communicating (digitally), same consumer preferences, same rules and almost same costs.



THE BIRTH OF GLOBALIZATION



INTERNATIONALIZATION HAS EXISTED FOR A LONG TIME BUT ECONOMIC GLOBALIZATION IS A NEW PHENOMENON

1989: Fall of the Berlin Wall

1990: Launch of WorldWideWeb browser

1991: Economy of India begins opening up

1992: European Union Single Market: Largest in the world

1994: End of the Uruguay Round

1994: NAFTA is passed

1994: Amazon is established

2001: China becomes member of WTO

Continuously: decline in freight rates on both ship and flight transport

Source: Jarl Frijs-Madsen 2017

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INTERNATIONAL TRADE AFTER GLOBALIZATION

CONSEQUENCES OF GLOBALIZATION AT MACRO LEVEL

Steep increase in trade and investements

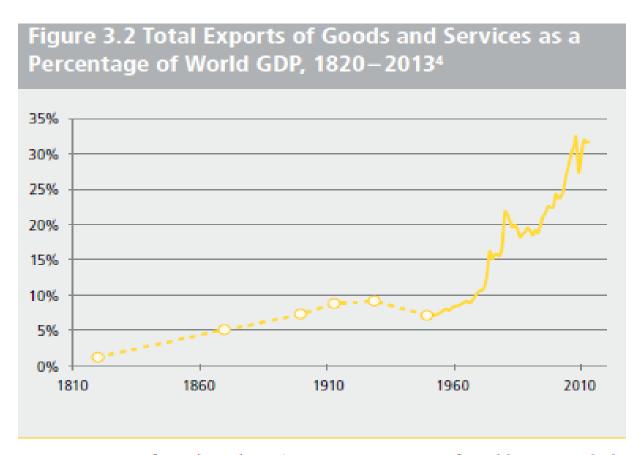
Emergence of global value chains which change the industrial structure in both industrial and developing countries

New and **growing middle class** in countries like China, Brazil and India.

A world that is **closely connected** economically, for better or for worse (interdependence and economic schocks)

Source: Jarl Frijs-Madsen 2017

GLOBAL TRADE 1810-2013

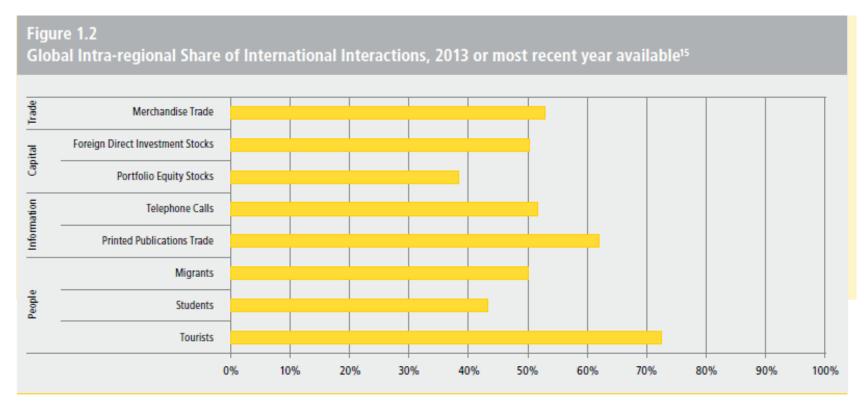


Gross exports of goods and services as a percentage of world GDP regularly scaled new heights since the Second World War. This metric increased marginally during 2013 to a level just shy of its 2008 peak.

INTERNATIONAL HANDEL

International varehandel, 2014, mia. USD, eksportregion i række, importregion i kolonne Afrika, syd Nordafrika, Nord-Latin-Asien og Europa Rusland for Sahara Nær- og amerika amerika Oceanien Mellemøste n Afrika, syd for 157,3 52,1 9,5 27,3 17,4 106,6 1,3 Sahara Nordafrika, Nær-40,5 180,8 113,0 17,4 696,0 194,2 3,0 og Mellemøsten Nordamerika 27,8 89,4 650,4 419,2 482,3 335,1 16,1 Latinamerika 9,7 28,3 481,0 208,0 229,3 135,4 9,3 Asien og 151,3 361,4 940 297,1 3137,5 888,3 93.0 Oceanien 100,0 337,3 479,7 162,6 717,8 4618,9 159,0 Europa Rusland 2,0 17,0 17,9 7,6 126,7 313,5 0

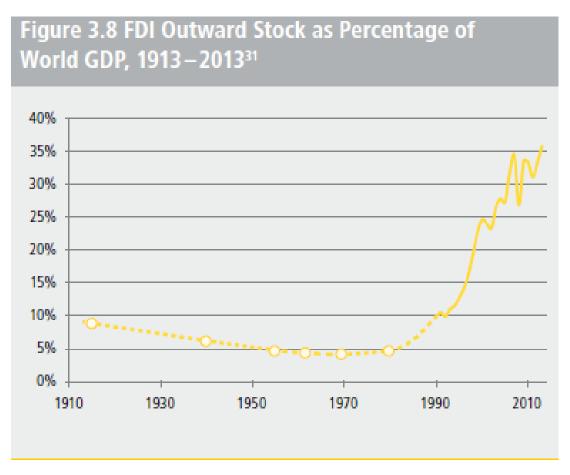
40-50% OF INTERNATIONAL RELATIONS ARE REGIONAL



More than 40% of all of the international interactions studied except portfolio equity investment take place within roughly continent-sized regions. Over half of merchandise trade and telephone calls are intra-regional, as are over 70% of international tourist arrivals.

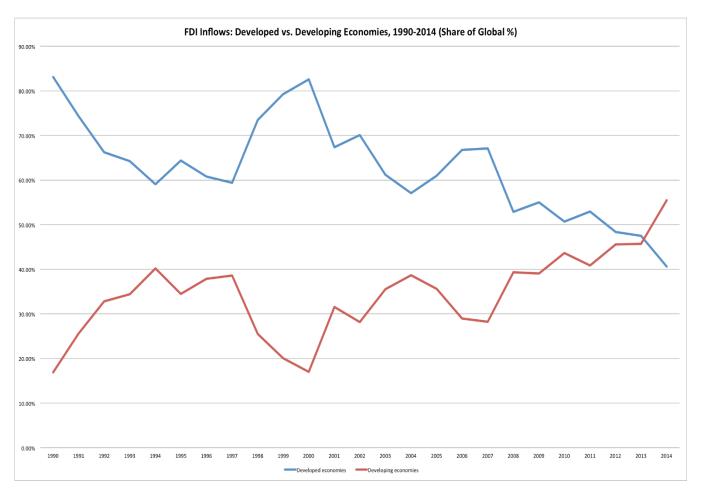
FDI 1910-2013





FDI outward stocks as a percentage of world GDP were larger in 2013 than in any other year they were measured as far back as 1910.

ANDEL AF FDI – INDUSTRILANDE OG UDVIKLINGSLANDE

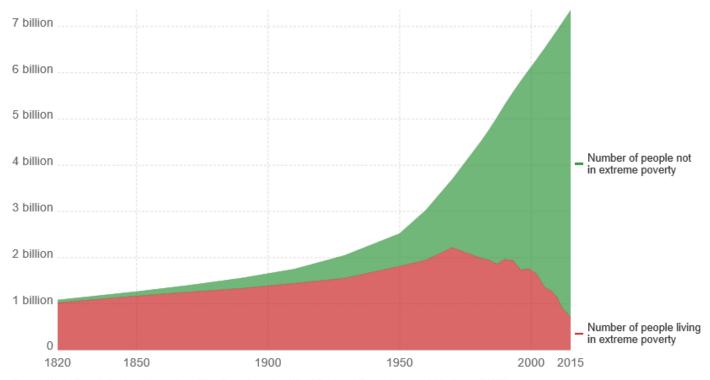


Source: IFF 2015

GLOBALIZATION HAS REDUCED POVERTY

World population living in extreme poverty, 1820-2015

Extreme poverty is defined as living at a consumption (or income) level below 1.90 "international \$" per day. International \$ are adjusted for price differences between countries and for price changes over time (inflation).

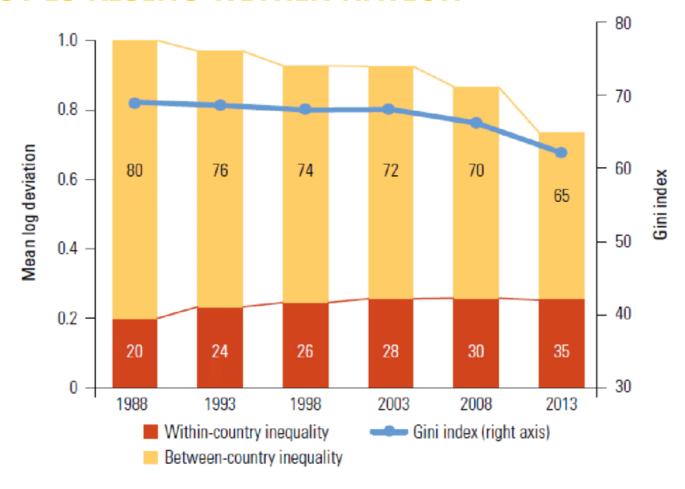


Source: World Poverty in absolute numbers (Max Roser based on World Bank and Bourguignon and Morrisson (2002))



GLOBAL INEQULITY HAS FALLEN 1988

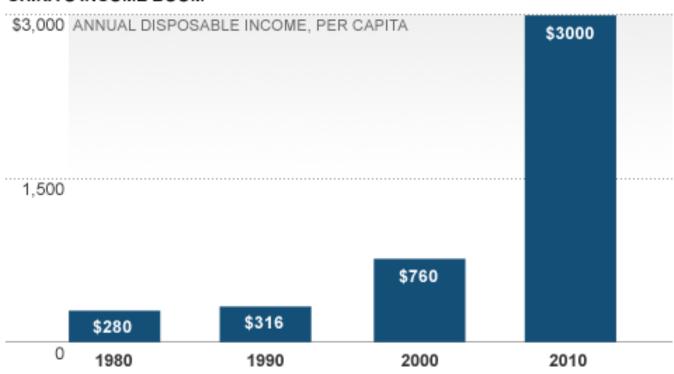
BUT IS RISING WITHIN NATION





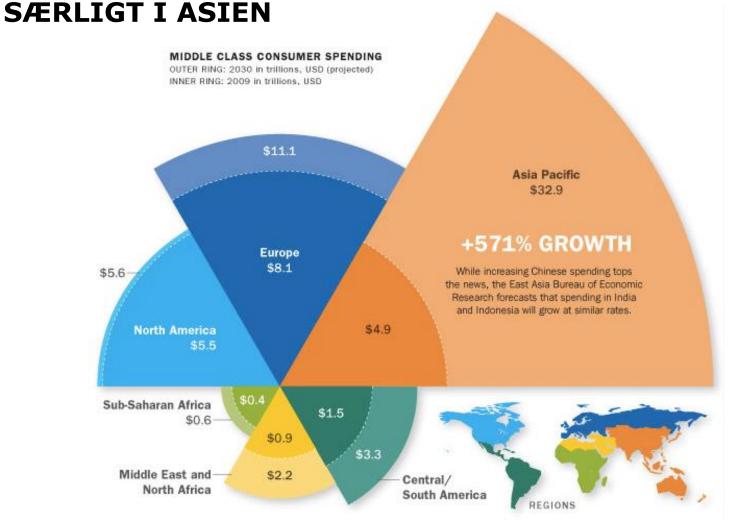
DEN GLOBALE MIDDELKLASSE STIGER - ANFØRT AF KINA OG INDIEN

CHINA'S INCOME BOOM





MIDDELKLASSEN FORTSÆTTER MED AT VOKSE,



Kilde: OECD og Quartz.com



EMERGING OG SÆRLIGT KINA EROBRER MARKEDSANDELE

ANDEL AF GLOBALT SALG	1980	2013
NORDAMERIKA	29%	24%
VESTEUROPA	36%	23%
KINA	3%	19%
EMERGING MARKETS	21%	41%
AFRIKA	2%	1%

Virksomheder fra emerging markets opbygger stærke, lokale brands, eller opkøber vestlige virksomheder og erobrer markedsandele hjemme og ude

Kilde: McKinsey 2015 The new global competition for corporate profits

HVAD HAR GLOBALISERINGEN MEDFØRT PÅ VIRKSOMHEDSNIVEAU?

BEHOV FOR ANDRE KOMPETENCER



NYE OG STØRRE MARKEDSMULIGHEDER

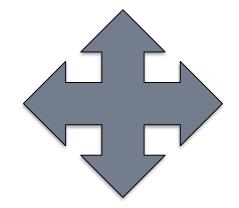
Source: Jarl Frijs-Madsen 2017





FOR AT ØGE DET GLOBALE SALG

FOR AT FØLGE KUNDERNE UD PÅ MARKEDERNE



FOR AT OPNÅ BEDRE
OG HURTIGERE INNOVATION
- OGSÅ TIL BRUG HJEMME

FOR AT REDUCERE OMKOSTNINGERNE

Source: Jarl Frijs-Madsen 2017

GLOBALISERING, SERVICEØKONOMI OG DIGITALISERING



FRA PRODUKT TIL SERVICE

FRA FYSISK TILSTEDEVÆRELSE TIL APP/WEB FRA LOKALT SALG TIL GLOBALT SALG



Scandic









Source: Jarl Frijs-Madsen og IFF 2016

GLOBALISERING PÅVIRKER ALLE VIRKSOMHEDER OG ALLE BRANCHER (MEN NOGLE MERE END ANDRE)













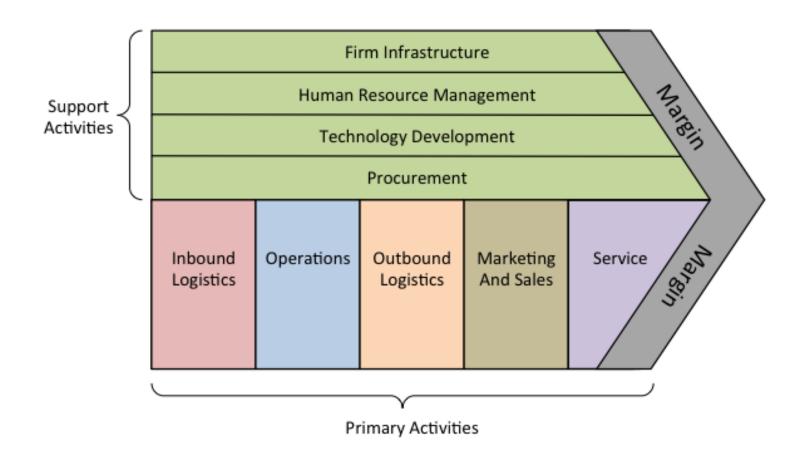






Source: Jarl Frijs-Madsen 2017

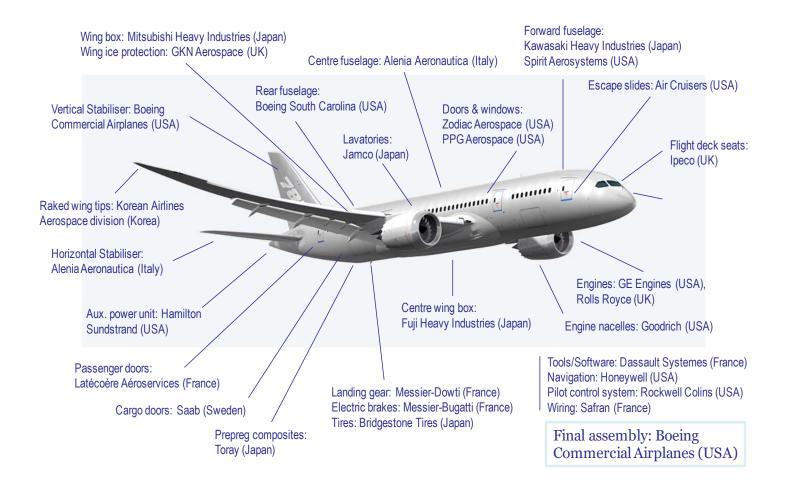
GLOBALISERING AF VÆRDIKÆDEN







EN BOEING 787 DREAMLINER



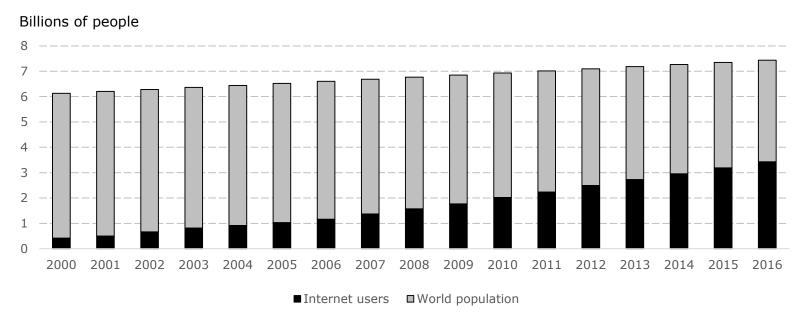
THE FUTURE OF GLOBALIZATION

HAS GLOBALIZATION HIT THE BRAKE BEFORE COMING TO A STOP?



THE WORLD IS INCREASINGLY CONNECTED

There are more than 3.6 billion internet users today, equivalent to ~40% of the world population. In 1995, it was less than 1%.



Source: www.internetlivestats.com

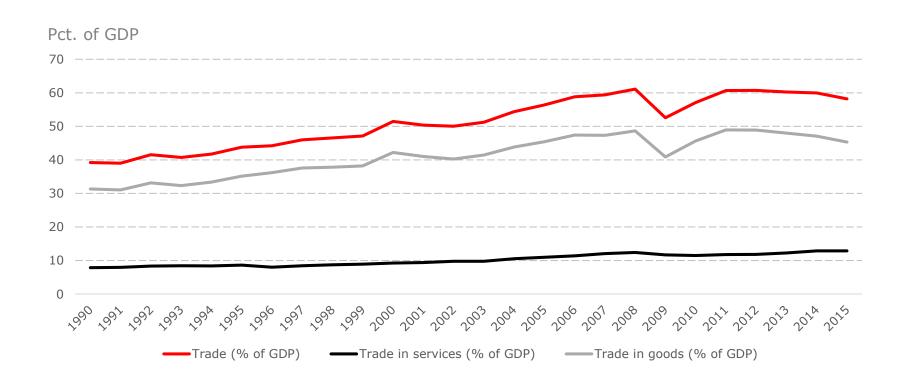
GLOBAL TRADE GROWTH IS LOOSING MOMENTUM



Source: World Bank

TRADE IN GOODS AND SERVICES AS A PERCENTAGE OF GLOBAL GDP





Source: World Development Indicators, The World Bank

TRADE AGREEMENTS ARE NOT POPULAR IN EUROPE AND THE US

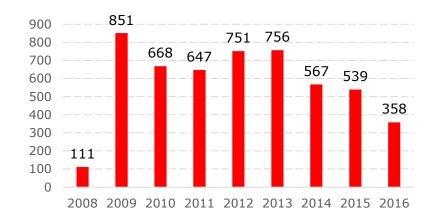


- CETA (EU-Canada) struggled to get passed
- The US has withdrawn from TPP (Trans Pacific Partnership)
- TTIP (EU-USA) faces a difficult future
- The end of **NAFTA**?
- CREP (Asian mega regional trade agreement) is still being negotiated

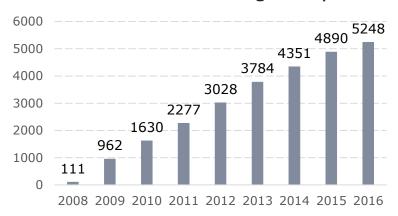
Source: Jarl Frijs-Madsen 2017

PROTECTIONIST MEASURES HAVE BEEN RISING SINCE 2008

Net increase of measures in force at the end of the given year



Cumulative stock of measures implemented since November 2008 and still in force at the given year



Source: Global Trade Alert 2017

FREE MOVEMENT OF PEOPLE? NO THANK YOU!

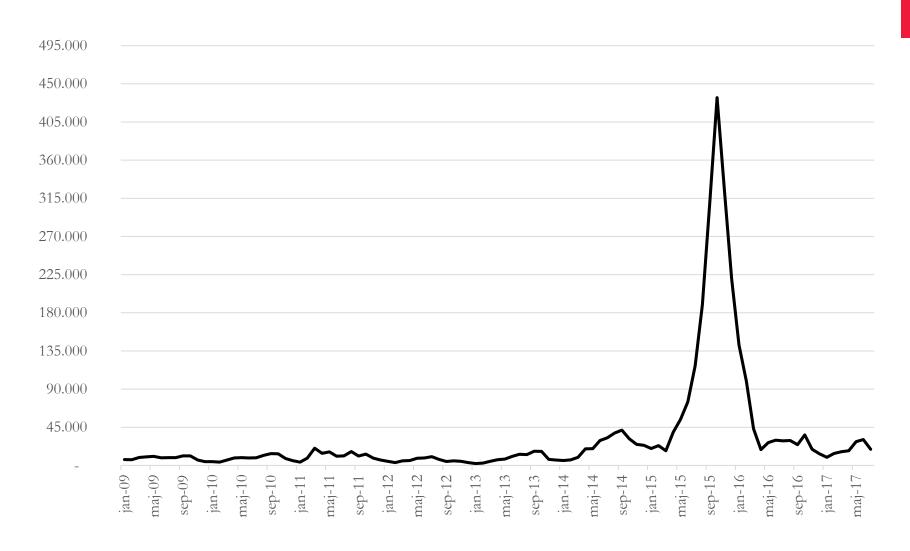
Discontent with open boarders, immigration, refugees and free movement of labor leads to politicians reacting by proposing walls and guarded boarders.



The border fence in Naco, Mexico **Source**: The New York Times

At a Spanish/ Moroccan border **Source**: The Washington Post

ILLEGALE INDREJSER I EU OVER TID



Kilde: Frontex



INDUSTRY 4.0 IS REDEFINING GLOBAL VALUE CHAINS

Digitization and exponential technologies like:

- Advanced robots and continued automation
- Artificial Intelligence (AI)
- Internet of Things (IoT)
- Additive Manufacturing (3D printing)

Will lead to:

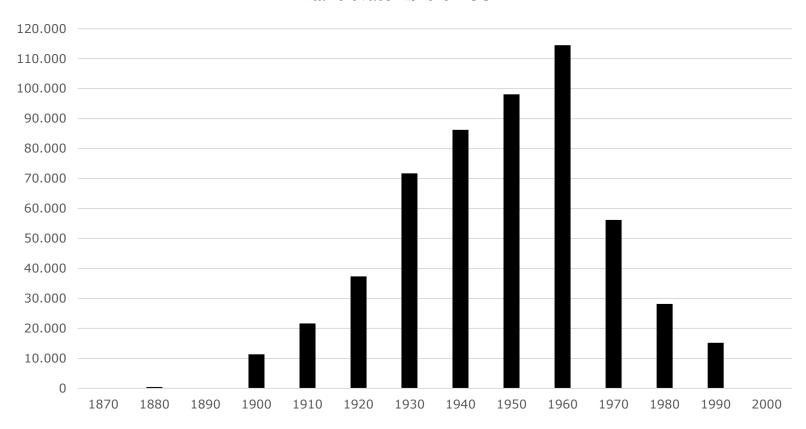
Less labor intensive production and **potentially the end of global value chains** – a key driver of economic globalization.



Source: Jarl Frijs-Madsen 2017

FREMSKRIDT SKABER OG DRÆBER JOBS

Antal elevatorførere i USA



Kilde: Robert D. Atkinson, and John Wu: False Alarmism: Technological Disruption and the U.S. Labor Market, 1850-2015

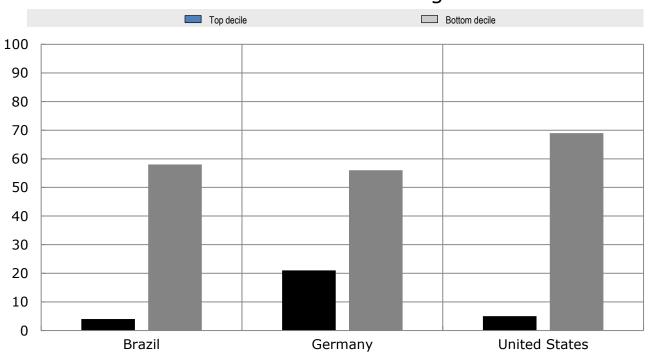
THE WORLD GAINS A LOT FROM INTERNATIONAL ECONOMIC COOPERATION



Source: OECD 2017

...AND THE POOREST WOULD BE HURT THE MOST FROM CLOSING OFF TRADE

Real income loss from closing off trade



Source: Faijgelbaum and Khandelwal (2016, Table V) cited in IMF et al. (2017)



ECONOMIC AND COMMERCIAL DIPLOMACY

DEFINTION OF ECONOMIC & COMMERCIAL DIPLOMACY

Economic diplomacy is the use of the full spectrum **economic** tools of the state to achieve its national interest. **Economic diplomacy** includes all the **economic** activities, including but not limited to export, import, investment, lending, aid, free trade agreements etc.

Commercial diplomacy is activities conducted by state representatives with **diplomatic** status in view of **business promotion** between a home and a host country. It aims at encouraging business development through a series of business promotion and facilitation activities.

Source: Oliver Narray, 2008

WORKING WITH INTERNATIONAL TRADE AND GLOBALIZATION – DENMARK AS CASE

THE CREATION OF TRADE COUNCIL OF DENMARK

- Created in 1999
- Integrated part of Danish MFA
- 330 people working within the area
- Created with strong business board
- KPI'S for all business areas
- CRM system

Trade Council of Denmark



UDENRIGSMINISTERIETS ECONOMIC DIPLOMACY

Primært placeret i Trade Council of Denmark med 5 hovedområder

- Trade policy (framework conditions)
- Export promotion
- Investment promotion (Invest in Denmark)
- Innovation (start up and entrepreneurship)
- Techplomacy (ikke kun economic diplomacy)





EXPORT PROMOTION

Individual companies – consulting fee based

Market entry strategies

Market analysis

Partner search

Strategic aliances

Public Diplomacy

Collective export promotion activities

Fairs

State visits

Match making



INVESTMENT PROMOTION

- Nation branding focusing on investments
- Free service for foreign companies
- Assisting them all the way to the investment is finalized
 Services include:
 - Information
 - Benchmarking
 - Site visits
 - Policy advocacy



- Target countries
- Target sectors clusters
- Target companies

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TRADE POLICY

HANDELSPOLITIK

= de regler og regulativer der former de internationale handelsstrømme. Gennem en aktiv handelspolitik kan markeder åbnes og reglerne gøres klarere og mere gennemskuelige

Fora:

- Multilaterale forhandlinger: ex. WTO
- Bilaterale forhandlinger: ex. EU-Japan FTA-forhandlingerne

Handelspolitik beskæftiger sig med...:

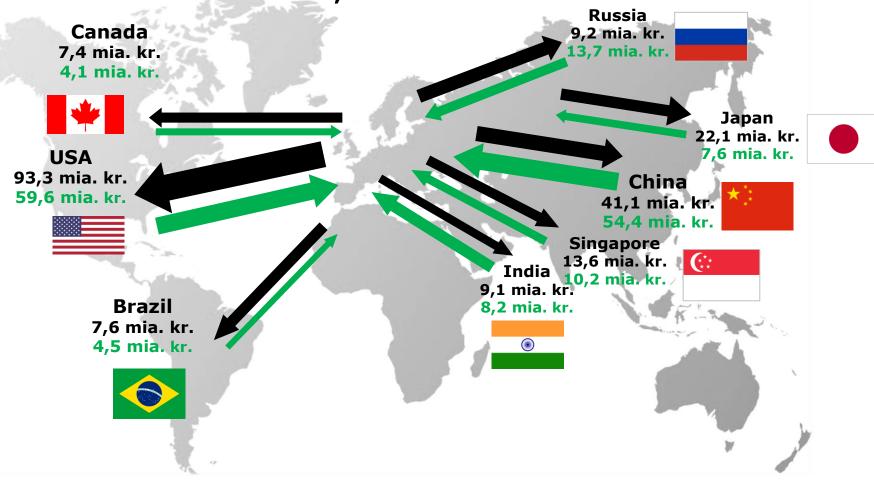
- ✓ Told, kvoter, subsidier
- ✓ Andre handelsbarrierer:
 Reguleringer, procedurer, standarder
- ✓ Investeringsbeskyttelse
- ✓ Andre målsætninger: arbejdstagers rettigheder, bæredygtighed, forbrugerforhold, CSR (Ansvarlig forretning), etc.



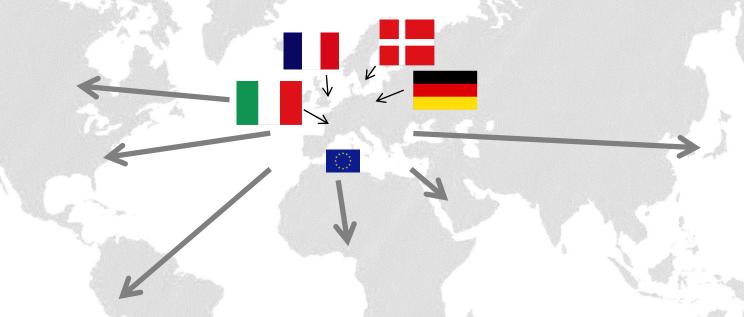
WTO - TIDSLINJE Creation of Buenos Aires the WTO **Ministerial GATT** Conference 1948-**January** 1994 1995 December 2017 **Uruguay Round** Doha Development Agenda 1986-1994 2001-



DANMARKS HANDEL MED VARER OG YDELSER UDEN FOR EU I 2016, UDVALGTE FJERNMARKEDER



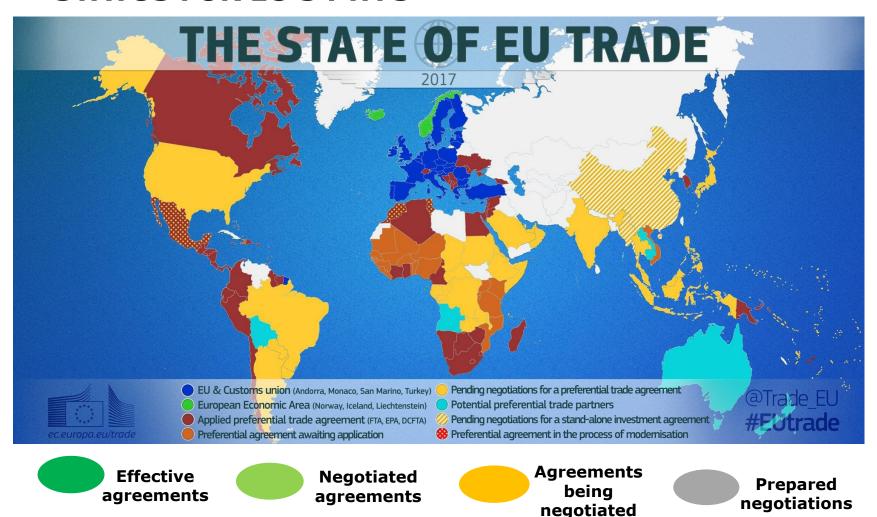
EU FORHANDLER FTA'S PÅ VEGNE AF MEDLEMSLANDE



Udviklingen af EU's indre marked er (formentlig) den primære historiske drivkraft bag EU's integration

I dag fungerer EU effektivt som en samlet handelsblok i global handelspolitik

HVOR LANGT ER VI NÅET? - STATUS FOR EU'S FTA'S

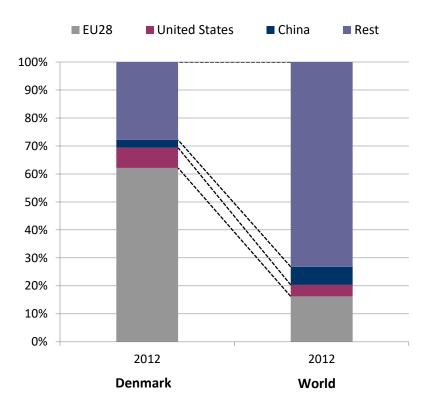




Dansk vareeksport er koncentreret på markeder der geografisk er nære og modne. 62 % af Danmarks eksport er rettet mod andre EU lande.

6% af verdens samlede eksport sker til Kina, mens kun 3% af den danske eksport er til Kina

Composition of Danish Exports vs. World Imports



Source: DST & WITS



TECHPLOMACY

(DIPLOMACY FOCUSING ON TECHNOLOGY)



"Mennesket vil opleve større forandringer de kommende 20 år end de foregående 300 år"

- Futurist Gerd Leonhardt

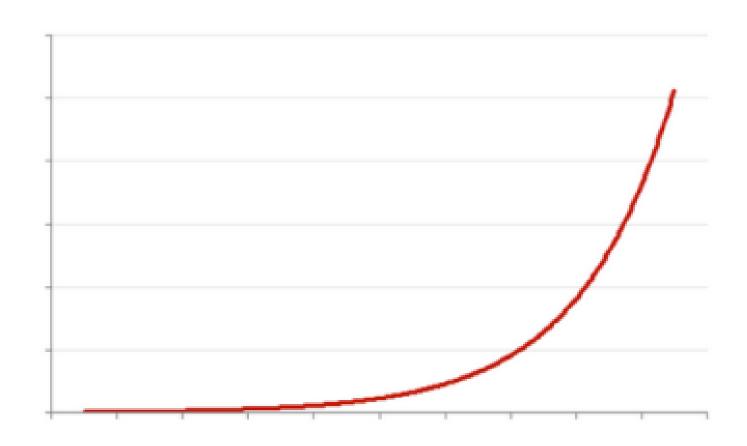


DIGITIZATION

EVERYTHING THAT CAN BE DIGITIZED WILL BE DIGITIZED



THE POWER OF EXPONENTIALITY





TEKNOLOGIER DER VIL REVOLUTIONERE ALLE BRANCHER



Advanced robotics



Internet of things (IoT)



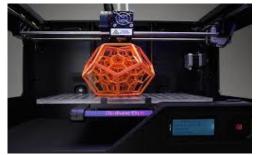
Artificial Intelligence



Hand held super computers



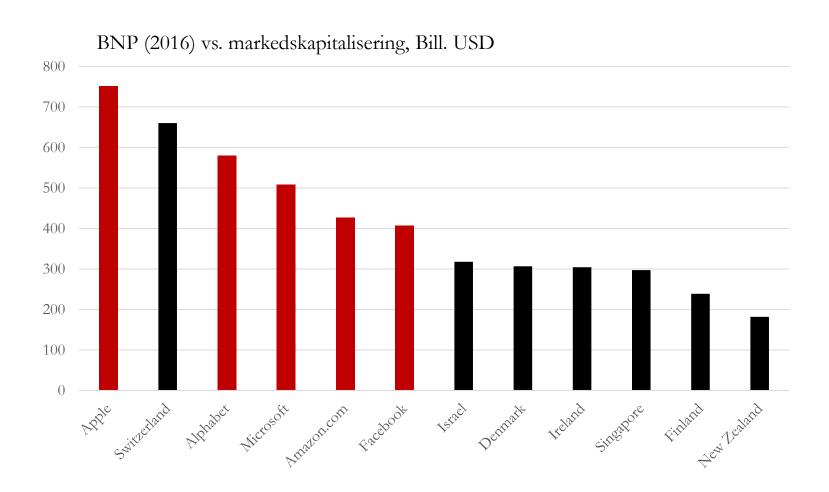
Cloud computing



3D printing

VIRKSOMHEDER OG LANDE





Source. Oxford Economics and Forbes: The Worlds Largest Public Companiens

TECHNOLOGY IN PERSPECTIVE

In 2016 Apple, Amazon, Google and Facebook had a combined revenue of 466 billion USD. That would have placed them 25th on a list of the worlds wealthiest countries (GDP). Each individual company would have placed within the 100 richest countries in the world.

Norway is placed 31st with a GDP of 370 billion USD.



MANDATE FOR TECHPLOMACY

Mandate defined in the Government's Foreign and Security Policy Strategy. Ambitious and comprehensive, elevating technology to strategic priority in Danish foreign policy.

Two-fold purpose:

- Help prepare Danish society for the rapid technological development
- Global impact, promoting Danish values and interests

6 LINES OF EFFORT



New platform for formalized communication



Information collection and new knowledge



Global challenges and foreign affairs



Digital MFA



PD and strategic communication



exports and investments

NEW PLATFORM FOR FORMALIZED COMMUNICATION

Establishment of a new unit with a global mandate and presence across different time-zones - able to carry out function as a new platform for formalized dialogue on behalf of Danish authorities vis-a-vis the tech sector.



INFORMATION COLLECTION AND NEW KNOWLEDGE

Contribute to the collection of information and knowledge for the use of policy development in Denmark, across different policy areas (domestic as well as foreign policy).



GLOBAL CHALLENGES AND FOREIGN AFFAIRS

Making technology a subject of foreign policy (end vs. means), both bilaterally and multilaterally and with focus on both the opportunities and challenges/risks that come with technology on a global scale.



DIGITAL MINISTRY OF FOREIGN AFFAIRS

Contribute to the Ministry of Foreign Affairs' internal digitalization process. Vision: Becoming a Danish front-runner among ministries and global frontrunner among MFAs.



PD AND STRATEGIC COMMUNICATION

Ensure strong communication regarding Denmark's leading role as digital country and society in a broad sense and contribute to a nuanced discussion about the benefits and risks associated with digitalization.



PROMOTE EXPORTS AND INVESTMENT

Take advantage of the positive attention surrounding the TechPlomacy initiative and the new contacts/network being developed to benefit Danish companies and business sectors by engaging in concrete export and investment activities when/if relevant.



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INNOVATION

INNOVATION CENTRE DENMARK















Spring 2017 www.icdk.um.dk

INNOVATION ON THE AGENDA

Regulating the internet giants

The world's most valuable resource is no longer oil, but data

The data economy demands a new approach to antitrust rules



The robots are here
Meet your digital workforce
A Deloitte report



GLOBAL ORGANISATION



ICDK - A THREE-PRONGED APPROACH





- MoUs with foreign authorities, universities
- Research, innovation and higher education partnerships

- > Foreign companies
- Danish competence clusters
- > Investment promotion

Invest in Denmark

The Trade Council

- Commercial innovation
- Access to innovation ecosystems
- ➤ Internationalisation of SMEs

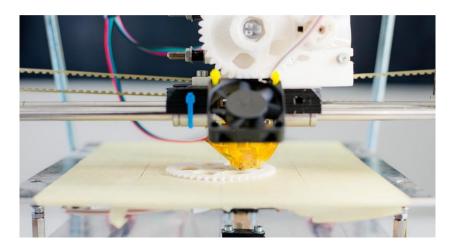


SERVICES & DELIVERABLES

Entrepreneurship & SMEs

- Innovation camps
- Introduction to international startup ecosystems and access to funding
 - Incubator services





Corporate Innovation

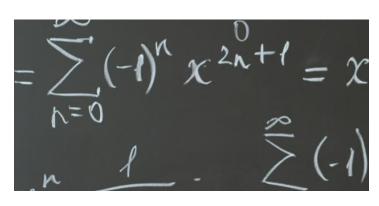
- Tech scouting
- Business model development
- Product and technology assessment
 - Partnerships and network



SERVICES & DELIVERABLES

Science and Technology Collaboration

- Scientific workshops and partnerships
 - Technology scouting
- Science and technology assessments





Higher Education Collaboration

- Create networks and partnerships between Danish research institutions and their counterparts abroad
- Knowledge transfer
- Student innovation camps
 - Educational agreements (MoU)
- Promoting Danish higher education and careers

SCALEIT - SILICON VALLEY



WHAT?

5 day startup bootcamp to Silicon Valley

HOW?

Business development, pitch training, meet the eco-system, intro to investors, VCs

WHO?

10-12 scalable Danish companies pr. camp

HOW MANY?

131 DK companies since first SCALEit in 2011

INVESTORS

31 % of participants was introduced to their investors through SCALEit*

STRATEGY

67% revised business plan or strategy due to SCALEit*

SCALEit IN 2017

Camps in February, July, August & November. Recurring preparatory sessions in Copenhagen.

CASES

DXTR Tactile, The Eye Tribe,

GROW



ICDK GROW is targeted
SMEs and offers
customised services at the
innovation centres to
boost innovation and trade

What do you get?

- Minimum 50 and maximum 200 hours of consultancy
- Can be used on one or several markets
- Can be shared by two or more companies





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QUESTIONSOR COMMENTS?



JARL FRIJS-MADSEN





@DKAmbNorway (Jarl Frijs-Madsen)



@danskeambassadeinorge

